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*Commission on
State Mandates*

BETTY T. YEE
California State Controller

LATE FILING

December 4, 2015

Heather Halsey
Executive Director
Commission on State Mandates
980 Ninth Street, Suite 300
Sacramento, CA 95814

Re: Incorrect Reduction Claim (IRC)
Integrated Waste Management, 14-0007-I-08
Public Resources Code Sections 40418, 40196.3, and 42920-42928
Public Contract Code Sections 12167 and 12167.1
Statutes of 1992, Chapter 1116 (AB 3521); Statutes of 1999, Chapter 764 (AB 75)
Fiscal Years: 2005-2006, 2006-2007, 2007-2008, 2008-09, 2009-10, and 2010-2011
North Orange County Community College District, Claimant

Dear Ms. Halsey:

The State Controller's Office is transmitting our response to the above-named IRC.

If you have any questions, please contact me by telephone at (916) 323-5849.

Sincerely,

A handwritten signature in black ink, appearing to read "Jim L. Spano".

JIM L. SPANO, Chief
Mandated Cost Audits Bureau
Division of Audits

JS/lb

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**RESPONSE BY THE STATE CONTROLLER'S OFFICE
TO THE INCORRECT REDUCTION CLAIM (IRC) BY
NORTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT**

Integrated Waste Management Program

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Exhibits relate to the district's IRC filed on July 31, 2014:

- Exhibit A – PDF pages 24, 26, 28, 29, and 32
- Exhibit B – PDF pages 37, 49, 53, 55, and 58
- Exhibit C – PDF pages 61, 82, and 83
- Exhibit D – PDF pages 203, 209, 216, 223, 231, and 239

Tab 1

1 **OFFICE OF THE STATE CONTROLLER**

2 Division of Audits

3 3301 C Street, Suite 725

4 Sacramento, CA 95816

5 Telephone No.: (916) 324-8907

6 **BEFORE THE**

7 **COMMISSION ON STATE MANDATES**

8 **STATE OF CALIFORNIA**

9 **INCORRECT REDUCTION CLAIM (IRC)**

10 **ON:**

11 *Integrated Waste Management Program*

12 Public Resources Code Sections 40418,
13 40196.3, 42920, 42921, 42922, 42923, 42924,
14 42925, 42926, 42927, and 42928; Public
15 Contract Code Sections 12167 and 12167.1

16 Statutes of 1992, Chapter 1116 (AB 3521);
17 Statutes of 1999, Chapter 764 (AB 75)

18 **NORTH ORANGE COUNTY COMMUNITY**
19 **COLLEGE DISTRICT, Claimant**

No.: IRC 14-0007-I-08

AFFIDAVIT OF BUREAU CHIEF

20 I, Jim L. Spano, make the following declarations:

- 21 1) I am an employee of the State Controller's Office (SCO) and am over the age of
22 18 years.
- 23 2) I am currently employed as a bureau chief, and have been so since April 21, 2000.
24 Before that, I was employed as an audit manager for two years and three months.
- 25 3) I am a California Certified Public Accountant.
- 4) I reviewed the work performed by the SCO auditor.
- 5) Any attached copies of records are true copies of records, as provided by North Orange
County Community College District, CalRecycle, or retained at our place of business.

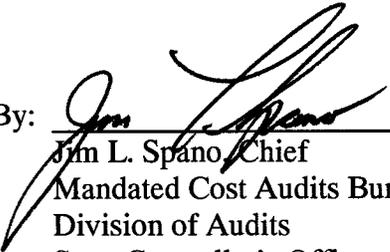
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- 6) The records include claims for reimbursement, and attached supporting documentation, explanatory letters, or other documents relating to the above-entitled IRC.
- 7) A review of the claims for fiscal year (FY) 2005-06, FY 2006-07, FY 2007-08, FY 2008-09, FY 2009-10, and FY 2010-11 commenced on July 2, 2013, (initial contact date) and was completed on August 15, 2013 (issuance of review report).

I do declare that the above declarations are made under penalty of perjury and are true and correct to the best of my knowledge, and that such knowledge is based on personal observation, information, or belief.

Date: December 4, 2015

OFFICE OF THE STATE CONTROLLER

By: 

Jim L. Spano, Chief
Mandated Cost Audits Bureau
Division of Audits
State Controller's Office

Tab 2

**STATE CONTROLLER'S OFFICE ANALYSIS AND RESPONSE
TO THE INCORRECT REDUCTION CLAIM BY
NORTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT**

**For Fiscal Year (FY) 2005-06, FY 2006-07, FY 2007-08, FY 2008-09, FY 2009-10, and
FY 2010-11**

**Integrated Waste Management Program
Public Resources Code Sections 40418, 40196.3, 42920, 42921, 42922, 42923, 42924, 42925,
42926, 42927, and 42928; Public Contract Code Sections 12167 and 12167.1;
Statutes of 1992, Chapter 1116 (AB 3521); Statutes of 1999, Chapter 764 (AB 75)**

SUMMARY

The following is the State Controller's Office's (SCO) response to the Incorrect Reduction Claim (IRC) that North Orange County Community College District filed on July 31, 2014. The SCO reviewed the district's claims for costs of the legislatively mandated Integrated Waste Management (IWM) Program for the period of July 1, 2005, through June 30, 2011. The SCO issued its final report on August 15, 2013 [Exhibit A, page 24].

The district submitted reimbursement claims totaling \$567,598—\$19,321 for FY 2005-06 [Exhibit D, page 203], \$88,163 for FY 2006-07 [Exhibit D, page 209], \$104,087 for FY 2007-08 [Exhibit D, page 216], \$126,621 for FY 2008-09 [Exhibit D, page 223], \$177,704 for FY 2009-10 [Exhibit D, page 231], and \$51,702 for FY 2010-11 [Exhibit D, page 239]. Subsequently, the SCO reviewed these claims and found that \$190,901 is allowable and \$376,697 is unallowable [Exhibit A, page 24] because the district did not report any offsetting savings realized from implementation of its IWM plan.

The following table summarizes the review results:

<u>Cost Elements</u>	<u>Actual Costs Claimed</u>	<u>Allowable per Review</u>	<u>Review Adjustment</u>
<u>July 1, 2005, through June 30, 2006</u>			
Direct costs:			
Salaries and benefits	\$ 13,900	\$ 13,900	\$ -
Indirect costs	5,421	5,421	-
Total direct and indirect costs	19,321	19,321	-
Less offsetting savings	-	(141,312)	(141,312)
Subtotal	19,321	(121,991)	(141,312)
Adjustment to eliminate negative balance	-	121,991	121,991
Total program costs	<u>\$ 19,321</u>	-	<u>\$ (19,321)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2006, through June 30, 2007</u>			
Direct costs:			
Salaries and benefits	\$ 68,079	\$ 68,079	\$ -
Indirect costs	20,084	20,084	-
Total direct and indirect costs	88,163	88,163	-
Less offsetting savings	-	(121,448)	(121,448)
Subtotal	88,163	(33,285)	(121,448)
Adjustment to eliminate negative balance	-	33,285	33,285
Total program costs	<u>\$ 88,163</u>	-	<u>\$ (88,163)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2007, through June 30, 2008</u>			
Direct costs:			
Salaries and benefits	\$ 80,376	\$ 80,376	\$ -
Indirect costs	23,711	23,711	-
Total direct and indirect costs	104,087	104,087	-
Less offsetting savings	-	(80,764)	(80,764)
Total program costs	<u>\$ 104,087</u>	23,323	<u>\$ (80,764)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 23,323</u>	
<u>July 1, 2008, through June 30, 2009</u>			
Direct costs:			
Salaries and benefits	\$ 91,511	\$ 91,511	\$ -
Contract services	1,006	1,006	-
Total direct costs	92,517	92,517	-
Indirect costs	36,157	36,157	-
Total direct and indirect costs	128,674	128,674	-
Less offsetting revenues and reimbursements	(2,053)	(2,053)	-
Less offsetting savings	-	(86,474)	(86,474)
Total program costs	<u>\$ 126,621</u>	40,147	<u>\$ (86,474)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 40,147</u>	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2009, through June 30, 2010</u>			
Direct costs:			
Salaries and benefits	\$ 128,802	\$ 128,802	\$ -
Materials and supplies	2,125	2,125	-
Total direct costs	130,927	130,927	-
Indirect costs	50,335	50,335	-
Total direct and indirect costs	181,262	181,262	-
Less offsetting revenues and reimbursements	(3,558)	(3,558)	-
Less offsetting savings	-	(90,554)	(90,554)
Total program costs	<u>\$ 177,704</u>	87,150	<u>\$ (90,554)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 87,150</u>	
<u>July 1, 2010, through June 30, 2011</u>			
Direct costs:			
Salaries and benefits	\$ 37,523	\$ 37,523	\$ -
Materials and supplies	192	192	-
Total direct costs	37,715	37,715	-
Indirect costs	15,190	15,190	-
Total direct and indirect costs	52,905	52,905	-
Less offsetting revenues and reimbursements	(1,203)	(1,203)	-
Less offsetting savings	-	(11,421)	(11,421)
Total program costs	<u>\$ 51,702</u>	40,281	<u>\$ (11,421)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 40,281</u>	
<u>Summary: July 1, 2005, through June 30, 2011</u>			
Direct costs:			
Salaries and benefits	\$ 420,191	\$ 420,191	\$ -
Materials and supplies	2,317	2,317	-
Contract services	1,006	1,006	-
Total direct costs	423,514	423,514	-
Indirect costs	150,898	150,898	-
Total direct and indirect costs	574,412	574,412	-
Less offsetting revenues and reimbursements	(6,814)	(6,814)	-
Less offsetting savings	-	(531,973)	(531,973)
Subtotal	567,598	35,625	(531,973)
Adjustment to eliminate negative balance	-	155,276	155,276
Total program costs	<u>\$ 567,598</u>	190,901	<u>\$ (376,697)</u>
Less amount paid by the State ¹		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 190,901</u>	

¹ Payment information current as of November 30, 2015.

I. INTEGRATED WASTE MANAGEMENT PROGRAM CRITERIA

Parameters and Guidelines

On March 30, 2005, the Commission on State Mandates (Commission) adopted the parameters and guidelines for Chapter 764, Statutes of 1999; and Chapter 1116, Statutes of 1992 [Exhibit B, page 37]. The Commission amended the parameters and guidelines on September 26, 2008 [Exhibit B, page 49], as directed by the Superior Court of California, County of Sacramento, No. 07CS00355 [Tab 3].

Section VIII of the amended parameters and guidelines define offsetting cost savings as follows [Exhibit B, page 58]:

VIII. OFFSETTING COST SAVINGS

Reduced or avoided costs realized from implementation of the community college districts' Integrated Waste Management plans shall be identified and offset from this claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1. Pursuant to these statutes, community college districts are required to deposit cost savings resulting from their Integrated Waste Management plans in the Integrated Waste Management Account in the Integrated Waste Management Fund; the funds deposited in the Integrated Waste Management Account, upon appropriation by the Legislature, may be expended by the California Integrated Waste Management Board for the purpose of offsetting Integrated Waste Management plan costs. Subject to the approval of the California Integrated Waste Management Board, cost savings by a community college that do not exceed two thousand dollars (\$2,000) annually are continually appropriated for expenditure by the community college for the purpose of offsetting Integrated Waste Management program costs. Cost savings exceeding two thousand dollars (\$2,000) annually may be available for expenditure by the community college only when appropriated by the Legislature. To the extent so approved or appropriated and applied to the college, these amounts shall be identified and offset from the costs claimed for implementing the Integrated Waste Management Plan.

SCO Claiming Instructions

The SCO annually issues mandated cost claiming instructions, which contain filing instructions for mandated cost programs [Exhibit C]. On June 6, 2005, the SCO issued the IWM claiming instructions [Exhibit C, page 61]. On December 1, 2008, the SCO amended the IWM claiming instructions to be consistent with the amended parameters and guidelines [Exhibit C, page 82]. The amended claiming instructions provided community college districts the ability to refile their FY 1999-2000 through FY 2007-08 claims to report the required offsetting savings [Exhibit C, page 83].

II. DISTRICT UNREPORTED OFFSETTING SAVINGS

Issue

For the period of July 1, 2005, through June 30, 2011, the district did not report any offsetting savings on its mandated costs claims. We found that the district realized savings of \$531,973 from implementation of its IWM plan.

The district believes that "none of the alleged cost savings were realized by the District as required by the parameters and guidelines."

SCO's Analysis:

The amended parameters and guidelines require districts to report reduced or avoided costs realized from implementation of the community college district's IWM plan, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1 [Exhibit B, page 58].

This issue of realized offsetting savings has already been decided by the Sacramento County Superior Court, which issued a Judgment and Writ of Mandate on June 30, 2008 [Tab 3]. The court ordered the Commission to amend the parameters and guidelines to require community college districts claiming reimbursable costs of an IWM plan to identify and offset from their claims (consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1) cost savings realized as a result of implementing their plans [Tab 3, page 2].

Public Contract Code section 12167 requires that revenues received from the IWM plan or any other activity involving the collection and sale of recyclable materials in state offices located in state-owned and state-leased buildings be deposited in the IWM Account in the IWM Fund. For the period of July 1, 2005, through June 30, 2011, the district did not remit to the State any savings realized from implementation of its IWM plan. However, the failure of the district to remit to the State the savings realized from implementation of its IWM plan does not preclude it from the requirement to do so.

Government Code section 17514 defines "costs mandated by the state" as any increased costs that either a local agency or school district is required to incur. In addition, Government Code section 17556, subdivision (e), states that reimbursement is precluded if the statute provides for offsetting savings that result in no net costs to the local agency. For purposes of section 6 of article XIII B of the California Constitution and the statutes implementing section 6, California Community Colleges are defined as school districts and treated as local governments. To the extent that North Orange County Community College District realized cost savings, it is not required to incur increased costs.

District's Response:

A. OFFSETTING COST SAVINGS

The District did not report offsetting cost savings because none were realized. The audit report states that the total claimed costs of \$567,598 should have been reduced by \$531,973 of cost savings calculated by multiplying the tonnage diverted by a statewide average landfill fee per ton. However, none of these alleged cost savings were realized by the District as required by the parameters and guidelines.

2. Assumed Cost Savings

The court presupposes a previous legal requirement for districts to incur landfill disposal fees to divert solid waste. Thus, potentially relieved of the need to incur new or additional landfill fees for increased waste diversion, a cost savings would occur. There is no finding of fact or law in the court decision or from the Commission Statement of Decision for the test claim for this assumed duty to use landfills. However, since the court stated that the cost savings from avoided landfill costs are only "likely," potential costs savings would be a finding of fact not law. There is no evidence in the court decision that these reduced or avoided landfill costs occurred at all or to any one district other than the bare assertion that such savings may have occurred. Thus, potential landfill cost savings would be a question of fact for each claiming district. However, the Controller's audit adjustment erroneously and simply assumes these cost savings occurred in the form of avoided landfill fees for the mandated tonnage diverted. The audit report merely states that the Controller has "determined that the district had reduced or avoided costs" apparently, and only, as a result of increased diversion of solid waste.

3. Realized Cost Savings

The parameters and guidelines language does not assume that the cost savings occurred, but instead requires that the cost savings be *realized*. The amended parameters and guidelines, relying upon the court decision, state that "(r)educed or avoided costs *realized* from implementation of the community college districts' Integrated Waste Management plans shall

be identified and offset from this claim as cost savings..." To be realized, the court states that the following string of events must occur:

Thus, in accordance with section 12167, state agencies, along with California Community Colleges which are defined as state agencies for purpose of IWM plan requirements in Public Resources Code section 42920 et seq. (Pub. Resources Code §§ 40196, 40148), must deposit cost savings resulting from IWM plans in the Integrated Waste Management Account in the Integrated Waste Management Fund; the funds deposited in the Integrated Waste Management Account, upon appropriation by the Legislature, may be expended by the Integrated Waste Management Board for the purpose of offsetting IWM plan costs. In accordance with section 12167.1 and notwithstanding section 12167, cost savings from the IWM plans of the agencies and colleges that do not exceed \$2,000 annually are continuously appropriated for expenditure by the agencies and colleges for the purpose of offsetting IWM plan implementation and administration costs; cost savings resulting from IWM plan in excess of \$2,000 annually are available for such expenditure by the agencies and colleges when appropriated by the Legislature.

For the cost savings to be realized, the parameters and guidelines further require that "(t)o the extent so approved or appropriated and applied to the college, these amounts shall be identified and offset from the costs claimed for implementing the Integrated Waste Management Plan." Thus, a certain chain of events must occur: the cost savings must exist (avoided landfill costs); be converted to cash; amounts in excess of \$2,000 per year deposited in the state fund; and, these deposits by the districts appropriated by the Legislature to districts for purposes of mitigating the cost of implementing the plan. None of these prerequisite events occurred so no costs savings were "realized" by the District. Regardless, the adjustment cannot be applied to the District since no state appropriation of the cost savings was made to the District.

4. Calculation of Cost Savings

The court suggests that "(t)he amount or value of the savings may be determined from the calculations of annual solid waste disposal reduction or diversion which California Community Colleges must annually report to petitioner Integrated Waste Management Board pursuant to subdivision (b)(1) of Public Resources Code section 42926." The parameters and guidelines are silent as to how to calculate the avoided costs. The court provided two alternative methods, either disposal reduction or diversion reported by districts, and the Controller utilized the diversion percentage, which assumes, without findings of fact, that all diversion tonnage is landfill disposal tonnage reduction.

a. The Controller's formula is a standard of general application

The audit adjustment for the assumed landfill cost savings is based on a formula created by the Controller and has been consistently used for all 36 audits of this mandate published by the Controller (as of the date of this document). The Controller's use of this formula for audit purposes is a standard of general application without appropriate state agency rulemaking and is therefore unenforceable (Government Code Section 11340.5). The formula is not an exempt audit guideline (Government Code Section 11340.9(e)). State agencies are prohibited from enforcing underground regulations. If a state agency issues, enforces, or attempts to enforce a rule without following the Administrative Procedures Act, when it is required to, the rule is called an "underground regulation." Further, the audit adjustment is a financial penalty against the District, and since the adjustment is based on an underground regulation, the formula cannot be used for the audit adjustment (Government Code Section 11425.50).

b. The Controller's formula assumes facts not in evidence

The audited offsetting cost savings is the sum of three components: the "allocated" diversion percentage, multiplied by the tonnage diverted, multiplied by a landfill disposal cost per ton. The Controller's calculation method includes several factual errors that make it useless as a basis of determining potential cost savings.

1. **Allocated diversion percentage:** The audit report uses the diversion percentage reported by the District to the state (CalRecycle) for each year until 2008 at which time this statistic was no longer available from CalRecycle. The auditor then used the 2007 percentage for all subsequent years. Therefore, the diversion rates used for the audit adjustments after 2007 are fiction.

2. **Tonnage diverted:** The Controller formula uses the total tonnage reported by the District to CalRecycle. The audit report states that this total amount includes "solid waste that the district recycled, composted, and kept out of the landfill." Next, the audit report assumes without findings that all diverted tonnage would have been disposed in a landfill and thus additional landfill fees incurred for all additional tonnage diverted. Composted material, which can be a significant amount of the diverted tonnage, would not have gone to the landfill. The audit report also assumes without findings that all diverted tonnage is within the scope of the mandate. The total tons diverted for some fiscal years may include materials that are outside the scope of the mandate (e.g., paint). Deducting the compost amount and tonnage unrelated to the mandate would reduce both the total tonnage and the diversion percentage. The audit report uses the total tonnage diverted reported by the District to the state (CalRecycle) for each year until 2008 at which time this statistic was no longer available from CalRecycle. The auditor then used the 2007 tonnage for all subsequent years. Therefore, the diversion rates used after 2007 are fiction.

3. **Landfill disposal fee:** Having no District information in the annual claims for landfill disposal fees, since it was not required for the annual claims or the CalRecycle report, the Controller's method uses a statewide average cost to dispose of a ton of waste, ranging from \$36 to \$56 per ton, based on data said to be obtained from CalRecycle. The audit report does not include the CalRecycle statewide data used to generate these average fee amounts. Thus, the source of the average or actual costs that comprise the average is unknown and unsupported by audit findings.

5. Application of the Formula

The audit calculated cost savings of \$531,973 which are \$155,276 in excess of the claimed program costs of \$567,598:

<u>Fiscal Year</u>	<u>Amount Claimed</u>	<u>Audited Amount</u>	<u>Adjustment Amount</u>	<u>Adjustment Applied</u>	<u>Adjustment Applied</u>
FY 2005-06	\$ 19,321	\$ -	\$ 141,312	\$ 19,321	\$ 121,991
FY 2006-07	\$ 88,163	\$ -	\$ 121,448	\$ 88,163	\$ 33,285
FY 2007-08	\$ 104,087	\$ 23,323	\$ 80,764	\$ 80,764	\$ -
FY 2008-09	\$ 126,621	\$ 40,147	\$ 86,474	\$ 86,474	\$ -
FY 2009-10	\$ 177,704	\$ 87,150	\$ 90,554	\$ 90,554	\$ -
FY 2010-11	\$ 51,702	\$ 40,281	\$ 11,421	\$ 11,421	\$ -
Totals	\$ 567,598	\$ 190,901	\$ 531,973	\$ 376,697	\$ 155,276

The "excess" adjustment amount means the adjustment exceeded the amount claimed by the District for all program costs for two fiscal years. There are several factual errors in the application of this offset. The District did not claim landfill costs, so there are none to be offset. The adjustment method does not match or limit the landfill costs avoided to landfill costs, if any, actually claimed. Instead, the total adjustment amount for avoided landfill costs is applied to the total annual claim amounts and thus reduces unrelated salary and benefit costs for: preparing district policies and procedures; training staff who work on the integrated waste management plan; designating a plan coordinator; operating the plan accounting system; and, preparing the annual recycling material reports.

The Controller's calculation method thus prevents this District from receiving full reimbursement of its actual increased program costs, contrary to an unfounded expectation by the court. Footnote 1 of the court decision states that:

There is no indication in the administrative record or in the legal authorities provided to the court that, as respondent argues, a California Community College might not receive the full reimbursement of its actual increased costs required by section 6 if its claims for reimbursement of IWM plan costs were offset by realized cost savings and all revenues received from plan activities.

Indeed, it appears from the statewide audit results² to date that the application of the formula has only arbitrary results. The following table indicates the percentage of total claimed cost allowed by the "desk audits" conducted by the Controller on the single issue of the cost savings offset:

<u>Controller's Audits-cost savings Issue only</u> <u>District</u>	<u>Percentage</u> <u>Allowed</u>	<u>Audit</u> <u>Date</u>
Mira Costa Community College District	0%	10/08/2013
Citrus Community College District	2.0%	09/11/2013
Yuba Community College District	3.4%	05/07/2014
Allan Hancock Joint Community College District	14.8%	06/23/2014
San Bernardino Community College District	20.3%	06/23/2014
Grossmont-Cuyamaca Community College District	28.7%	04/30/2013
State Center Community College District	32.1%	08/30/2013
Merced Community College District	33.2%	07/09/2013
North Orange County Community College District	33.6%	08/15/2013
Solano Community College District	34.4%	06/17/2013
Long Beach Community College District	35.4%	05/22/2014
Sierra Joint Community College District	41.4%	07/22/2013
Yosemite Community College District	41.7%	07/10/2013
El Camino Community College District	43.0%	03/19/2014
Mt. San Antonio Community College District	43.7%	08/15/2013
Hartnell Community College District	45.0%	04/09/2014
Shasta-Tehama-Trinity Jt. Community College District	53.3%	06/17/2014
Contra Costa Community College District	58.7%	05/29/2013
Monterey Peninsula Community College District	59.8%	06/05/2014
Siskiyou Joint Community College District	62.2%	06/03/2014
San Joaquin Delta Community College District	69.5%	05/07/2014
Gavilan Joint Community College District	69.6%	04/11/2014
West Kern Community College District	69.9%	06/03/2014
Marin Community College District	72.4%	06/03/2014
Victor Valley Community College District	73.4%	04/09/2014
Cabrillo Community College District	80.8%	06/18/2014
Redwoods Community College District	83.4%	04/11/2014

The District agrees that any relevant realized cost savings should be reported, but the offset must also be properly matched to relevant costs.

SCO's Comments:

During our review of the district's claims, we found that the district realized total offsetting savings of \$531,973 from implementation of its IWM plan [**Exhibit A, page 32**].

The district believes that the SCO's offsetting savings adjustment is inappropriate because "none of these alleged cost savings were the realized by the District as required by the parameters and guidelines."

2. Assumed Cost Savings

- *Presumed Requirement for the District to use Landfills*

The district states, "The court presupposes a previous legal requirement for districts to incur landfill disposal fees to *divert* solid waste [emphasis added]." We disagree. Landfill fees are incurred when solid waste is disposed. "Diversion" is not the same as disposal. Public Resources Code section 40192, subsection (b), states:

... solid waste disposal . . . means the management of solid waste through landfill disposal...at a permitted solid waste facility.

Therefore, we believe that the district intended to state, "The court presupposes a previous legal requirement for districts to incur landfill disposal fees to *dispose of* solid waste [emphasis added]."

The district states that there is only a presumption for districts to incur landfill disposal fees to dispose of solid waste, yet the district does not provide an alternative for how non-diverted solid waste would be disposed of, if not at a landfill. In addition, the district does not state that it disposed of its solid waste at any location other than a landfill or used any other methodology to dispose of its waste other than to contract with a commercial waste hauler. Therefore, comments relating to legal requirements regarding alternatives for the disposal of solid waste are irrelevant.

Regardless, the district acknowledges its use of landfills for solid waste disposal. In its annual waste management report to CalRecycle for calendar year 2000, the district states the following:

- o "...diverting tree trimming clippings from the landfill to a compost pile..." [Tab 4, page 2]
- o "Mulching grass clippings will reduce the amount of green waste going to the landfill." [Tab 4, page 2]

Further, the district reported to CalRecycle that it disposed of 14,400.70 tons of solid waste for the period of January 1, 2005, through December 31, 2010:

Calendar Year	Fullerton College	Cypress College	Total Tonnage Disposed
2005	Tab 5, page 1 1,763.2	Tab 5, page 15 1,267.5	3,030.7
2006	Tab 5, page 3 1,342.8	Tab 5, page 17 710.0	2,052.8
2007	Tab 5, page 5 1,580.8	Tab 5, page 19 1,270.9	2,851.7
2008	Tab 5, page 7 1,333.8	Tab 5, page 21 646.0	1,979.8
2009	Tab 5, page 9 1,312.7	Tab 5, page 23 650.5	1,963.2
2010	Tab 5, page 12 2,079.3	Tab 5, page 26 443.2	2,522.5
	<u>9,412.6</u>	<u>4,988.1</u>	<u>14,400.7</u>

Within the narrative of these reports, the district consistently acknowledges the use of its solid waste hauler M-G Disposal, LLC [Tab 5, pages 2, 4, 6, 8, 10, and 13]. Therefore, the evidence reviewed by the SCO supports that the district normally disposes of its waste at a landfill with the use of a commercial waste hauler.

- *Assumed Cost Savings*

The district states, “. . . the Controller’s audit adjustment erroneously and simply assumes these costs savings occurred in the form of avoided landfill fees for the mandated tonnage diverted.” We disagree. Unless the district had an arrangement with its waste hauler that it did not disclose to us or CalRecycle, the district did not dispose of its solid waste at a landfill for no cost. We confirmed that the district incurred a fee to dispose of its solid waste for the fiscal years in the review period. An internet search on the district’s website revealed that on June 28, 2005, during a regular meeting of the board of trustees, the district awarded a bid for “Trash Container Services for the District, to M-G Disposal, LLC, in the amount of \$696,192.” The minutes go on to state, “This is subject to contract allowance for adjustments in *charges levied for the use of the County refuse facility...*” (emphasis added) [Tab 6, page 2].

Also, the district acknowledges the cost incurred to dispose of solid waste. In its 2009 annual report to CalRecycle, the district states, “We even received compensation for the items recycled *rather than pay for cost of disposal*” (emphasis added) [Tab 5, page 24].

3. Realized Cost Savings

The district reported to CalRecycle that it diverted 9,761 from solid waste disposal for the period of January 1, 2005, through December 31, 2007:

Calendar Year	Fullerton College	Cypress College	Total Tonnage Diverted
2005	Tab 5, page 1 1,760.5	Tab 5, page 15 1,266.3	3,026.8
2006	Tab 5, page 3 4,337.2	Tab 5, page 17 765.5	5,102.7
2007	Tab 5, page 5 769.9	Tab 5, page 19 861.7	1,631.6
	<u>6,867.6</u>	<u>2,893.5</u>	<u>9,761.1</u>

The district realized a savings from implementation of its IWM plan. The savings is supported when the tonnage diverted is multiplied by the cost to dispose of one ton of solid waste at the landfill.

Public Resources Code section 42925(a) requires that cost savings realized as a result of implementing an IWM plan be redirected to fund IWM plan implementation and administration costs in accordance with Public Contract Code sections 12167 and 12167.1. We recognize that the district did not remit to the State any savings realized from implementation of its IWM plan. However, the failure of the district to remit to the State the savings realized from implementation of its IWM plan in compliance with the Public Contract Code and its failure to perform all of what it calls “prerequisite events” does not preclude it from the requirement to do so.

The amended parameters and guidelines, section VIII (Offsetting Cost Savings) state [Exhibit B, page 58]:

Reduced or avoided costs realized from implementation of the community college districts’ Integrated Waste Management plans shall be identified and offset from this claim as cost savings,

consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1. Pursuant to these statutes, community college districts *are required to deposit cost savings* resulting from their Integrated Waste Management plans into the Integrated Waste Management Account in the Integrated Waste Management Fund [emphasis added].

The Sacramento Superior Court ruled on May 29, 2008, that the cost savings *must* be used to fund IWM plan costs when it stated [Tab 8, page 7]:

Second, respondent incorrectly interpreted the phrase ‘to the extent feasible’ in Public Resources Code section 42925 to mean that the redirection of cost savings resulting from diversion activities by California Community Colleges to fund their IWM plan implementation and administration costs was not mandatory and that colleges could direct the cost savings to other programs upon a finding of infeasibility. Respondent’s interpretation is contrary to the manifest legislative intent and purpose of section 42925 that *cost savings be used to fund IWM plan costs* [emphasis added].

Therefore, evidence reviewed by the SCO supports that the district realized savings through diversion activities, and the savings are required to be remitted to the State and are to be used to fund IWM plan costs.

4. Calculation of Cost Savings

a. The Controller’s formula is a standard of general application

The district states, “The Controller’s use of this formula for audit purposes is a standard of general application without appropriate state agency rulemaking and is therefore unenforceable.” We disagree.

We used a “court-approved” methodology to determine the *required* offset, which we believe to be both fair and reasonable. In the Superior Court ruling dated May 29, 2008, the court stated that “Such reduction or avoidance of landfill fees and costs resulting from solid waste diversion activities under §42920 et seq. represent savings which *must* be offset against the costs of diversion activities to determine the reimbursable costs of IWM plan implementation – i.e., the actual increased costs of diversion – under section 6 and section 17514 [emphasis added]” [Tab 8, page 7].

The ruling goes on to state, “The amount or value of the savings may be determined from the calculations of annual solid waste disposal reduction or diversion which California Community Colleges must annually report to petitioner Integrated Waste Management Board pursuant to subdivision (b)(1) of Public Resources Code section 42926.”

On September 26, 2008, the Commission amended the parameters and guidelines to be in accordance with the Judgment and Writ of Mandate issued by the court [Exhibit B, page 49]. On December 1, 2008, in compliance with Government Code section 17558, the SCO issued claiming instructions allowing community college districts to refile their FY 1999-2000 through FY 2007-08 claims to report the required offsetting savings. These amended claims were to be re-filed with the SCO on or before March 31, 2009 [Exhibit C, page 83].

The district filed its IWM claim for FY 2005-06 on January 16, 2007, the IWM claim for FY 2006-07 on February 11, 2008, and the IWM claim for FY 2007-08 on February 10, 2009. None of these claims were amended to report the required offset. The district filed its IWM claim for FY 2008-09 on January 25, 2011, and both the FY 2009-10 and FY 2010-11 claims on February 15, 2012. Again, none of these claims reported the required offset. Therefore, due to the district’s failure to report the required offset, we used the methodology identified in the May 29, 2008 Superior Court ruling to determine the applicable offset amount [see the offsetting savings calculation in Tab 9 and Exhibit A, page 29]. We believe that this “court-identified” approach provides a reasonable methodology to identify the required offset.

We informed the district of the adjustment via an email on July 2, 2013 [Tab 10]. Included in the email were various attachments, such as background information from the Commission as well as the offsetting savings calculation. In addition, we offered to meet with the district to discuss this adjustment in greater detail. On July 22, 2013, we received an email response from Rodrigo Garcia, Interim District Director, Fiscal Affairs, stating that "As it stands now we do not agree with the audit methodology. We do have a general understanding of the issues involved, so you may proceed with the audit report, at which time the district may respond in detail" [Tab 11]. Nowhere in the district's email response did the district provide an alternate methodology to calculate the required offset; therefore, we proceeded with adjusting the district's claims.

b. The Controller's formula assumes facts not in evidence

1. Allocated Diversion Percentage

Public Resources Code section 42921 states:

- (a) Each state agency and each large state facility shall divert at least 25 percent of all solid waste generated by the state agency by January 1, 2002, through source reduction, recycling, and composting activities.
- (b) On and after January 1, 2004, each state agency and each large state facility shall divert at least 50 percent of all solid waste through source reduction, recycling, and composting activities.

For calendar year 2006, North Orange County Community College District diverted above and beyond the requirements of Public Resources Code section 42921 based on information that the district reported to CalRecycle [Tab 5, page 3 and 17]. Therefore, we "allocated" the offsetting savings so as to not penalize the district by recognizing offsetting savings resulting from the additional non-mandated savings realized by the district from diverting solid waste above and beyond the applicable requirements of the Public Resources Code.

o Allocated Diversion Percentage for FY 2005-06 through FY 2006-07

For calendar years 2005 through 2007, we used the diversion information exactly as reported annually by the district to CalRecycle for both Fullerton College and Cypress College, reported separately by the district. However, we "allocated" the diversion percentage to the mandated level. For example, in calendar year 2006, for Fullerton College, the district reported to CalRecycle that it diverted 4,337.2 tons of solid waste and disposed of 1,342.8 tons, which results in an overall diversion percentage of 76.4% [Tab 5, page 3]. Because the district was required to divert 50% for that year to meet the mandated requirements and comply with the Public Resources Code, it needed to divert only 2,840.0 tons (5,680.0 total tonnage generated \times 50%) in order to satisfy the 50% requirement. Therefore, we adjusted our calculation to compute offsetting savings based on 2,840.0 tons of diverted solid waste rather than a total of 4,337.2 tons diverted.

As there is no State mandate to exceed solid waste diversion greater than 50% for calendar year 2004 and later, there is no basis for calculating offsetting savings realized for actual diversion percentages that exceed the levels set by statute.

o Allocated Diversion Percentage for FY 2007-08 through FY 2010-11

The district is correct when it states, "The auditor then used the 2007 percentage for all subsequent years." With the passage of Senate Bill (SB) 1016 (Chapter 343; Statutes of 2008), CalRecycle began focusing on "per capita disposal" instead of a "diversion percentage." As a result of SB 1016, beginning in calendar year 2008, CalRecycle stopped requiring districts to report the actual amount of tonnage diverted. Consequently, the annual reports no longer identify either the tonnage diverted or a diversion percentage. However, even though community college districts no longer report diversion information, they are still required to divert 50% of their solid waste.

The shift from diversion to disposal provides more accurate measurements, takes less time to calculate, and allows for jurisdictional growth. With the original system of a 25% or 50% diversion requirement, if the district diverted above its requirement, it was fully implementing its IWM plan. Now, with SB 1016, each jurisdiction has "a disposal target that is the equivalent of 50 percent diversion, and that target will be expressed on a *per capita basis*." Therefore, if the district's annual per-capita disposal rate is less than the target, it means that the district is meeting its requirement to divert 50% of its solid waste [Tab 12, page 4].

In reviewing the 2008 [Tab 5, pages 7 and 21], 2009 [Tab 5, pages 9 and 23], and 2010 [Tab 5, pages 12 and 26] annual reports, we found the district's annual per capita disposal rate for both the employee and student populations to be below the target rate. Therefore, the district met its requirement to divert 50% of its solid waste. As the district did not provide either the tonnage diverted or the diversion percentage for calendar years 2008, 2009, and 2010, we used the 2007 diversion information [identified on Tab 5, pages 5 and 19] to calculate the required offsetting savings for FY 2007-08 through FY 2010-11.

We believe that the 2007 diversion information is a fair representation of the 2008 through 2010 diversion information because the district's recycling processes have already been established and committed to. Further, in the 2008 Fullerton College annual report, when asked to explain any changes to waste diversion programs continued from the prior year, the district stated:

We made a few improvements on our office paper recycling program. We increase the number of recycling bins throughout campus and added our collection efforts. Having the additional bins along with the publications have encourage our campus personnel and students to recycle. This efforts have help increase the quantities of our office paper recycled [Tab 5, page 8].

In the 2008 Cypress College annual report, when asked to explain any changes to waste diversion programs continued from the prior year, the district stated:

We have made a few improvements on our office paper mix recycling program. We have placed additional recycling bins in the verious office facilities and added our collection efforts. The presence of the bins along with publications have encouraged the various divisions and staff to recycle. Our efforts have paid off. We have doubled the quantities of our office paper mix recycled. Our on site composting has also increased. We now have a large are[a] of the facilities where we can collect and do our onsite composting. [Tab 5, page 22].

Therefore, it is entirely possible that the district's diversion percentages increased since 2007 with these newly implemented programs and that the offsetting savings calculations we determined for FY 2007-08 through FY 2010-11, which were based on the 2007 diversion information, possibly may be understated.

2. Tonnage Diverted

o Composted Material

The district states, "Composted material, which is a significant amount of the diverted tonnage, would not have gone to the landfill." We disagree. This comment is contrary to the statements made by the district in its 2000 annual report for Fullerton College:

- "...diverting tree trimming clippings from landfill to compost pile..." [Tab 4, page 2]
- "Mulching grass clippings will reduce the amount of green waste going to the landfill" [Tab 4, page 2]

o Hazardous Waste

The district states, "The audit report also assumes without findings that all diverted tonnage is within the scope of the mandate. The total tons diverted for some fiscal years may include materials that are outside the scope of the mandate (e.g., paint)." This comment is irrelevant. Hazardous waste is not included in the diversion amounts reported to CalRecycle [Tab 5]; therefore, it is not included in our offsetting savings calculation [Tab 9 or Exhibit A, page 29].

We agree that hazardous waste (e.g., paint) is not a part of the mandate. In fact, CalRecycle has specified that hazardous waste requires proper handling and does not count as diversion and is not to be included in the diversion information reported annually by the district to CalRecycle's website. CalRecycle's website states:

These following materials are deemed as hazardous, and cannot be disposed in a landfill... [Tab 13, pages 1 and 2]:

- Universal waste – radios, stereo equipment, printers . . .
- Electronic waste – common electronic devices that are identified as hazardous waste, such as computers . . .
- Additional hazardous wastes should be properly managed: antifreeze, asbestos, paint, treated wood, used oil, etc.

In compliance with these instructions, the district's Waste Management Annual Reports [Tab 5] sent to CalRecycle did not include information regarding the diversion of hazardous waste.

o Tonnage Diverted After Calendar Year 2007

The SCO's comments regarding the use of 2007 tonnage information to calculate the required offsetting savings for FY 2007-08 through FY 2010-11 are the same as previously addressed with regards to the passage of SB 1016.

3. Landfill Disposal Fee

The district states, "Having no District information in the annual claims for landfill disposal fees, since it was not required for the annual claims or the CalRecycle report, the Controller's method uses a statewide average cost to dispose of a ton of waste, ranging from \$36 to \$56 per ton, based on data said to be obtained from CalRecycle." To clarify, the statewide average ranged from \$39 per ton in 2005 (not \$36 per ton) to \$56 per ton in 2010.

The calendar year 2005 through 2006 “data said to be obtained from CalRecycle” was provided to the Commission by the Chief Counsel for the California Integrated Waste Management Board, in an attachment to a letter dated September 21, 2009 [Tab 14, pages 13 through 18]. The district’s mandated cost consultant was copied on this letter and was privy to the “statewide average disposal fees” at that time [Tab 14, page 4]. On March 20, 2012, the statewide average landfill fees for calendar years 2007 and 2008 were provided to the SCO by the Recycling Program Manager I at CalRecycle (formerly the California Integrated Waste Management Board) [Tab 15]. On May 31, 2012, the statewide average landfill fees for calendar years 2009 and 2010 were provided to the SCO by the same employee at CalRecycle [Tab 16]. We confirmed with CalRecycle that it obtained the “statewide average disposal fees” from a private company, which polled a large percentage of the landfills across California to establish the statewide averages.

A cost analysis based on the district’s contract with M-G Disposal, LLC indicates that the district paid approximately \$45.94 per ton in 2005 to \$55.20 per ton in 2010 for waste disposal [Tab 7], which is consistent with the statewide average landfill fee provided by CalRecycle.

5. Application of the Formula

The district states, “The District did not claim landfill costs, so there are none to be offset.” This comment is irrelevant because the mandated program does not reimburse claimants for landfill costs incurred to dispose of solid waste. Instead, the mandated program reimburses claimants to divert solid waste from landfill disposal. By diverting solid waste, the district realizes both a reduction of solid waste going to a landfill and the associated cost of having the waste hauled there. The reduction of landfill costs incurred creates offsetting savings that the district is required to identify in its mandated cost claims.

The Superior Court ruled on May 29, 2008, [Tab 8, page 7] that:

...the reduced or avoided costs of landfill disposal are an integral part of the IWM diversion mandate under Public Resources Code section 42920 et seq. Therefore, respondent’s conclusion that reduced or avoided disposal costs could not qualify as an offsetting cost savings for diversion costs, *based on the erroneous premise that reduced or avoided costs were not part of the reimbursable mandates of Public Resources Code section 42920 et seq., is wrong* [emphasis added].

The district states, “The adjustment method does not match or limit the landfill costs avoided to landfill costs, if any, actually claimed. Instead, the total adjustment amount for avoided landfill costs is applied to the total annual claim amounts and thus reduces unrelated salary and benefit costs for some of the following activities: preparing district policies and procedures; training staff who work on the integrated waste management plan; designating a plan coordinator; operating the plan accounting system; and, preparing annual recycling material reports.” We disagree.

Public Resources Code section 42925 states that cost savings realized as a result of the IWM plan be redirected to “fund plan *implementation and administration costs*” [emphasis added]. Also, the district did not identify, and we did not find, any statute or provision limiting offsetting savings solely to solid waste diversion activities included in the district’s IWM claims.

Further, the district’s statements are contrary to the purpose of the mandated program. The parameters and guidelines (Section VIII. Offsetting Cost Savings) state [Exhibit B, page 58]:

Reduced or avoided costs realized from *implementation of the community college districts’ Integrated Waste Management plans shall be identified and offset from the claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1* [emphasis added].

When outlining the reimbursable activities, the parameters and guidelines consistently use the phrase “implementation of the integrated waste management plan,” as follows:

A. One-Time Activities [Exhibit B, page 53]

1. Develop the necessary district policies and procedures for the *implementation of the integrated waste management plan* [emphasis added].
2. Train district staff on the requirements and *implementation of the integrated waste management plan* (one-time per employee). Training is limited to staff working directly on the plan [emphasis added].

B. Ongoing Activities [Exhibit B, page 53]

4. Designate one solid waste reduction and recycling coordinator for each college in the district to perform new duties imposed by chapter 18.5 (Public Resources Code, §§42920 – 42928). The coordinator shall *implement the integrated waste management plan*. . . . [emphasis added].

E. Annual Report [Exhibit B, page 55]

3. A summary of progress made in *implementing the integrated waste management plan*. . . . [emphasis added].

Therefore, we believe it is reasonable that the offsetting savings realized from “implementing the plan” be offset against all direct costs incurred to “implement the plan.”

The district provided a table of other engagements conducted by the SCO on the single issue of cost savings. The adjustments made at other community college districts are not relevant to the current issue at hand.

III. OFFSETTING REVENUES AND REIMBURSEMENTS

Issue

The district properly reported the recycling income as a reduction of total claimed costs, which is not subject to appropriation in the form of cost savings.

SCO’s Analysis:

We agree with the district.

District’s Response:

B. OFFSETTING REVENUES AND REIMBURSEMENTS

The District’s annual claims reported recycling income as an offset to total reimbursable costs in the amount of \$6,814:

<u>Fiscal Year</u>	<u>Reimbursements</u>
2005-06	\$ -
2006-07	\$ -
2007-08	\$ -
2008-09	\$ 2,053
2009-10	\$ 3,558
2010-11	\$ 1,203
Totals	\$ 6,814

The audit report erroneously recognized \$0 as the claimed offsetting recycling revenues when in fact \$6,814 of offsetting revenue and other reimbursements was reported and offset by the District. The audit report correctly states that this District revenue was not deposited into the State IWM Account, but there is no such requirement to do so for community colleges. Recycling revenues are not offsetting cost savings, but are offsetting revenues generated from implementing the IWM plan. Regarding recycling revenues, the court stated:

Although Public Contract Code sections 12167 and 12167.1 apply to California Community Colleges for the purpose of offsetting savings pursuant to the terms of Public Resources Code section 42925, sections 12167 and 12167.1 *do not apply to the colleges for the purpose of offsetting revenues or, indeed, any other purpose* [emphasis added by district]. Sections 12167 and 12167.1 apply exclusively to state agencies and institutions; the colleges, which are school districts rather than state agencies, are not specifically defined as state agencies for purposes of the State Assistance for Recycling Markets Act of which sections 12167 and 12167.1 are a part. Therefore, sections 12167 and 12167.1 do not properly govern the revenues generated by the colleges' recycling activities pursuant to their IWM plans. *The limits and conditions placed by sections 12167 and 12167.1 on the expenditure of recycling revenues for the purpose of offsetting recycling program costs are simply inapplicable to the revenues generated by the colleges' recycling activities* [emphasis added by district].

The provisions of Public Resources Code section 42920 et seq. do not address the use of revenues generated by recycling activities of California Community Colleges under IWM plans to offset reimbursable plan costs. *Thus, use of the revenues to offset reimbursable IWM plan costs is governed by the general principles of state mandates, that only the actual increased costs of a state-mandated program are reimbursable and, to that end, revenues provided for by the state-mandated program must be deducted from program costs* [emphasis added by district]. (See Cal. Const., art. XII B, § 6; Gov. Code §§ 17154, 17556, subd. (e); *County of Fresno v. State of California* (1991) 51 Cal.3d 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th 1264, 1284.) These principles are reflected in the respondent's regulation which requires, without limitation or exception, the identification of offsetting revenues in the parameters and guidelines for reimbursable cost claims. (Cal. Code Regs., tit. 2, §1183.1(a)(7).) *Emphasis added.*

The amended and retroactive parameters and guidelines adopted September 26, 2008, state:

VII. OFFSETTING REVENUES AND REIMBURSEMENTS

Reimbursement for this mandate from any source, including but not limited to, service fees collected, federal funds, and other state funds allocated to any service provided under this program, shall be identified and offset from this claim. Offsetting revenue shall include all revenues generated from implanting the Integrated Waste management Plan.

Therefore, the District properly report the recycling income as a reduction of total claimed cost and also not subject to state appropriation in the form of cost savings.

SCO's Comment:

The district states, "The audit report erroneously recognized \$0 as the claimed offsetting recycling revenues when in fact \$6,814 of offsetting revenue and other reimbursements was reported and offset by the District." We disagree. The SCO does recognize that the district reported \$6,814 in offsetting revenues and reimbursement [see Attachment 1 - Summary of Program Costs in **Exhibit A, page 28**]. However, no adjustment was made to the offsetting recycling revenues reported; therefore, we are uncertain as to what argument the district is making in this IRC filing. Besides, we agree with the district that the recycling revenue is not subject to state appropriation in the same form as cost savings.

IV. PROCEDURAL ISSUES

Issue

The district asserts that none of the adjustments were because program costs claimed were excessive or unreasonable, which is the only mandated cost audit standard in statute. Also, the district states that it is the Controller's responsibility to provide evidence of its audit finding.

SCO's Analysis:

The SCO did conclude that the district costs claimed were excessive. In addition, the data the SCO used to calculate the offset was based on factual information provided solely by the district and CalRecycle.

District's Response:

C. PROCEDURAL ISSUES

1. Standard of Review

None of the adjustments were made because the program costs claimed were excessive or unreasonable. The Controller does not assert that the claimed costs were excessive or reasonable, which is the only mandated cost audit standard in statute (Government Code Section 17561(d) (2)). It would therefore appear that the entire findings are based upon the wrong standard for review. If the Controller wishes to enforce other audit standards for mandated cost reimbursement, the Controller should comply with the Administrative Procedure Act.

2. Burden of Proof

Here, the evidentiary issue is the Controller's method for determining the adjustments. In many instances in the audit report, the District was invited to provide missing data in lieu of fictional data used by auditor, or to disprove the auditor's factual assumptions. This is an inappropriate shifting of the burden of proof for an audit. The Controller must first provide evidence as to the propriety of its audit finding because it bears the burden of going forward and because it is the party with the power to create, maintain, and provide evidence regarding its auditing methods and procedures, as well as the specific facts relied upon for its audit findings.

SCO's Comments:

1. Standard of Review

We disagree with the district's conclusion. Government Code section 17558.5 requires the district to file a reimbursement claim for actual mandate-related costs. Government Code section 17561, subdivision (d)(2), allows the SCO to audit the district's records to verify actual mandate-related costs *and* reduce any claim that the SCO determines is excessive or unreasonable. In addition, Government Code section 12410 states, "The Controller shall audit all claims against the state, and may audit the disbursement of any state money, for correctness, legality, and for sufficient provisions of law for payment." Therefore, the SCO has sufficient authority to impose these adjustments. The district's contention that the SCO is only authorized to reduce a claim if it determines the claim to be excessive or unreasonable is without merit.

The SCO did, in fact, conclude that the district's claim was excessive. Excessive is defined as "exceeding what is usual, proper, necessary, or normal....Excessive implies an amount or degree too great to be reasonable or acceptable...."¹ The district's mandated cost claims exceeded the proper amount based on the reimbursable costs allowable per statutory language and the program's parameters and guidelines. Therefore, the district's comments regarding the Administrative Procedure Act are irrelevant.

¹ Merriam-Webster's Collegiate Dictionary, Tenth Edition, © 2001

2. Burden of Proof

The district's statement mentions what it calls "fictional data" and "factual assumptions" used as a basis for the adjustments made to the district's claims. However, the data that the SCO used to calculate the offsetting savings adjustments were based on information maintained by the district and reported by the district to CalRecycle as a result of implementing its IWM plan [Tab 5]. Further, the tonnage amounts reported to CalRecycle are hardly "fictional." When questioned by CalRecycle as to how the reported tonnage amounts were determined, the district states, "The tonnages for the materials disposed were reported by the waste hauler (MG Disposal). Actual recycling weights were also reported by our hauler. Per Capita Generation was used to determine business source reduction. Compost, material exchange and special waste were determined based on the conversion chart" [Tab 5, pages 2, 4, and 6].

In addition, we used a statewide average disposal fee based on information provided by CalRecycle [Tabs 14, 15 and 16]. As previously stated, a cost analysis based on the district's contract with M-G Disposal, LLC indicates that the district paid approximately \$45.94 per ton in 2005 to \$55.20 per ton in 2010 for waste disposal [Tab 7], which is consistent with the statewide average landfill fee provided by CalRecycle.

The district is correct when it states that we advised the district of our adjustments to its claims. In an email dated July 2, 2013 [Tab 10], we provided the district with the following information:

- Offsetting Savings Calculation [Tab 9]
- Narrative of Finding (identified as Attachment 3 in the review report) [Exhibit A, page 32]
- Waste Management Annual Reports of Diversion [Tab 5]
- September 10, 2008 Final Staff Analysis (from the Commission on State Mandates)
- Amended Parameters and Guidelines [Exhibit B, page 49]
- Fiscal Analysis (Summary of claimed, allowable, and unallowable costs by fiscal year (identified as Attachment 1 in the review report [Exhibit A, page 26])

On July 22, 2013, we received an email response from Rodrigo Garcia, Interim District Director, Fiscal Affairs, stating that "As it stands now we do not agree with the audit methodology. We do have a general understanding of the issues involved, so you may proceed with the audit report, at which time the district may respond in detail" [Tab 11]. As the district declined to meet with us to discuss this adjustment or provide additional documentation to support the diversion information for calendar years 2008, 2009, or 2010, we proceeded with adjusting the district's claims.

V. CONCLUSION

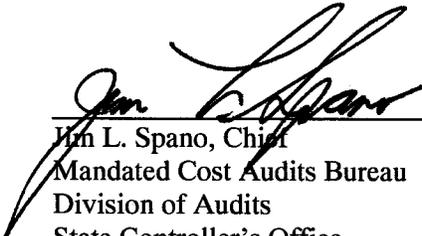
The SCO reviewed North Orange County Community College District's claims for costs of the legislatively mandated Integrated Waste Management Program (Chapter 1116, Statutes of 1992; and Chapter 764, Statutes of 1999) for the period of July 1, 2005, through June 30, 2011. The district reported no offsetting savings. We found that the district realized savings of \$531,973 from implementation of its IWM plan. However, because the offsetting savings adjustment exceeded the amount claimed for FY 2005-06 and FY 2006-07, we found that of the \$567,598 claimed, \$190,901 is allowable and \$376,697 is unallowable.

In conclusion, the Commission should find that the SCO: (1) correctly reduced the district's FY 2005-06 claim by \$19,321; (2) correctly reduced the district's FY 2006-07 claim by \$88,163; (3) correctly reduced the district's FY 2007-08 claim by \$80,764; (4) correctly reduced the district's FY 2008-09 claim by \$86,474; (5) correctly reduced the district's FY 2009-10 claim by \$90,554; and, (6) correctly reduced the district's FY 2010-11 claim by \$11,421.

VI. CERTIFICATION

I hereby certify by my signature below that the statements made in this document are true and correct of my own knowledge, or, as to all other matters, I believe them to be true and correct based upon information and belief.

Executed on December 4, 2015 at Sacramento, California, by:



Jim L. Spano, Chief
Mandated Cost Audits Bureau
Division of Audits
State Controller's Office

Tab 3

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10 SUPERIOR COURT OF CALIFORNIA
11 COUNTY OF SACRAMENTO

13 **STATE OF CALIFORNIA DEPARTMENT OF
FINANCE, CALIFORNIA INTEGRATED
14 WASTE MANAGEMENT BOARD,**

15 Petitioner,

16 v.

17 **COMMISSION ON STATE MANDATES,**

18 Respondent,

19 **SANTA MONICA COMMUNITY COLLEGE
DISTRICT, LAKE TAHOE COMMUNITY
20 COLLEGE DISTRICT,**

21 Real Parties in Interest.

Case No: 07CS00355

~~PROPOSED~~ **JUDGMENT
GRANTING PETITION FOR
WRIT OF ADMINISTRATIVE
MANDAMUS**

Judge: The Honorable
Lloyd G. Connelly
Dept: 33

23 This matter came before this Court on February 29, 2008, for hearing in Department 33
24 of the above court, the Honorable Lloyd G. Connelly presiding. Eric Feller appeared on behalf of
25 Respondent Commission on State Mandates, and Jack C. Woodside appeared on behalf of
26 Petitioners California Department of Finance and California Integrated Waste Management
27 Board.

28 ///

1 The Administrative Record having been admitted into evidence and considered by the
2 Court, and the Court having read and considered the pleadings and files, argument having been
3 presented and the Court having issued its Ruling on Submitted Matter on May 29, 2008;

4 IT IS HEREBY ORDERED that:

- 5 1. The Petition for Writ of Administrative Mandamus is GRANTED;
- 6 2. A Peremptory Writ of Mandate shall issue from this Court remanding the matter
7 to Respondent Commission and commanding Respondent Commission to amend the parameters
8 and guidelines in Test Claim No. 00-TC-07 to require community college districts claiming
9 reimbursable costs of an integrated waste management plan under Public Resources Code section
10 42920, et seq. to identify and offset from their claims, consistent with the directions for revenue
11 in Public Contract Code sections 12167 and 12167.1, cost savings realized as a result of
12 implementing their plans; and

- 13 3. The Writ shall further command Respondent Commission to amend the
14 parameters and guidelines in Test Claim No. 00-TC-07 to require community college districts
15 claiming reimbursable costs of an integrated waste management plan under Public Resources
16 Code section 42920, et seq. to identify and offset from their claims all of the revenue generated
17 as a result of implementing their plans, without regard to the limitations or conditions described
18 in sections 12167 and 12167.1 of the Public Contract Code.

19
20 Dated: JUN 30 2008

LLOYD G. CONNELLY
The Honorable Lloyd G. Connelly
Judge of the Sacramento County Superior Court

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DECLARATION OF SERVICE BY U.S. MAIL

Case Name: **State of California Dept. of Finance, et al. v. Commission on State Mandates**
Sacramento County Superior Court No.: 07CS00355

I declare:

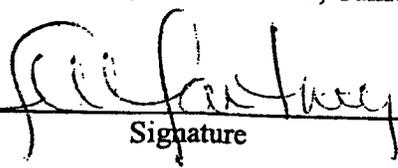
I am employed in the Office of the Attorney General, which is the office of a member of the California State Bar, at which member's direction this service is made. I am 18 years of age or older and not a party to this matter. I am familiar with the business practice at the Office of the Attorney General for collection and processing of correspondence for mailing with the United States Postal Service. In accordance with that practice, correspondence placed in the internal mail collection system at the Office of the Attorney General is deposited with the United States Postal Service that same day in the ordinary course of business.

On June 18, 2008, I served the attached **[PROPOSED] PEREMPTORY WRIT OF MANDATE**; by placing a true copy thereof enclosed in a sealed envelope with postage thereon fully prepaid, in the internal mail collection system at the Office of the Attorney General at 1300 I Street, Suite 125, P.O. Box 944255, Sacramento, CA 94244-2550, addressed as follows:

Eric Feller
Commission on State Mandates
980 9th Street, Suite 300
Sacramento, CA 95814
Respondent *Commission on State Mandates*

I declare under penalty of perjury under the laws of the State of California the foregoing is true and correct and that this declaration was executed on June 18, 2008, at Sacramento, California.

Christine A. McCartney
Declarant



Signature

Tab 4

2000 - Fullerton College



State Agency Reporting Center: Waste Management Annual Report
2000 SARC Annual Report: Fullerton College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
321 East Chapman
Fullerton, CA 92832

CalRecycle Representative
Joyce Faidley
jfaidley@itservices.network
x

Total Number of Employees including Facilities: 0

Recycling Coordinator: Christine Figuera CFiguera@fullcoll.edu (714) 992-7025

Facilities
No Facilities exist for this Agency

Annual Per Capita Disposal
Diversion Program Summary
Total Tonnage Diverted: 181.0
Total Tonnage Disposed: 670.0
Total Tonnage Generated: 851.0
Overall Diversion Percentage: 21.3%
Questions
What is the mission statement of the State agency/large State facility?
Building on its rich traditions and commitment to excellence, Fullerton College will provide opportunities for students to attain their educational goals, to acquire specialized training and to refine their ability to think and communicate clearly in an increasingly complex environment. Through the expertise of faculty and staff, innovative programs, and current educational technologies, Fullerton College will. (a) Advance the missions of the California Community College system to provide transfer, vocational and basic skills education and services that contribute to continuous work force improvement. (b) Promote and measure student access and success. (c) Provide suitable staff development opportunities. (d) Continue to build partnerships across disciplines and throughout the College. (e) Maintain a physical environment that is conducive to learning. (f) Enhance the image and reputation of

1

the College (g) Increase cooperative partnerships with the larger community. (h) Monitor and evaluate the success of the mission and goals.

Based on the "State Agency Waste Reduction and Recycling Program Worksheet (Part III)," briefly describe the basic components of the waste stream and where these components are generated.

Paper is the largest component of Fullerton College's waste stream. These components are generated from classroom instruction, administrative functions and from U.S. Mail. Organic waste was the next largest coming from grass clippings and landscape trimmings. Food waste followed paper and organic waste and is generated from our cafeteria and vending machines throughout the campus.

Based on the worksheet (Part III), what is currently being done to reduce waste?

Double sided copying, use of electronic media, book buy back program, diverting tree trimming clippings from the landfill to a compost pile and a office recycling program.

Based on the worksheet (Part III), briefly describe the programs to be implemented to meet the 25 percent and 50 percent waste diversion goals. Please include a program implementation timeline.

Fullerton College will encourage more double sided copying. Currently we estimate that approximately 30-40 percent of the copying is done on double-sided copy. We expect to increase our double sided copying to 80 percent by 2002. Fullerton College expects to grow the use of electronic media. The District is in the process of installing a telecommunication infrastructure that will be on line within the next year. Through the use of on line forms, news letters, informational memo and sending out information that can be put in an electronic file drawer instead of hard copy will significantly reduce the amount of paper waste by 2002 and continue to reduce waste through the year 2006. Mulching grass clippings will reduce the amount of green waste going to the landfill. Fullerton College expects to purchase mowers with mulching type mower decks and simply leave the clippings on the top of the grass for mulching purposes.

Does the State agency/large State facility have a waste reduction policy? If so, what is it? See "Waste Reduction Policies and Procedures for State Agencies" for a sample waste reduction and recycling policy statement.

Although we do not have an official waste reduction and recycling policy statement at this time, we will address a policy at our next Planning and Consultative Council meeting in the fall of 2000. We currently have a District Wide Integrated Waste Management Committee.

Briefly describe what resources (staff and/or funds) the State agency/large State facility plans to commit toward implementing its integrated waste management plan, plus meeting the waste diversion goals outlined in Public Resource Code Section 42921.

We will appoint a recycling coordinator who will implement and monitor the Fullerton College Recycling program. (a) We currently will expand our present office-recycling program to include additional kinds of paper waste. (b) We will purchase only duplex type copying machines where size warrants the volume used. (c) We will purchase lawn mowers that have mulching type decks only. (d) Train staff on downloading information to electronic file drawers instead of making hard copy. (e) Include recycling information in all public works type bids. (f) Commit funds to staff training and awareness training seminars.

This question applies only for State agencies submitting a modified IWMP: Briefly describe the waste diversion program activities currently in place.

Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X	X	26.0000

(2)

Beverage Containers	X		1.0000
Cardboard	X		3.0000
Glass	X		2.0000
Newspaper	X		8.0000
Office Paper (mixed)	X		12.0000
Plastics	X		1.0000
Scrap Metal	X		3.0000
Other Materials	X		5.0000
Xeriscaping, grasscycling		X	0.0000
On-site composting/mulching		X	0.0000
Self-haul greenwaste	X		40.0000
Commercial pickup of compostables	X		80.0000
Food waste composting		X	0.0000

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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Tab 5



State Agency Reporting Center: Waste Management Annual Report
2005 SARC Annual Report: Fullerton College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 321 East Chapman
 Fullerton, CA 92832

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities: 714

Recycling Coordinator: Christine Figuera CFiguera@fullcoll.edu (714) 992-7025

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Fullerton College	684	321 E. Chapman Avenue Fullerton, CA 92832
Berkeley Center/ Fullerton College	30	1000 N. Lemon Fullerton, CA 92832
Total Employees in Facilities:	714	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 1,760.5 → 1/1/05 - 6/30/05 : 880.25
 Total Tonnage Disposed: 1,763.2 7/1/05 - 12/31/05 : 880.25
 Total Tonnage Generated: 3,523.7
 Overall Diversion Percentage: 50.0%
1,760.5

Employees

Total Number of Employees: 714

Non-Employee Population

Total Number of Non-employees: 17,621

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 1,763.20 tons

Annual Results

Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	13.50	0.00	0.55

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

2005 - FULLERTON COLLEGE

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus has increased it's enrollment by 1.6%, and has opened up a new library. We have also relocated (moved) approximately 50 faculty, and staff members as a result of construction projects on campus.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Continued waste diversion programs include office paper (white & mixed) recycling program, and source reduction (on-line registration, double sided copying, toner cartridges, electronic media, used book buy back and old surplus equipment/furniture), scrap metal, C&D and Alternative Daily Cover. We have continued, and are in year (2) of a campus wide paper, and cardboard diversion program. Student growth and better reporting, and tracking of this waste stream in conjunction with our recycling partner (Orange County Paper Depot), and our waste haller (MG Disposal) is the reason for the increase which is supported by weight tickets. Weight under self haul green waste is from tree trimming, college horticulture activities, and campus grounds and landscape program. This weight was previously reported under Recycling Other Materials but is more appropriately placed under Self Haul Green Waste.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The tonnages for the materials disposed were reported by the waste hauler (MG Disposal). Actual recycling weights were also reported by our hauler. Per Capita Generation was used to determine business source reduction. Compost, material exchange and special waste were determined based on the conversion chart.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Source Reduction includes: Paper form reduction Electronic media Rolled paper towels Preventative maintenance Auctions Facilities has installed a total of six (6) hand dryers. One each in six of the highest used restrooms on campus.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

A recycling coordinator has been designated.

Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		226.0000
Material Exchange	X		89.6500
Beverage Containers	X		15.0200
Cardboard	X		167.1750
Glass	X		15.4720
Newspaper	X		88.4620
Office Paper (white)	X		49.2230
Office Paper (mixed)	X		199.6420
Plastics	X		16.3490
Scrap Metal	X		9.4510
Special Collection Events	X		9.8240
Xeriscaping, grasscycling	X		56.2000
On-site composting/mulching	X		2.5220
Self-haul greenwaste	X		85.2350
Commercial pickup of compostables	X		35.5250
Tires	X		5.0000
White/brown goods	X		2.3500
Scrap Metal	X		24.5000
Wood waste	X		5.2500
Concrete/asphalt/rubble (C&D)	X		402.0430
Rendering	X		2.3000
Alternative Daily Cover	X		253.3410

1,760.5 TONS
DIVERTED, SEE
PAGE 1

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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State Agency Reporting Center: Waste Management Annual Report
2006 SARC Annual Report: Fullerton College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 321 East Chapman
 Fullerton, CA 92832

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities: 714

Recycling Coordinator: Christine Figuera C.Figuera@fulcoll.edu (714) 992-7025

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Fullerton College	684	321 E. Chapman Avenue Fullerton, CA 92832
Berkeley Center/ Fullerton College	30	1000 N. Lemon Fullerton, CA 92832
Total Employees in Facilities:	714	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 4,337.2

Total Tonnage Disposed: 1,342.8

Total Tonnage Generated: 5,680.0

Overall Diversion Percentage: 76.4%

→ 1/1/06 - 6/30/06 : 2,168.6

7/1/06 - 12/31/06 : 2,168.6

4,337.2

Employees

Total Number of Employees: 714

Non-Employee Population

Total Number of Non-employees: 17,621

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 1,342.80 tons

Annual Results

Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	10.30	0.00	0.42

2006 - FULLERTON COLLEGE

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus continues to operate at approximately the same enrollment level as last year which was an increase of 1.6% from the previous year.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Continued waste diversion programs include mixed and white office paper, source reduction (on-line registration), double sided copying, toner cartridges, electronic media, used book buy back and old surplus equipment/furniture), scrap metal, C&D and Alternative Daily Cover We have continued and are in year (3) of a campus wide paper, and cardboard diversion program. Increased efficiency in respect to tracking waste streams in conjunction with our recycling partner (Orange County Paper Depot), and our waste hauler (MG Disposal) is the reason we have increased our diversion percentage over the 2005 reporting year. Weight under self haul green waste is from tree trimming, college horticulture activities, and campus grounds and landscape program.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The tonnages for the materials disposed were reported by the waste hauler (MG Disposal). Actual recycling weights were also reported by our hauler. Per capita Generation was used to determine business source reduction. Compost, material exchange and special waste were determined based on the conversion chart.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Source Reduction includes: Paper form reduction Electronic Media Rolled paper towels Preventative maintenance Autions Facilities continues to operate (6) hand dryers. Once each in six of the highest used restrooms on campus.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

Continous monitoring of waste streams by recycling coordinator.

Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		214.0000
Material Exchange	X		72.1250
Beverage Containers	X		12.9330
Cardboard	X		138.5670
Glass	X		21.8350
Newspaper	X		85.6600
Office Paper (white)	X		44.8450
Office Paper (mixed)	X		156.7070
Plastics	X		12.5970
Scrap Metal	X		4.1990
Xeriscaping, grasscycling	X		48.4250
On-site composting/mulching	X		2.3480
Self-haul greenwaste	X		64.4500
Commercial pickup of compostables	X		19.2500
Tires	X		3.4500
White/brown goods	X		1.6500
Scrap Metal	X		316.2500
Wood waste	X		2.5500
Concrete/asphalt/rubble (C&D)	X		2915.5820
Rendering	X		2.4000
Alternative Daily Cover	X		165.4350
Other facility recovery	X		31.9900

4,337.2 TONS
DIVERTED, SEE
PAGE 3

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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State Agency Reporting Center: Waste Management Annual Report

2007 SARC Annual Report: Fullerton College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
321 East Chapman
Fullerton, CA 92832

CalRecycle Representative
Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
(562) 595-1344 x

Total Number of Employees including Facilities: 684

Recycling Coordinator: Christine Figuera CFiguera@fullcoll.edu (714) 992-7025

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Fullerton College	645	321 E. Chapman Avenue Fullerton, CA 92832
Berkeley Center/ Fullerton College	39	1000 N. Lemon Fullerton, CA 92832
Total Employees in Facilities:	684	
Export To Excel		Count: 2

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 769.9

Total Tonnage Disposed: 1,580.8

Total Tonnage Generated: 2,350.7

Overall Diversion Percentage: 32.8%

→ 1/1/07 - 6/30/07 : 384.95
7/1/07 - 12/31/07 : 384.95
769.9

Employees

Total Number of Employees: 684

Non-Employee Population

Total Number of Non-employees: 19,777

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 1,580.80 tons

Annual Results

Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	12.70	0.00	0.44

2007 - FULLERTON COLLEGE

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The campus continues to operate at approximately the same enrollment level as last year.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Continued waste diversion programs include mixed and white office paper, source reduction (on-line registration), double sided copying, toner cartridges, electronic media, used book buy back and old surplus equipment/furniture, scrap metal, C&D and Alternative Daily Cover. We have continued and are in year (4) of a campus wide paper, and cardboard diversion program. Increased efficiency in respect to tracking waste streams in conjunction with our recycling partner (Orange County Paper Depot), and our waste hauler (MG Disposal) is the reason we have increased our diversion percentage over the 2006 reporting year. Weight under self haul green waste is from tree trimming, college horticulture activities, and campus grounds and landscape program.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The tonnages for the materials disposed were by the waste hauler (MG Disposal). Actual recycling weights were also reported by our hauler. Per capita generation was used to determine business source reduction. Compost, material exchange and special waste were determined based on the conversion chart.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Source Reduction includes: paper from reduction electronic media rolled paper towels preventative maintenance Facilities operates ten (10) hand dryers.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

Continuous monitoring of waste streams by recycling coordinator.

Programs

Program Name	Existing	Planned/Expanding	Tons
Beverage Containers	X		13.5950
Cardboard	X		144.1960
Glass	X		26.3990
Newspaper	X		98.8000
Office Paper (white)	X		42.2070
Office Paper (mixed)	X		183.2180
Plastics	X		13.4370
Scrap Metal	X		3.1620
Xeriscaping, grasscycling	X		62.3000
Scrap Metal	X		3.1620
Alternative Daily Cover	X		179.4210

769.9 TONS
DIVERTED, SEE
PAGE 5

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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**State Agency Reporting Center: Waste Management Annual Report
2008 SARC Annual Report: Fullerton College**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
321 East Chapman
Fullerton, CA 92832

CalRecycle Representative
Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
(562) 595-1344 x

Total Number of Employees including Facilities: 716

Recycling Coordinator: Christine Figuera CFiguera@fullcoll.edu (714) 992-7025

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Fullerton College	677	321 E. Chapman Avenue Fullerton, CA 92832
Berkeley Center/ Fullerton College	39	1000 N. Lemon Fullerton, CA 92832
Total Employees in Facilities:	716	
Export To Excel		Count: 2

Annual Per Capita Disposal

Employees
Total Number of Employees: 716

Non-Employee Population
Total Number of Non-employees: 20,490
Non-employee Population Type: Students

NO DIVERSION INFORMATION
IS REPORTED BY DISTRICT.

Disposal
Total amount Disposed: 1,333.80 tons

Annual Results

	Employee Population		Student Population	
	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	21.80	10.20	0.90	0.36

Questions

Is the mission statement of your State agency/large State facility the same as reported in the previous year?

What changes have there been in the waste generated or disposed by your State agency/large State facility during the report year? (For example, changes in types and/or quantities of waste.) Explain, to the best of your ability the causes for those changes.

2008 - FULLERTON COLLEGE

There are not any significant changes in our generated waste; but there is a difference in the amount of waste due to the construction of new facilities and remodeling of others. This increased the amount of office furniture that was sent to our disposal vendor. Since we were unable to fully utilize our salvage yard program, we decided to reuse some of the furniture as well as purchase new furniture for the remodel and for the new facilities. Some of the furniture was broken beyond repair and we had no alternative but to dispose of it.

Explain any changes to waste diversion programs that were continued from the prior report year. Be sure to indicate the reason for making the changes.

We made a few improvements on our office paper recycling program. We increase the number of recycling bins throughout campus and added our collection efforts. Having the additional bins along with the publications have encourage our campus personnel and students to recycle. This efforts have help increase the quantities of our office paper recycled.

Explain any waste diversion programs that were newly implemented or were discontinued during the report year and explain why.

We have not added or discontinue any programs.

What types of activities are included in each of the waste diversion programs you continued or newly implemented during the reporting year?

Business source reduction, salvage yard, material exchange, beverage containers, cardboard, glass, office paper, etc.

What resources (staff and/or funds) did your State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help reduce disposal and meet the diversion mandate?

No additional resources have been allocated to the implementation of the IWMP.

Has your State agency/large State facility adopted or changed its waste reduction policy?

Explain how you determined the reported tons disposed? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, etc.)

The figures used for this report were provided by MG Disposal, our service provider. We also made estimates based on the number and size of the recycling containers.

Please provide a definition of "employee" for your State agency/large State facility. Also, what is the source of the reported number of employees and visitors/students/inmates, etc. (as applicable)?

An employee is an individual who is paid for the service or work perform for the college. (not a company or corporation) Human Resources provided the employee count. Admission and Records office provided the number of students at the college and School of Continuing Education.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Salvage Yards	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (white)	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Other Materials	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching		X
Other composting		X
Scrap Metal	X	
Alternative Daily Cover	X	

NO TONNAGE AMOUNTS
OF DIVERSION ARE
REPORTED BY THE
DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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State Agency Reporting Center: Waste Management Annual Report
2009 SARC Annual Report: Fullerton College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 321 East Chapman
 Fullerton, CA 92832

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities:716

Recycling Coordinator: Christine Figuera CFiguera@fulcoll.edu (714) 992-7025

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Fullerton College	677	321 E. Chapman Avenue Fullerton, CA 92832
Berkeley Center/ Fullerton College	39	1000 N. Lemon Fullerton, CA 92832
Total Employees in Facilities:	716	
Export To Excel		Count: 2

Annual Per Capita Disposal				
Employees				
Total Number of Employees:716				
Non-Employee Population				
Total Number of Non-employees:22,485				
Non-employee Population Type:Students				
Disposal				
Total amount Disposed:1,312.70 tons				
Annual Results				
	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	21.80	10.00	0.90	0.32
Questions				

2009 - FULLERTON COLLEGE

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) What are the major types of waste materials that your agency/facility currently disposes (not currently diverting), e.g., waste of significant weight and/or volume? If there are major waste materials that are being disposed, what is your agency/facility doing to find ways to divert these materials?

(B) Please explain any difficulties or obstacles your agency/facility encountered in trying to implement recycling or other programs to reduce the amount of waste disposed. Summarize any efforts your agency/facility made to resolve difficulties or overcome obstacles and if they were successful or not.

A. We do not have any significant waste not being diverted. We continue to have large amounts of waste related to construction of new and remodeling of old facilities. We continue to work on the improvement of our recycling program and have now established a sustainability committee in which we include student representation. B. No difficulties

Waste generation includes both materials disposed in the trash as well as materials recycled or otherwise diverted from landfill. There are many reasons why the type or amount of waste generated by your agency/facility may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Do the types or amounts of wastes generated in the last calendar year significantly differ from those that were generated by your agency/facility in the prior report year? If yes, please explain.

The reason why, the type, or amount of waste generated by your agency/facility either may have increased or decreased. For example, construction activities at your agency or facility may increase construction-related wastes; budget cuts may result in cuts to the services your agency provides and, therefore, the related wastes are no longer generated; or a shift in how you do business may create a new type of waste.

If you had changes in the types or amounts of waste generated, then that may have affected the waste diversion programs you implemented. You will be asked in Question #3 about how your waste diversion programs may have changed.

We had some changes in our generated waste; this is due to the construction of new facilities and remodeling of others. With these comes new furniture; increasing the amount of furniture send to our disposal vendor. Some of the furniture is reused and the broken units are disposed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Did you make any significant changes (during the report year) to the waste diversion programs implemented by your agency/facility (such as programs to reduce waste, reuse, recycle, compost, etc.)? For example, did you start new programs, discontinue prior programs, or make significant modifications to existing programs? If yes, in the text box below, please explain why you made the change(s).

We are working with students making them aware of the importance of recycling and have added some recycling bins for plastics and cans. We have established a sustainability committee and student representation was also added.

Having an accurate and consistent measurement of trash disposal is important. The annual amount of trash disposed is one factor in the calculation to determine the annual per capita disposal for your agency/facility. CalRecycle considers this calculation, in addition to the waste reduction, recycling, and other waste diversion programs your agency/facility implemented, in determining compliance with statutory mandates.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Explain how you determined the annual tons disposed by your agency for the report year (e.g. did you use actual disposal weights provided by a trash hauler, conduct a waste generation study, estimate using weight-to-volume conversions, etc.)

(B) Indicate if this is the same method used to determine tons disposed that was used for the prior report year. If not, please also explain the reason for the change.

A. We used the actual disposal weights provided by MG Disposal. B. Yes this is the same method used in the prior years.

Having an accurate and consistent method to count employees is also important. The number of employees is one factor in the calculation to determine the annual per capita disposal for your agency/facility. (If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Please explain how you determined the number of employees working for your agency (e.g. total number of full time employees; full time equivalents; total number of full and part time employees; etc.). This information is usually available from your human resources or payroll department.

(B) Indicate if you used the same method to determine the number of employees that was used for the prior report year. If not, please explain the reason for the change.

A. An employee is an individual who is paid for the service or work perform for the college. The numbers of employees were provided by Human Resources and the number of students was provided by Admission and Records office. B. Yes, the same method was used on prior years.

2009 - FULLERTON COLLEGE

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients) that significantly contributes to waste generated, then there is a space provided to report that information in Part I – Facility Information. This information is in addition to your employee information - it does not replace it.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) If you reported a number for a non-employee population, please explain how you determined that number (e.g. full time equivalent students; average number of patients during the report year; etc.)

(B) Indicate if you used the same method that was used for the prior report year. If not, please explain the reason for the change.

If you are not given the option in Part 1 - Facility Information to report an additional population, but believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option from your report.

A. none B. Used the same method that was used last year.

For your agency/facility, if the annual per capita disposal for the current report year is more than the per capita disposal from the previous report year, then, to the best of your ability, please explain why there was an increase. (To find these numbers, click on "Current Year" under "Previous Year" under "View Report" in the left menu bar. These links display the report summary.)

We stayed about the same.

Additional information you wish to provide in your annual report.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Salvage Yards	X	
Other Sources	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (white)	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Special Collection Events	X	
Other Materials	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching		X
Other composting		X
Scrap Metal	X	
Alternative Daily Cover	X	

NO TONNAGE AMOUNTS OF DIVERSION ARE REPORTED BY THE DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
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State Agency Reporting Center: Waste Management Annual Report
2010 SARC Annual Report: Fullerton College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 321 East Chapman
 Fullerton, CA 92832

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities:748
Recycling Coordinator: Christine Figuera CFiguera@fullcoll.edu (714) 992-7025

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Fullerton College	709	321 East Chapman Fullerton, CA 92832
Berkeley Center/ Fullerton College	39	1000 N. Lemon Fullerton, CA 92832
Total Employees in Facilities:	748	
Export To Excel		Count: 2

Annual Per Capita Disposal				
Employees				
Total Number of Employees:748				
Non-Employee Population				
Total Number of Non-employees:22,354				
Non-employee Population Type:Students				
Disposal				
Total amount Disposed:2,079.30 tons				
Annual Results				
	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	21.80	15.20	0.90	0.51

2010 - FULLERTON COLLEGE

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A and B.

We would like to understand what is still being thrown away and help you find ways to increase recycling.

- A. Please describe the types of waste that are thrown away.
- B. What difficulties or obstacles have you had with finding ways to recycle these wastes?

A. We are continuing with our construction projects which generate large amounts of waste. Some waste from old facilities and some from the new construction. A sustainability committee was established last year and we are working within our shared governance to promote and improve our recycling program. B. No difficulties

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST DESCRIBE IN THE TEXT BOX BELOW.

Were there any changes in your recycling/waste reduction programs during the report year? For example, did you start, discontinue, or make significant changes to your recycling/waste reduction programs?

With all the construction going on our campus we generate waste from old furniture going to disposal and new furniture packing material.

IN THE TEXT BOX BELOW, PLEASE ANSWER THE FOLLOWING QUESTION.

If the per capita disposal for the current report year is greater than the per capita disposal from the previous report year, then, to the best of your ability, explain why there was an increase. (To find these numbers, look for "View Report" in the left menu and click either "Current Year" or "Previous Year" to display a report summary.)

We have a number of construction projects; including the demolition of a building on campus.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Section III, you entered total tons disposed (thrown away at a landfill) by your agency/facility during the report year. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

Examples of types of methods that may be used include, but are not limited to, conducting a waste generation study, using actual disposal weights provided by a trash hauler, or estimating using weight-to-volume conversions.

- A. Explain the method you, or the person that provided you with this number, used to calculate the total tons disposed. Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

A. We used the actual disposal weights provided by the two vendor servicing our district last year. (Ware and MG disposal) B. This is the same method used in prior years

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Part I of this report, you entered the number of employees for your agency/facility. This information is usually available from your human resources or payroll department. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

(Note: If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your continued eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

- A. Explain the method you, or the person that provided you with this number, used to calculate the number of employees (e.g. total number of full time employees, full time equivalents, total number of full and part time employees, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.

2010 - FULLERTON COLLEGE

B. Is this the same method used for last year's report? If not, explain the reason for the change.

A. An employee is an individual who is paid for the service or work perform for the college B. Yes this is the same method used in prior years

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B. (Skip to the next question if you did not enter a non-employee population in Part I.)

NOTE: If there was not an option in Part I to report an additional population, but you believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option for future reports.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients, etc.) that significantly contributes to the waste your agency/facility creates, Part I of this report asks you for a number for that population. This information is in addition to your employee information - it does not replace it.

- A. Explain the method you (or the person that provided you with this number) used to calculate that number (e.g. full time equivalent students, average number of patients during the report year, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method you used for last year's report? If not, explain the reason for the change.

A. none B. Used the same method used last year

Additional information you wish to provide in your annual report.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Salvage Yards	X	
Other Sources	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (white)	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Special Collection Events	X	
Other Materials	X	
Other composting	X	
Scrap Metal	X	
Wood waste	X	
Concrete/asphalt/rubble (C&D)	X	

NO TONNAGE AMOUNTS
OF DIVERSION ARE
REPORTED BY THE
DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199



State Agency Reporting Center: Waste Management Annual Report
2005 SARC Annual Report: Cypress College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 9200 Valley View Street
 Cypress, CA 90630

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities: 815

Recycling Coordinator: Albert Miranda amiranda@cypress.cc.ca.us (714) 484-7390

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Cypress College	815	9200 Valley View Street Cypress, CA 90630
Total Employees in Facilities:		815
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 1,266.3

Total Tonnage Disposed: 1,267.5

Total Tonnage Generated: 2,533.8

Overall Diversion Percentage: 50.0%

→ 1/1/05 - 6/30/05 = 633.15

7/1/05 - 12/31/05 = 633.15

1,266.3

Employees

Total Number of Employees: 815

Non-Employee Population

Total Number of Non-employees: 22,900

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 1,267.50 tons

Annual Results

Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	8.50	0.00	0.30

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

There has been no significant changes in the waste stream. However, because of the the remodels and construction work we've experienced an increase on our total tonnage generated.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Source Reduction Recycling Composting Special Waste Facility Recovery

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Actual weights were used when possible. In most cases the weight was estimated based on the number and size of containers used and type of load.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Source reduction: Business Source Reduction, Material Exchange, Salvage Yard. Recycling: Beverage Containers, Cardboard, Glass, Newspaper, Office paper, Plastic, Scrap Metal. Composting: Xeriscape/grasscycling, on site composting, Self haul green waste, comercial pick up waste, etc. Special Waste: Concrete/asphalt/rubble, Wood waste

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

No additional resources have been allocated to the implementation of the plan.

Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		10.5000
Material Exchange	X		6.5000
Salvage Yards	X		11.5000
Other Sources	X		2.0000
Beverage Containers	X		15.3100
Cardboard	X		111.5700
Glass	X		20.0100
Newspaper	X		60.2100
Office Paper (white)	X		31.6900
Office Paper (mixed)	X		146.9100
Plastics	X		22.5800
Scrap Metal	X		23.5000
Other Materials	X		41.8300
Xeriscaping, grasscycling	X		63.5000
On-site composting/mulching	X		7.9000
Self-haul greenwaste	X		3.1000
Commercial pickup of compostables	X		5.6000
Wood waste	X		14.5000
Concrete/asphalt/rubble (C&D)	X		85.5000
Other special waste	X		3.9000
MRF	X		402.6800
Alternative Daily Cover	X		143.8600
Other facility recovery	X		31.6900

1,266.3 TONS
DIVERTED, SEE
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State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199



State Agency Reporting Center: Waste Management Annual Report
2006 SARC Annual Report: Cypress College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
9200 Valley View Street
Cypress, CA 90630

CalRecycle Representative
Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
(562) 595-1344 x

Total Number of Employees including Facilities:825

Recycling Coordinator: Albert Miranda amiranda@cypress.cc.ca.us (714) 484-7390

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Cypress College	825	9200 Valley View Street Cypress, CA 90630
Total Employees in Facilities:		825
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 765.5

Total Tonnage Disposed: 710.0

Total Tonnage Generated: 1,475.5

Overall Diversion Percentage: 51.9%

→ 1/1/06 - 6/30/06 : 382.75
 7/1/06 - 12/31/06 : 382.75
765.5

Employees

Total Number of Employees:825

Non-Employee Population

Total Number of Non-employees:23,600

Non-employee Population Type:Visitors, Inmates, etc

Disposal

Total amount Disposed:710.00 tons

Annual Results

Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	4.70	0.00	0.16

2006 - CYPRESS COLLEGE

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

No significant changes have occurred on the waste stream since we submitted our plan.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Source Reduction Recycling Composting Special Waste Electronic waste

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Estimates were used based on the number and size of the containers. Actual weights were used where it was applicable.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Source reduction: Business Source Reduction, Material Exchange, Salvage yard. Recycling: Beverage containers, cardboard, glass, newspaper, office paper (mixed), plastic, scrap metal. Composting: Xeriscape/grasscycling, on-site composting, self haul green waste, commercial pick up waste, etc.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

No additional resources have been allocated to the implementation of the plan.

Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		8.1000
Material Exchange	X		19.7000
Salvage Yards	X		2.1000
Beverage Containers	X		4.1000
Cardboard	X		7.8000
Glass	X		0.5000
Office Paper (mixed)	X		23.7000
Plastics	X		5.9000
Scrap Metal	X		15.3000
Xeriscaping, grasscycling	X		65.1000
On-site composting/mulching	X		8.5000
Self-haul greenwaste	X		4.2000
Commercial pickup of compostables	X		6.2000
Wood waste	X		5.3000
Concrete/asphalt/rubble (C&D)	X		47.5000
MRF	X		398.9000
Alternative Daily Cover	X		142.5700

765.5 TONS
DIVERTED, SEE
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State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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State Agency Reporting Center: Waste Management Annual Report

2007 SARC Annual Report: Cypress College

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Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
9200 Valley View Street
Cypress, CA 90630

CalRecycle Representative
Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
(562) 595-1344 x

Total Number of Employees including Facilities: 825

Recycling Coordinator: Albert Miranda amiranda@cypress.cc.ca.us (714) 484-7390

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Cypress College	825	9200 Valley View Street Cypress, CA 90630
Total Employees in Facilities:	825	
Export To Excel		Count: 1

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 861.7

Total Tonnage Disposed: 1,270.9

Total Tonnage Generated: 2,132.6

Overall Diversion Percentage: 40.4%

→ 1/1/07 - 6/30/07 : 430.85
7/1/07 - 12/31/07 : 430.85
861.7

Employees

Total Number of Employees: 825

Non-Employee Population

Total Number of Non-employees: 23,800

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 1,270.90 tons

Annual Results

Employee Population

	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	0.00	8.40	0.00	0.29

2007 - CYPRESS COLLEGE

Questions

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

There have been no significant changes on the waste stream.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Source Reduction Recycling Composting

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

we used estimates based on the number and size of container. Actual weights were used where it was applicable.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

Source Reduction: Business Source Reduction, Material Exchange, Salvage yard, etc. Recycling: Beverage containers, cardboard, glass, office paper commercial pick up of waste, etc. Composting: Xeriscape/grasscycling, onsite composting, self haul green waste, commercial pick up of waste, etc.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

No additional resources have been allocated to the implementation of the plan

Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		9.5000
Material Exchange	X		20.2000
Salvage Yards	X		2.8000
Beverage Containers	X		4.5000
Cardboard	X		8.1000
Glass	X		0.9000
Office Paper (mixed)	X		65.3300
Plastics	X		6.2000
Scrap Metal	X		15.9000
Xeriscaping, grasscycling	X		66.5000
On-site composting/mulching	X		9.1000
Self-haul greenwaste	X		4.5000
Commercial pickup of compostables	X		6.5000
Wood waste	X		5.9000
Concrete/asphalt/rubble (C&D)	X		55.5000
MRF	X		407.4400
Alternative Daily Cover	X		172.8400

861.7 TONS
DIVERTED,
SEE PAGE 19

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
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State Agency Reporting Center: Waste Management Annual Report
2008 SARC Annual Report: Cypress College

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[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 9200 Valley View Street
 Cypress, CA 90630

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities: 818

Recycling Coordinator: Albert Miranda amiranda@cypress.cc.ca.us (714) 484-7390

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Cypress College	818	9200 Valley View Street Cypress, CA 90630
Total Employees in Facilities:		818
Export To Excel		Count: 1

Annual Per Capita Disposal

Employees

Total Number of Employees: 818

Non-Employee Population

Total Number of Non-employees: 25,000

Non-employee Population Type: Students

NO DIVERSION INFORMATION
 IS REPORTED BY DISTRICT

Disposal

Total amount Disposed: 646.00 tons

Annual Results

	Employee Population		Student Population	
	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	4.90	4.30	0.20	0.14

Questions

Is the mission statement of your State agency/large State facility the same as reported in the previous year?

What changes have there been in the waste generated or disposed by your State agency/large State facility during the report year? (For example, changes in types and/or quantities of waste.) Explain, to the best of your ability the causes for those changes.

2008 - CYPRESS COLLEGE

There were no significant changes to the waste stream in the types of waste generated. However, we did have an increase number of office furniture and metal file cabinets that were sent to our disposal vendor after all efforts failed through our salvage yard program. New furniture was purchased for the new remodeled facilities generating a huge surplus of office furniture. Many items were salvaged and reused. Others were broken and damaged and we had no other alternative but to dispose of them.

Explain any changes to waste diversion programs that were continued from the prior report year. Be sure to indicate the reason for making the changes.

We have made a few improvements on our office paper mix recycling program. We have placed additional recycling bins in the various office facilities and added our collection efforts. The presence of the bins along with publications have encouraged the various divisions and staff to recycle. Our efforts have paid off. We have doubled the quantities of our office paper mix recycled. Our on site composting has also increased. We now have a large area of the facilities where we can collect and do our onsite composting.

Explain any waste diversion programs that were newly implemented or were discontinued during the report year and explain why.

No new programs were implement nor discontinued.

What types of activities are included in each of the waste diversion programs you continued or newly implemented during the reporting year?

Source Reduction: Business Source Reduction, Material Exchange, Salvage yard, etc. Recycling: Beverage containers, cardboard, glass, office paper, commercial pick up of waste etc. Composting: Xeriscape/grasscycling, onsite composting, self haul green waste, commercial pick up waste, etc.

What resources (staff and/or funds) did your State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help reduce disposal and meet the diversion mandate?

No additional resources have been allocated to the implementation of the plan.

Has your State agency/large State facility adopted or changed its waste reduction policy?

Explain how you determined the reported tons disposed? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, etc.)

Actual figure were provided by MG Disosal our service provider and used where it was applicable. We've also made estimates based on the number and size of containers for other recycling programs.

Please provide a definition of "employee" for your State agency/large State facility. Also, what is the source of the reported number of employees and visitors/students/inmates, etc. (as applicable)?

An employee is someone who is paid for the services or work perform for the College/District as an individual (not a company nor corporation). The emplyee count is provided by the Human Resources records. The number of students is provided by the Admission and Records office for the College and the School of Continuing Education.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Salvage Yards	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (mixed)		X
Plastics	X	
Scrap Metal	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching		X
Self-haul greenwaste	X	
Commercial pickup of compostables	X	
Wood waste	X	
Concrete/asphalt/rubble (C&D)	X	
MRF	X	
Alternative Daily Cover	X	
Other facility recovery	X	

NO TONNAGE AMOUNTS OF DIVERSION ARE REPORTED BY THE DISTRICT.



State Agency Reporting Center: Waste Management Annual Report
2009 SARC Annual Report: Cypress College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 9200 Valley View Street
 Cypress, CA 90630

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities: 902

Recycling Coordinator: Albert Miranda amiranda@cypress.cc.ca.us (714) 484-7390

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Cypress College	902	9200 Valley View Street Cypress, CA 90630
Total Employees in Facilities:	902	
Export To Excel		Count: 1

Annual Per Capita Disposal

Employees
 Total Number of Employees: 902

Non-Employee Population
 Total Number of Non-employees: 24,500
 Non-employee Population Type: Students

Disposal
 Total amount Disposed: 650.50 tons

Annual Results

	Employee Population		Student Population	
	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	4.90	4.00	0.20	0.15

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) What are the major types of waste materials that your agency/facility currently disposes (not currently diverting), e.g., waste of significant weight and/or volume? If these are major waste materials that are being disposed, what is your agency/facility doing to find ways to divert these materials?

Please explain any difficulties or obstacles your agency/facility encountered in trying to implement recycling or other programs to reduce the amount of waste sent. Summarize any efforts your agency/facility made to resolve difficulties or overcome obstacles and if they were successful or not.

2009 - CYPRESS COLLEGE

Although we have programs in place to divert the majority of our waste (mix paper/ green waste/ wood/ concrete/asphalt rubble/(C&D), broken pieces of furniture, etc., we feel a lot of the waste is still ending up in our dumpsters. Our disposal company also diverts a large portion of the waste that ends up in the dumpster, but about 50% of that is being disposed. We will continue our efforts to further reduce the amount of waste we place in the dumpsters by expanding our existing programs and capturing and recycling more of our waste. Most of our difficulties deal with the volume of waste, time restrictions, space available to store items to be recycled, and the impact to the educational programs. We have made many improvements when the time has been allowed to plan and coordinate the recycling efforts. For example, this year we were able to coordinate and recycle 6 truck loads of old classroom furniture through Corridor Recycling that would have been placed in our waste dumpsters. There's not much interest anymore for old damaged furniture in our salvage programs. We also use contract language in our building construction bids to ensure the construction debris is captured and recycled. We've made much improvements, there is room for growth.

Waste generation includes both materials disposed in the trash as well as materials recycled or otherwise diverted from landfill. There are many reasons why the type or amount of waste generated by your agency/facility may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Do the types or amounts of wastes generated in the last calendar year significantly differ from those that were generated by your agency/facility in the prior report year? If yes, please explain.

The reason why, the type, or amount of waste generated by your agency/facility either may have increased or decreased. For example, construction activities at your agency or facility may increase construction-related wastes; budget cuts may result in cuts to the services your agency provides and, therefore, the related wastes are no longer generated; or a shift in how you do business may create a new type of waste.

If you had changes in the types or amounts of waste generated, then that may have affected the waste diversion programs you implemented. You will be asked in Question #3 about how your waste diversion programs may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Did you make any significant changes (during the report year) to the waste diversion programs implemented by your agency/facility (such as programs to reduce waste, reuse, recycle, compost, etc.)? For example, did you start new programs, discontinue prior programs, or make significant modifications to existing programs? If yes, in the text box below, please explain why you made the change(s).

I believe the most significant change we were able to make this year was in the recycling of the old furniture that came out of a three-story building. In past years we were only able to do a small percentage through our salvage yard, but most of the furniture had to be disposed as waste. This year we were able to coordinate the removal of the furniture from the building prior to construction/remodel. Corridor Recycling collected and recycled every single piece of furniture that came out of the facilities. We even received compensation for the items recycled rather than pay for cost of disposal.

Having an accurate and consistent measurement of trash disposal is important. The annual amount of trash disposed is one factor in the calculation to determine the annual per capita disposal for your agency/facility. CalRecycle considers this calculation, in addition to the waste reduction, recycling, and other waste diversion programs your agency/facility implemented, in determining compliance with statutory mandates.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Explain how you determined the annual tons disposed by your agency for the report year (e.g. did you use actual disposal weights provided by a trash hauler, conduct a waste generation study, estimate using weight-to-volume conversions, etc.)

(B) Indicate if this is the same method used to determine tons disposed that was used for the prior report year. If not, please also explain the reason for the change.

A) We used the information provided by MG Disposal, our waste service providers. B) Yes this is the same method that we have used in prior years.

Having an accurate and consistent method to count employees is also important. The number of employees is one factor in the calculation to determine the annual per capita disposal for your agency/facility. (If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Please explain how you determined the number of employees working for your agency (e.g. total number of full time employees; full time equivalents; total number of full and part time employees; etc.). This information is usually available from your human resources or payroll department.

(B) Indicate if you used the same method to determine the number of employees that was used for the prior report year. If not, please explain the reason for the change.

A) The information was provided by our Human resources office. B) Yes we have used the same method in past years, however I feel that our non-credit programs through the School of Continuing Education were not included in our report last year. That is why there is such a large increase in the number of employees this year.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients) that significantly contributes to waste generated, then there is a space provided to report that information in Part I - Facility Information. This information is in addition to your employee information - it does not replace it.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) If you reported a number for a non-employee population, please explain how you determined that number (e.g. full time equivalent students; average number of patients during the report year; etc.)

(B) Indicate if you used the same method that was used for the prior report year. If not, please explain the reason for the change.

2009 - CYPRESS COLLEGE

If you are not given the option in Part 1 - Facility Information to report an additional population, but believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your [CalRecycle representative](#) to discuss the merits of adding or deleting this option from your report.

A) The number of students reported is based on our un-duplicated enrollment for the non-credit (8,000 School of Continuing Education Students) and our 16,500 regular college (credit) students. B) Yes, we used the same method to complete the reports from previous years.

For your agency/facility, if the annual per capita disposal for the current report year is more than the per capita disposal from the previous report year, then, to the best of your ability, please explain why there was an increase. (To find these numbers, click on "Current Year" under "Previous Year" under "View Report" in the left menu bar. These links display the report summary.)

Our numbers were lower this year. There is an increase in the number of employees reported, and a reduction in the number of students.

Additional information you wish to provide in your annual report.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Salvage Yards	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching		X
Self-haul greenwaste	X	
Commercial pickup of compostables	X	
Tires		X
Wood waste	X	
Concrete/asphalt/rubble (C&D)	X	
MRF	X	
Alternative Daily Cover	X	
Other facility recovery	X	

NO TONNAGE AMOUNTS OF DIVERSION ARE REPORTED BY THE DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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State Agency Reporting Center: Waste Management Annual Report
2010 SARC Annual Report: Cypress College

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 37 North Orange County, North Orange County Community College District

Physical Address
 9200 Valley View Street
 Cypress, CA 90630

CalRecycle Representative
 Joyce Faidley
Joyce.Faidley@CalRecycle.ca.gov
 (562) 595-1344 x

Total Number of Employees including Facilities: 1,184

Recycling Coordinator: Albert Miranda amiranda@cypress.cc.ca.us (714) 484-7390

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Cypress College	1,184	9200 Valley View Street Cypress, CA 90630
Total Employees in Facilities:		1,184
Export To Excel		Count: 1

Annual Per Capita Disposal

Employees

Total Number of Employees: 1,184

Non-Employee Population

Total Number of Non-employees: 24,700

Non-employee Population Type: Students

Disposal

Total amount Disposed: 443.20 tons

Annual Results

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	4.90	2.10	0.20	0.10

Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A and B.

2010 - CYPRESS COLLEGE

We would like to understand what is still being thrown away and help you find ways to increase recycling.

- A. Please describe the types of waste that are thrown away.
- B. What difficulties or obstacles have you had with finding ways to recycle these wastes?

We have a lot of small pieces of furniture that many times end up in the waste stream because it is not enough to have an interested recycler make a trip to collect an item or two. We do not have space to store single items for organized collection on the regular basis, although, we do several annual planned surplus collections. Many times, single broken pieces of furniture will end up in a dumpster.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST DESCRIBE IN THE TEXT BOX BELOW.

Were there any changes in your recycling/waste reduction programs during the report year? For example, did you start, discontinue, or make significant changes to your recycling/waste reduction programs?

IN THE TEXT BOX BELOW, PLEASE ANSWER THE FOLLOWING QUESTION.

If the per capita disposal for the current report year is greater than the per capita disposal from the previous report year, then, to the best of your ability, explain why there was an increase. (To find these numbers, look for "View Report" in the left menu and click either "Current Year" or "Previous Year" to display a report summary.)

Actually, our per capita disposal was lower this year.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Section III, you entered total tons disposed (thrown away at a landfill) by your agency/facility during the report year. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

Examples of types of methods that may be used include, but are not limited to, conducting a waste generation study, using actual disposal weights provided by a trash hauler, or estimating using weight-to-volume conversions.

- A. Explain the method you, or the person that provided you with this number, used to calculate the total tons disposed. Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

A- We used the information provided by Ware Disposal our waste hauler. B- Last year we also used the same method although we did have a different waste hauler. The Hauler provides us with an annual report.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Part I of this report, you entered the number of employees for your agency/facility. This information is usually available from your human resources or payroll department. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

(Note: If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your continued eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

- A. Explain the method you, or the person that provided you with this number, used to calculate the number of employees (e.g. total number of full time employees, full time equivalents, total number of full and part time employees, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method used for last year's report? If not, explain the reason for the change.

A- The information was provided by Human Resources. We used the total number of campus employees on our report including the non credit programs (partime and full time). B- Yes we used the same method to obtain this information last year.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B. (Skip to the next question if you did not enter a non-employee population in Part I.)

NOTE: If there was not an option in Part I to report an additional population, but you believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option for future reports.

2010 - CYPRESS COLLEGE

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients, etc.) that significantly contributes to the waste your agency/facility creates, Part I of this report asks you for a number for that population. This information is in addition to your employee information - it does not replace it.

- A. Explain the method you (or the person that provided you with this number) used to calculate that number (e.g. full time equivalent students, average number of patients during the report year, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- B. Is this the same method you used for last year's report? If not, explain the reason for the change.

A- The number of students reported is based on our unduplicated enrollment/head count for the credit and non credit programs at Cypress College. B- Yes, we used the same source of information to complete the report in past years.

Additional information you wish to provide in your annual report.

Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Salvage Yards	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching	X	
Self-haul greenwaste	X	
Commercial pickup of compostables	X	
Tires	X	
Concrete/asphalt/rubble (C&D)	X	
MRF	X	
Alternative Daily Cover	X	
Other facility recovery	X	

NO TONNAGE AMOUNTS OF
DIVERSION ARE REPORTED
BY THE DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>
 Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199
 Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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Tab 6

APPROVED**MINUTES OF THE REGULAR MEETING
OF THE BOARD OF TRUSTEES
NORTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT**

June 28, 2005

The Board of Trustees of the North Orange County Community College District met for its Regular Meeting on Tuesday, June 28, 2005, at 5:30 p.m. in the Board Room at the Anaheim Campus.

Board President Molly McClanahan called the meeting to order at 5:34 p.m. and Tony Jones led the Pledge of Allegiance to the Flag.

TRUSTEE ROLL CALL: Present: Jeff Brown, Otto Lacayo, Leonard Lahtinen, Molly McClanahan, Donna Miller, Manny Ontiveros, Nancy Rice, and Student Trustees Elsa Garcia and Victoria Rizo. Absent: None.

RESOURCE PERSONNEL PRESENT: Jerome Hunter, Chancellor; Fred Williams, Vice Chancellor, Finance & Facilities; Steve Duncan, District Director, Human Resources; Kathie Hodge, President, Fullerton College; Mike Kasler, Executive Vice President, Cypress College; Gary McGuire, Provost, School of Continuing Education; Christie Wallace Noring, Public Affairs Officer; Jack Raubolt, District Director, Information Services; Bob Simpson, representing the District Management Association; Andrea Sibley-Smith, representing the School of Continuing Education Academic Senate; Fola Odebunmi, representing the Cypress College Academic Senate; Joumana McGowan, representing the Fullerton College Faculty Senate; Tony Jones, representing United Faculty; Rod Lusch, representing CSEA; and Violet Ayon, Recording Secretary.

OTHER ADMINISTRATORS AND EMPLOYEES PRESENT: Patty Green, Andrea Hanstein, Lis Leyson, Diane Montano, Layla Nielson, Adam O'Connor, Janet Portolan, and Richard Ramirez from Fullerton College; Nancy Byrnes, Pat Humpres, and Frank Smith from Cypress College; Ron Beeler, Raine Hambley, Greg Schulz, and Dorothy Owens-Whitehurst from the District Offices.

VISITORS: Roseann Andrus, Bailey Danford, Blake Danford, Howard Dix, Peggy Hawthorne, Pam Keller, Cathy Crane-McCoy, Jamie Michaels, and Linda Oxman.

COMMENTS: MEMBERS OF THE AUDIENCE:

- A. **Jamie Michaels**, member of the Fullerton College Child Development Advisory Board, submitted the following statement for the record:

Source: <http://nocccd.edu/Trustees/PDFs/MeetingMinutes/062805mm.pdf>
①

assumptions; 2) Unrestricted General Fund and PFE Expenditure Comparison; 3) Unrestricted General Fund and PFE Revenue Comparison; 4) Changes to Expenditure Assumptions; 5) Unrestricted General Fund and PFE Excess Revenues over Expenditures; 6) Anticipated Changes Expected from Tentative to proposed Budget Assumptions; and 7) decisions still needed regarding FTES growth and Instructional Equipment/Scheduled Maintenance funds.

It was then moved by Trustee Donna Miller and seconded by Trustee Nancy Rice that the Board approve the Tentative Budget for Fiscal Year 2005-06 for all funds of the District and to set a public hearing for September 13, 2005, at the Anaheim Campus Board Room at or about 6 p.m. pursuant to §58301 of Title 5, California Code of Regulations, to provide the public with an opportunity to comment on the budget prior to the adoption of the Proposed Budget. **Motion carried unanimously, including the Student Trustees' advisory votes.**

(See Supplemental Minutes #942 for a copy of the Tentative Budget Presentation.)

Item 3.c: Upon clarification of the recycling program, it was moved by Trustee Molly McClanahan and seconded by Trustee Donna Miller to award Bid 2005-1, Trash Container Services for the District, to M-G Disposal, LLC, in the amount of \$696,192. This is subject to contract allowance for adjustments in charges levied for the use of the County refuse facility and for annual adjustment upward or downward on the percentage changes as published by the United States Consumer Price Index, United States Department of Labor Statistics. This contract is for five (5) years commencing July 1, 2005, through June 30, 2010. **Motion carried unanimously, including the Student Trustees' advisory votes.**

Further authorization was granted for the District Director, Purchasing, to execute the agreement on behalf of the District.

Item 3.d: By the block vote, authorization was granted to reject the bid received for Bid 2004-12, Emergency Generators for Fullerton College.

Further authorization was granted to rebid the project as a later date.

Item 3.e: By the block vote, authorization was granted to reject the bid received for Bid 2004-13, Cypress College Lagoon Remodel.

Further authorization was granted to rebid the project as a later date.

Item 3.f: Upon clarification about the CMAS contract, it was moved by Trustee Donna Miller and seconded by Trustee Nancy Rice to enter into an agreement with Vector Resources, Inc., CMAS Contract #3-01-70-0876J, to provide data, electrical, and conduit installation at Cypress College beginning July 1, 2005, and ending September 30, 2005:

Tab 7

North Orange County Community College District
 Legislatively Mandated Integrated Waste Management Program

Analysis of Awarded Bid for Trash Container Services Fee vs. State-wide Average Landfill Fee (per ton)

Review Period: July 1, 2005, through June 30, 2011

Tab 6, page 2
 \$ 696,192.00
 \$ 139,238.40 = (\$696,192/5)

M-G Disposal Award
 Cost per fiscal year:

Fiscal Year	Dates	Calendar Year	North Orange County Community College District				Total Trash Container Services Fee D	District's Actual Disposed Fee (per ton) E = D / C	State-wide Average Landfill Fee (per ton) F	Difference in Disposal Fees (per ton) G = F - E
			Fullerton College Tonnage Disposed A	Cypress College Tonnage Disposed B	Total Tonnage Disposed C = A + B	Total Disposed Fee D				
2005-06	7/1/05 - 12/31/05	2005	Tab 5, page 1 881.60	Tab 5, page 15 633.75	1,515.35	\$ 69,619.20	\$ 45.94	\$ 39.00	\$ (6.94)	
	1/1/06 - 6/30/06	2006	Tab 5, page 3 671.40	Tab 5, page 17 355.00	1,026.40	\$ 69,619.20	\$ 67.83	\$ 46.00	\$ (21.83)	
2006-07	7/1/06 - 12/31/06	2006	Tab 5, page 3 671.40	Tab 5, page 17 355.00	1,026.40	\$ 69,619.20	\$ 67.83	\$ 46.00	\$ (21.83)	
	1/1/07 - 6/30/07	2007	Tab 5, page 5 790.40	Tab 5, page 19 635.45	1,425.85	\$ 69,619.20	\$ 48.83	\$ 48.00	\$ (0.83)	
2007-08	7/1/07 - 12/31/07	2007	Tab 5, page 5 790.40	Tab 5, page 19 635.45	1,425.85	\$ 69,619.20	\$ 48.83	\$ 48.00	\$ (0.83)	
	1/1/08 - 6/30/08	2008	Tab 5, page 7 666.90	Tab 5, page 21 323.00	989.90	\$ 69,619.20	\$ 70.33	\$ 51.00	\$ (19.33)	
2008-09	7/1/08 - 12/31/08	2008	Tab 5, page 7 666.90	Tab 5, page 21 323.00	989.90	\$ 69,619.20	\$ 70.33	\$ 51.00	\$ (19.33)	
	1/1/09 - 6/30/09	2009	Tab 5, page 9 656.35	Tab 5, page 23 325.25	981.60	\$ 69,619.20	\$ 70.92	\$ 55.00	\$ (15.92)	
2009-10	7/1/09 - 12/31/09	2009	Tab 5, page 9 656.35	Tab 5, page 23 325.25	981.60	\$ 69,619.20	\$ 70.92	\$ 55.00	\$ (15.92)	
	1/1/10 - 6/30/10	2010	Tab 5, page 12 1,039.65	Tab 5, page 26 221.60	1,261.25	\$ 69,619.20	\$ 55.20	\$ 56.00	\$ 0.80	
			7,491.35	4,132.75	11,624.10	\$ 696,192.00				

Tab 8

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FILED / ENDORSED
MAY 29 2008
Christa Beebout
By Christa Beebout, Deputy Clerk

SUPERIOR COURT OF CALIFORNIA
COUNTY OF SACRAMENTO

STATE OF CALIFORNIA, DEPARTMENT, Dept. 33 No. 07CS00355
OF FINANCE, CALIFORNIA INTEGRATED
WASTE MANAGEMENT BOARD,

Petitioners,

v.

RULING ON SUBMITTED MATTER

COMMISSION ON STATE MANDATES,

Respondent.

SANTA MONICA COMMUNITY COLLEGE
DISTRICT, LAKE TAHOE COMMUNITY
COLLEGE DISTRICT,

Real Parties in Interest.

In this mandate proceeding, the court must determine the extent to which the reimbursement of a California Community College under section 6 of article XIII B of the California Constitution for the costs that the College incurs in implementing a state-mandated integrated waste management plan pursuant to Public Resources Code section 42920 et seq. is subject to offset by cost savings realized and revenues received during implementation of the plan. For the reasons set forth below, the court determines that the college's reimbursement is subject to such offset.

1 BACKGROUND

2 Public Resources Code section 42920 et seq. was enacted to require each state
3 agency to adopt and implement an integrated waste management plan (IWM plan) that would
4 reduce solid waste, reuse materials whenever possible, recycle recyclable materials and procure
5 products with recycled content in all agency offices and facilities. (Pub. Resources Code §
6 42920, subd. (b). See Stats. 1999, ch. 764 (A.B. 75).) These statutory provisions require that
7 each state agency, in implementing the plan, divert at least 25 percent of its solid waste from
8 landfill disposal by January 1, 2002, and divert at least 50 percent of its solid waste from landfill
9 disposal on and after January 1, 2004. (Pub. Resources Code § 42921.) Each agency must also
10 submit an annual report to petitioner Integrated Waste Management Board summarizing its
11 progress in reducing solid waste pursuant to Public Resources Code section 42921 and providing
12 related information, including calculations of its annual disposal reduction.

13 Any cost savings realized as a result of the state agency's IWM plan must, to the
14 extent feasible, be redirected to the plan to fund the implementation and administrative costs of
15 the plan in accordance with Public Contract Code sections 12167 and 12167.1. (Pub. Resources
16 Code § 42925, subd. (a).) Public Contract Code sections 12167 and 12167.1 are part of the State
17 Assistance for Recycling Markets Act, which was originally enacted in 1989 for the purpose of
18 fostering the procurement and use of recycled paper products and other recycled resources in
19 daily state operations (See Pub. Contract Code §§ 12153, 12160; Stats. 1989, ch. 1094.) As
20 amended in 1992, sections 12167 and 12167.1 provide for the deposit of revenues received from
21 the collection and sale of recyclable materials in state and legislative offices in specified accounts
22 for the purpose of offsetting recycling costs; revenues not exceeding \$2000 annually are
23 continuously appropriated without regard to fiscal years for expenditure by state agencies to
24 offset the recycling costs; and revenues exceeding \$2000 annually are available for expenditure
25 by the state agencies upon appropriation by the Legislature.

26 The IWM plan requirements under Public Resources Code section 42920 et seq.
27 apply to the California Community Colleges pursuant to Public Resources Code sections 40148
28 and 40196, which include California Community Colleges and their campuses in the definitions

1 of "large state facility" and "state agency" for purposes of IWM plan requirements. The
2 provisions of the State Assistance for Recycling Markets Act, including the provisions of Public
3 Contract Code sections 12167 and 12167.1, apply to California Community Colleges only to the
4 limited extent that sections 12167 and 12167.1 are referenced in Public Resources Code section
5 42925; California Community Colleges are not defined as state agencies or otherwise subject to
6 the Act's provisions for the procurement and use of recycled products in daily state operations.

7 For purposes of section 6 of article XIII B of the California Constitution and the
8 statutes implementing section 6 (Gov. Code § 17500 et seq.), California Community Colleges are
9 defined as school districts and treated as local governments eligible for reimbursement of any
10 state-mandated costs that they incur in carrying out statutory IWM plan requirements. (See Gov.
11 Code §§ 17514, 17519.) Section 6 and Government Code section 17514 provide for the
12 reimbursement of a local government's increased costs of carrying out new programs or higher
13 levels of service that are mandated by the state pursuant to a statute enacted on or after January 1,
14 1975, or an executive order implementing a statute enacted on or after January 1, 1975. Such
15 reimbursement is precluded pursuant to Government Code section 17556, subdivision (e), if the
16 statute or executive order provides for offsetting savings that result in no net costs to the local
17 government or includes additional revenue specifically intended to fund the costs of the state
18 mandated program in an amount sufficient to cover the costs.

19 Real parties in interest Santa Monica Community College District and Tahoe
20 Community College District sought section 6 reimbursement of their IWM plan costs pursuant to
21 Public Resources Code section 42920 et seq. by filing a test claim with respondent pursuant to in
22 March 2001. (Administrative Record, pp. 51-74 (AR 51-93). See Gov. Code § 17550 et seq.)
23 Respondent adopted a statement of decision granting the test claim in part on March 25, 2004
24 (AR 1135-1176), after receiving and considering public comments on the test claim, including
25 comments from petitioners opposing the claim. (AR 351-356, 359-368.) Respondent found that
26 specified IWM plan requirements under Public Resources Code section 42920 et seq. imposes a
27 reimbursable state-mandated program on California Community Colleges within the meaning of
28 section 6 and Government Code section 17514. Respondent further found that the requirement

1 of Public Resources Code section 42925, that cost savings realized as a result of an IWM plan be
2 redirected to plan implementation and administrative costs, did not preclude a reimbursable
3 mandate pursuant to subdivision (e) of Government Code section 17556 because there was
4 neither evidence of offsetting savings that would result in "no net costs" to a California
5 Community College implementing an IWM plan nor evidence of revenues received from plan
6 implementation "in an amount sufficient to fund" the cost of the state-mandated program.
7 Respondent noted that the \$2000 in revenue available annually to a community college pursuant
8 to Public Contract Code section 12167.1 would be insufficient to offset the college's costs of
9 plan implementation and that any revenues would be identified as offsets in the parameters and
10 guidelines to be adopted for reimbursement of claims by California Community Colleges for the
11 IWM plan mandates imposed by Public Resources Code section 42920 et seq.

12 Thereafter, on March 30, 2005, respondent adopted parameters and guidelines
13 pursuant to Government Code section 17556 based on a proposal by real parties and public
14 comments, including comments by petitioners. (AR 1483-1496.) Section VII of the parameters
15 and guidelines, concerning offsetting revenues and reimbursements, indicates that a claim by a
16 California Community College for reimbursement of costs incurred in implementing an IWM
17 plan must identify and deduct from the claim all reimbursement received from any source for the
18 mandate. Section VII further indicates that the revenues specified in Public Resources Code
19 section 42925 and Public Contract Code sections 12167 and 12167.1 must offset the costs
20 incurred by a California Community College for the recycling mandated by Public Resources
21 Code section 42920 et seq. These offsetting revenues include, pursuant to section 12167.1,
22 revenues up to \$2000 annually from the college's sale of recyclable materials which are
23 continuously appropriated for expenditure by the college to offset its recycling costs and
24 revenues in excess of \$2000 annually when appropriated by the Legislature.

25 In adopting section VII of the parameters and guidelines, respondent rejected the
26 position of petitioner Integrated Waste Management Board that the parameters and guidelines
27 should require California Community Colleges to identify in their reimbursement claims any
28 offsetting savings in reduced or avoided landfill disposal costs likely to result from their

1 diversion of solid waste from landfills pursuant to the mandates of Public Resources Code
2 section 42921. (AR 1194-1199.) This rejection was based on three grounds: that "cost savings"
3 in Public Resources Code section 42925 meant "revenues" received and directed "in accordance
4 with Sections 12167 and 12167.1 of the Public Contract Code"; reduced or avoided disposal
5 costs could not qualify as offsetting cost savings for the diversion costs because the disposal
6 costs had not previously been reimbursed by the state and were not included in the reimbursable
7 mandates of Public Resources Code section 42920 et seq.; and the redirection of cost savings to
8 IWM plan implementation and administration costs under section 42925 was "only to the extent
9 feasible" and not mandatory, thus allowing a California Community College to redirect cost
10 savings to other campus programs upon a finding that it was not feasible to use the savings for
11 IWM plan implementation. (AR 98-1199.) On these grounds, respondent omitted from section
12 VII of the parameters and guidelines any language about offsetting savings, including a
13 boilerplate provision stating "Any offsetting savings the claimant experiences in the same
14 program as a result of the same statutes or executive orders found to contain the mandate shall be
15 deducted from the costs claimed."

16 On October 26, 2006, respondent adopted a statewide cost estimate for the
17 reimbursement of costs incurred by California Community Colleges in implementing IWM plan
18 mandates pursuant to Public Resources Code section 42920 et seq. (AR 1641-1650.)
19 Respondent noted comments by petitioners that the lack of a requirement in the parameters and
20 guidelines for information on offsetting cost savings by the community colleges had resulted in
21 an inaccurate Statewide Cost Estimate. (AR 1647.) A request by petitioner Integrated Waste
22 Management Board to amend the parameters and guidelines to include additional information
23 about offsetting savings was distributed for public comment. (AR 1647-1648, 1859-873.)

24 ANALYSIS

25 Section 6 of article XIII B of the California Constitution, as implemented by
26 Government Code section 17514, provides for the reimbursement of actual increased costs
27 incurred by a local government or school district in implementing a new program or higher level
28 of service of an existing program mandated by statute, such as the IWM plan requirements of

1 Public Resources Code section 42920 et seq. (See *County of Fresno v. State of California* (1991)
2 51 Cal.3d 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th
3 1264, 1283-1284.) Reimbursement is not available under section 6 and section 17514 to the
4 extent that the local government or school district is able to provide the mandated program or
5 increased service level without actually incurring increased costs. (*Ibid.*) For example,
6 reimbursement is not available if the statute mandating the new program or increased service
7 level provides for offsetting savings which result in no net costs to the local government or
8 school district or includes revenues sufficient to fund the state mandate. (See Gov. Code §
9 17556, subd. (e). See also Cal. Code Regs., tit. 2, § 1183.1(a)(7), (a)(8) (requiring parameters
10 and guidelines for claiming reimbursable costs to identify offsetting revenues and savings
11 resulting from implementation of state-mandated program).) Because section VII of the IWM
12 plan parameters and guidelines adopted by respondent do not require a California Community
13 College to identify and deduct offsetting cost savings from its claimed reimbursable costs and
14 unduly limit the deduction of offsetting revenues, section VII contravenes the rule of section 6
15 and section 17514 that only actual increased costs of a state mandate are reimbursable.¹

16 Cost Savings

17 In complying with the mandated solid waste diversion requirements of Public
18 Resources Code section 42921, California Community Colleges are likely to experience cost
19 savings in the form of reduced or avoided costs of landfill disposal. The reduced or avoided
20 costs are a direct result and an integral part of the IWM plan mandates under Public Resources
21 Code section 42920 et seq.: as solid waste diversion occurs, landfill disposal of the solid waste
22 and associated landfill disposal costs are reduced or avoided. Indeed, diversion is defined in
23 terms of landfill disposal for purposes of the IWM plan mandates. (See Pub. Resources Code §§
24 40124 (“diversion’ means activities which reduce or eliminate the amount of solid waste from
25 solid waste disposal for purposes of this division [i.e., division 30, including § 42920 et seq.]”),
26

27 ¹ There is no indication in the administrative record or in the legal authorities provided to the court that, as
28 respondent argues, a California Community College might not receive the full reimbursement of its actual increased
costs required by section 6 if its claims for reimbursement of IWM plan costs were offset by realized cost savings
and all revenues received from plan activities.

1 40192, subd. (b) (for purposes of Part 2 (commencing with Section 40900), 'disposal' means the
2 management of solid waste through landfill disposal or transformation at a permitted solid waste
3 facility.”.)

4 Such reduction or avoidance of landfill fees and costs resulting from solid waste
5 diversion activities under § 42920 et seq. represent savings which must be offset against the costs
6 of the diversion activities to determine the reimbursable costs of IWM plan
7 implementation -- i.e., the actual increased costs of diversion -- under section 6 and section
8 17514. Similarly, under Public Resources Code section 42925, such offsetting savings must be
9 redirected to fund IWM plan implementation and administration costs in accordance with Public
10 Contract Code section 12167. The amount or value of the savings may be determined from the
11 calculations of annual solid waste disposal reduction or diversion which California Community
12 Colleges must annually report to petitioner Integrated Waste Management Board pursuant to
13 subdivision (b)(1) of Public Resources Code section 42926.

14 Respondent's three grounds for omitting offsetting savings from section VII of the
15 IWM plan parameters and guidelines are flawed. First, as explained above, the reduced or
16 avoided costs of landfill disposal are an integral part of the IWM diversion mandates under
17 Public Resources Code section 42920 et seq. Therefore, respondent's conclusion that reduced or
18 avoided disposal costs could not qualify as offsetting cost savings for diversion costs, based on
19 the erroneous premise that the reduced or avoided disposal costs were not part of the
20 reimbursable mandates of Public Resources Code section 42920 et seq., is wrong.

21 Second, respondent incorrectly interpreted the phrase "to the extent feasible" in
22 Public Resources Code section 42925 to mean that the redirection of cost savings resulting from
23 diversion activities by California Community Colleges to fund their IWM plan implementation
24 and administration costs was not mandatory and that the colleges could direct the cost savings to
25 other campus programs upon a finding of infeasibility. Respondent's interpretation is contrary to
26 the manifest legislative intent and purpose of section 42925, that cost savings be used to fund
27 IWM plan costs. In light of this legislative purpose, the phrase "to the extent feasible"
28 reasonably refers to situations where, as a practical matter, the reductions in landfill fees and

1 costs saved as a result of diversion activities by the colleges may not be available for redirection.
2 For example, a college may not have budgeted or allocated funds for landfill fees and costs
3 which they did not expect to incur as a result of their diversion activities.

4 Third, respondent incorrectly interpreted "cost savings realized as a result of the state
5 agency integrated waste management plan" in Public Resources Code section 42925 to mean
6 "revenues received from [a recycling] plan and any other activity involving the collection and
7 sale of recyclable materials" under Public Contract Code sections 12167 and 12167.1. This
8 interpretation, based in turn on a strained interpretation of the phrase "in accordance with
9 Sections 12167 and 12167.1 of the Public Contract Code" at the end of section 42925, used the
10 substantive content of sections 12167 and 12167.1 to redefine "cost savings" in a manner directly
11 contradicting its straightforward description in section 42925. The consequences of this
12 redefinition are unreasonable: the interpretation effectively denies the existence of cost savings
13 resulting from IWM plan implementation and eliminates any possibility of redirecting such cost
14 savings to fund IWM plan implementation and administration costs, thereby defeating the
15 express legislative purpose of section 42925.

16 The reference to Public Contract Code sections 12167 and 12167.1 in Public
17 Resources Code section 42925 may be reasonably interpreted in a manner that preserves section
18 42925's straightforward description of "cost savings" and legislative purpose. The reference to
19 sections 12167 and 12167.1 in section 42925 reflects an effort by the Legislature to coordinate
20 the procedures of two programs involving recycling activities exclusively or primarily by state
21 agencies, the State Assistance for Recycling Markets Act set forth at Public Contracts Code
22 section 12150 et seq. and the IWM provisions of Public Resources Code section 42920 et seq.
23 (See Senate Committee on Environmental Quality, Bill Analysis of A.B. 75, 1999-2000 Reg.
24 Sess., as amended April 27, 1999, p. 6 (need to ensure consistency and avoid conflicts between
25 A.B. 75 and Public Contract Code provisions relating to state agency reporting on recycling,
26 depositing revenues from recycled materials etc.)) By requiring the redirection of cost savings
27 from state agency IWM plans to fund plan implementation and administration costs "in
28 accordance with Sections 12167 and 12167.1 of the Public Contract Code," section 42925

1 assures that cost savings realized from state agencies' IWM plans are handled in a manner
2 consistent with the handling of revenues received from state agencies' recycling plans under the
3 State Assistance for Recycling Markets Act. Thus, in accordance with section 12167, state
4 agencies, along with California Community Colleges which are defined as state agencies for
5 purposes of IWM plan requirements in Public Resources Code section 42920 et seq. (Pub.
6 Resources Code §§ 40196, 40148), must deposit cost savings resulting from IWM plans in the
7 Integrated Waste Management Account in the Integrated Waste Management Fund; the funds
8 deposited in the Integrated Waste Management Account, upon appropriation by the Legislature,
9 may be expended by the Integrated Waste Management Board for the purpose of offsetting IWM
10 plan costs. In accordance with section 12167.1 and notwithstanding section 12167, cost savings
11 from the IWM plans of the agencies and colleges that do not exceed \$2000 annually are
12 continuously appropriated for expenditure by the agencies and colleges for the purpose of
13 offsetting IWM plan implementation and administration costs; cost savings resulting from IWM
14 plans in excess of \$2000 annually are available for such expenditure by the agencies and colleges
15 when appropriated by the Legislature.

16 Accordingly, respondent had no proper justification for omitting offsetting cost
17 savings from the parameters and guidelines for claiming reimbursable costs of IWM plan
18 implementation under Public Resources Code section 42920 et seq. The court will order the
19 issuance of a writ of mandate requiring respondent to correct this omission through an
20 amendment of the parameters and guidelines.

21 Revenues

22 As indicated previously in this ruling, section VII of the parameters and guidelines
23 for claiming reimbursement of IWM plan costs provides for offsetting revenues that are governed
24 by Public Contract Code sections 12167 and 12167.1. Revenues derived from the sale of
25 recyclable materials by a California Community College are deposited in the Integrated Waste
26 Management Account. Revenues that do not exceed \$2000 annually are continuously
27 appropriated for expenditure by the college for the purpose of offsetting recycling program costs
28 upon approval by the Integrated Waste Management Board, and revenues exceeding \$2000

1 annually are available for such expenditure by the college when appropriated by the Legislature.
2 To the extent so approved by the board or appropriated by the Legislature, these revenue amounts
3 offset or reduce the reimbursable costs incurred by the college in implementing an IWM plan
4 under Public Resources Code section 42920 et seq.

5 Although Public Contract Code sections 12167 and 12167.1 apply to California
6 Community Colleges for the purpose of offsetting savings pursuant to the terms of Public
7 Resources Code section 42925, sections 12167 and 12167.1 do not apply to the colleges for the
8 purpose of offsetting revenues or, indeed, any other purpose. Sections 12167 and 12167.1 apply
9 exclusively to state agencies and institutions; the colleges, which are school districts rather than
10 state agencies, are not specially defined as state agencies for purposes of the State Assistance for
11 Recycling Markets Act of which sections 12167 and 12167.1 are a part. Therefore, sections
12 12167 and 12167.1 do not properly govern the revenues generated by the colleges' recycling
13 activities pursuant to their IWM plans. The limits and conditions placed by sections 12167 and
14 12167.1 on the expenditure of recycling revenues for the purpose of offsetting recycling program
15 costs are simply inapplicable to the revenues generated by the colleges' recycling activities.

16 The provisions of Public Resources Code section 42920 et seq. do not address the
17 use of revenues generated by recycling activities of California Community Colleges under IWM
18 plans to offset reimbursable plan costs. Thus, use of the revenues to offset reimbursable IWM
19 plan costs is governed by the general principles of state mandates, that only the actual increased
20 costs of a state-mandated program are reimbursable and, to that end, revenues provided for by the
21 state-mandated program must be deducted from program costs. (See Cal. Const., art. XIII B, § 6;
22 Gov.Code §§ 17514, 17556, subd. (e); *County of Fresno v. State of California* (1991) 51 Cal.3d
23 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th 1264,
24 1284.) These principles are reflected in respondent's regulation which requires, without
25 limitation or exception, the identification of offsetting revenues in the parameters and guidelines
26 for reimbursable cost claims. (Cal. Code Regs., tit. 2, § 1183.1(a)(7).)

27 In sum, respondent erred in adopting parameters and guidelines which, pursuant to
28 Public Contract Code sections 12167 and 12167.1, limited and conditioned the use of revenues

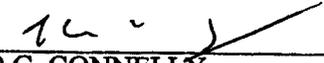
1 generated by recycling activities of California Community Colleges under IWM plans to offset
2 the colleges' reimbursable plan costs. Because the use of revenues to offset the reimbursable
3 costs of IWM plan are properly governed by section 6 principles without the limitations and
4 conditions imposed by sections 12167 and 12167.1, the court will order the issuance of a writ of
5 mandate requiring respondent to correct its error through an amendment of the parameters and
6 guidelines.

7 RELIEF

8 The petition is granted. Counsel for petitioners is directed to prepare a proposed
9 judgment and proposed writ of mandate consistent with this ruling, serve it on counsel for
10 respondent for approval as to form, and then submit it to the court pursuant to rule 3. 1312 of the
11 California Rules of Court.

12 Dated: May 29, 2008



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LLOYD G. CONNELLY
Judge of the Superior Court

SUPERIOR COURT OF CALIFORNIA, COUNTY OF SACRAMENTO

Gordon D Schaber Courthouse
720 Ninth STREET
Sacramento, CA 95814-1311

SHORT TITLE: ST OF CA DEPT OF FINANCE. ETAL VS. COMMISSION ON ST MANDATES

CLERK'S CERTIFICATE OF SERVICE BY MAIL

**CASE NUMBER:
07CS00355**

I certify that I am not a party to this cause. I certify that a true copy of the attached was mailed following standard court practices in a sealed envelope with postage fully prepaid, addressed as indicated below. The mailing and this certification occurred at Sacramento, California, on 05/30/2008.

Clerk of the Court, by: /s/ C Beebout *CB*, Deputy

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Additional names and address attached.

CLERK'S CERTIFICATE OF SERVICE BY MAIL

Page: 1

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Tab 9

North Orange County Community College District
 Legislatively Mandated Integrated Waste Management Program
Summary of Offsetting Savings Calculation
 Review Period: July 1, 2005, through June 30, 2011
 Review ID #: S13-MCC-954

Fiscal Year	Offsetting Savings Realized		
	Fullerton College	Cypress College	Total
2005-06	\$ (99,650)	\$ (41,662)	\$ (141,312)
2006-07	(83,798)	(37,650)	(121,448)
2007-08	(38,110)	(42,654)	(80,764)
2008-09	(40,804)	(45,670)	(86,474)
2009-10	(42,729)	(47,825)	(90,554)
2010-11	(5,389)	(6,032)	(11,421)
	<u>\$ (310,480)</u>	<u>\$ (221,493)</u>	<u>\$ (531,973)</u>

North Orange County Community College District
 Legislatively Mandated Integrated Waste Management Program
 Offsetting Savings Calculation
 Review Period: July 1, 2005, through June 30, 2011
 Review ID #: S13-MCC-954

Fiscal Year	Dates	Calendar Year	Tonnage Diverted	Tonnage Disposed	Total Tonnage Generated C = A + B	Actual Diversion Percentage D = A / C	Maximum Allowable Diversion Percentage	Is the Diversion % (column D) LESS THAN or EQUAL to the Maximum Diversion %	Allocated Diversion % If "YES", unlimited off-savings = 100% If "NO", limited off-savings = (E / D)	State-wide Average Landfill Fee (Per Ton)	I	
											I = A * G * H	Offsetting Savings
2005-06	7/1/05 - 12/31/05	2005	881.60	881.60	1,761.85	49.96%	50.00%	YES	100.00%	\$ 39.00	\$ (34,330)	
	1/1/06 - 6/30/06	2006	2,168.60	671.40	2,840.00	76.36%	50.00%	NO	65.48%	\$ 46.00	\$ (65,320)	
2006-07	7/1/06 - 12/31/06	2006	2,168.60	671.40	2,840.00	76.36%	50.00%	NO	65.48%	\$ 46.00	\$ (65,320)	
	1/1/07 - 6/30/07	2007	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 48.00	\$ (18,478)	
2007-08	7/1/07 - 12/31/07	2007	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 48.00	\$ (18,478)	
	1/1/08 - 6/30/08	2008 *	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 51.00	\$ (19,632)	
2008-09	7/1/08 - 12/31/08	2008 *	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 51.00	\$ (19,632)	
	1/1/09 - 6/30/09	2009 *	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 55.00	\$ (21,172)	
2009-10	7/1/09 - 12/31/09	2009 *	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 55.00	\$ (21,172)	
	1/1/10 - 6/30/10	2010 *	384.95	790.40	1,175.35	32.75%	50.00%	YES	100.00%	\$ 56.00	\$ (21,557)	
2010-11	7/1/10 - 10/7/10	2010 *	192.48	395.20	587.68	32.75%	50.00%	YES	100.00%	\$ 56.00	\$ (5,389)	
											\$ (310,480)	

* Note: In 2008, CalRecycle began focusing on "per-capita disposal" instead of "diversion percentage." Therefore, beginning in 2008, CalRecycle no longer required the districts to report the actual amount of tonnage diverted. As a result, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY 2007-08 through FY 2010-11. The district did not provide either the tonnage diverted or diversion percentage for calendar years 2008, 2009, or 2010.

North Orange County Community College District
 Legislatively Mandated Integrated Waste Management Program
 Offsetting Savings Calculation

Review Period: July 1, 2005, through June 30, 2011
 Review ID #: S13-MCC-954

Fiscal Year	Dates	Calendar Year	Tonnage Diverted	Tonnage Disposed	Total Tonnage Generated C = A + B	Actual Diversion Percentage D = A / C	Maximum Allowable Diversion Percentage	Is the Diversion % (column D) LESS THAN or EQUAL to the Maximum Diversion %	Allocated Diversion % If "YES", unlimited off.savings = 100% If "NO", limited off.savings = (E / D)	State-wide Average Landfill Fee (Per Ton)	Offsetting Savings I = A * G * H
2005-06	7/1/05 - 12/31/05	2005	633.15	633.75	1,266.90	49.98%	50.00%	YES	100.00%	\$ 39.00	\$ (24,693)
	1/1/06 - 6/30/06	2006	382.75	355.00	737.75	51.88%	50.00%	NO	96.38%	\$ 46.00	(16,969)
2006-07	7/1/06 - 12/31/06	2006	382.75	355.00	737.75	51.88%	50.00%	NO	96.38%	\$ 46.00	(16,969)
	1/1/07 - 6/30/07	2007	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 48.00	(20,681)
2007-08	7/1/07 - 12/31/07	2007	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 48.00	(20,681)
	1/1/08 - 6/30/08	2008 *	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 51.00	(21,973)
2008-09	7/1/08 - 12/31/08	2008 *	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 51.00	(21,973)
	1/1/09 - 6/30/09	2009 *	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 55.00	(23,697)
2009-10	7/1/09 - 12/31/09	2009 *	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 55.00	(23,697)
	1/1/10 - 6/30/10	2010 *	430.85	635.45	1,066.30	40.41%	50.00%	YES	100.00%	\$ 56.00	(24,128)
2010-11	7/1/10 - 10/7/10	2010	215.43	317.73	533.15	40.41%	50.00%	YES	100.00%	\$ 56.00	(6,032)
offset 3 months (July - Sep 2010)											
\$ (221,493)											

* Note: In 2008, CalRecycle began focusing on "per-capita disposal" instead of "diversion percentage." Therefore, beginning in 2008, CalRecycle no longer required the districts to report the actual amount of tonnage diverted. As a result, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY 2007-08 through FY 2010-11. The district did not provide either the tonnage diverted or diversion percentage for calendar years 2008, 2009, or 2010.

Tab 10

Adjustment to Integrated Waste Management Claims for FY's 2005-06 through 2010-11

Tuesday, July 02, 2013
3:05 PM

Subject	Adjustment to Integrated Waste Management Claims for FY's 2005-06 through 2010-11
From	Kurokawa, Lisa
To	'rgarcia@nocccd.edu'
Cc	'rwilliams@nocccd.edu'; 'kvyas@nocccd.edu'; 'fwilliams@nocccd.edu'; Martin, Alexandra L.; Tham Nguyen (TXNguyen@sco.ca.gov)
Sent	Tuesday, July 02, 2013 1:59 PM
Attachments	 Offsetting ...  Offsetting ...  Offsetting ...  Narrative ...  Waste Mg...  Waste Mg...  Septembe...  Fiscal Anal...  Amended ...



Amended ...

Mr. Garcia,

My name is Lisa Kurokawa and I'm an Audit Manager with the State Controller's Office, Division of Audits, Mandated Cost Claim Bureau. The reason I am contacting you is because the State Controller's Office will be adjusting North Orange County CCD's Integrated Waste Management (IWM) claims for FY's FY 2005-06 through FY 2010-11 by \$376,697. The district contracted with SixTen and Associates to prepare these claims.

If you are not the correct person to contact regarding this adjustment (?), please refer me to the correct person.

Unreported Offsetting Savings

We are making this adjustment because the district did not offset any savings realized as a result of implementing the district's IWM Plan. For FY's 2005-06 through FY 2010-11, the district realized savings of \$531,973. Please see the attached "Offsetting Savings Calculation" (for both Cypress College & Fullerton College) and the attached "Narrative of Adjustment" for an explanation of the adjustment and the calculation. To calculate the offsetting savings realized by the district, we used the "tonnage diverted" that the district reported annually to CalRecycle in accordance with Public Resource Code section 42926, subsection (b)(1). Please see the attached "Waste Management Annual Report of Diversion" (for both Cypress College & Fullerton College).

Background regarding the Offsetting Savings Adjustment

Here's some background information regarding the offsetting savings adjustment:

- In 2007, CalRecycle filed a petition for writ of mandate requesting that the Commission on State Mandates (CSM) issue new parameters and guidelines that give full consideration to the cost savings (e.g. avoided landfill disposal fees) that a district realizes as a result of implementing an IWM program. On June 30, 2008, the court ruled that the CSM was required to amend the parameters and guidelines to require districts to identify and offset from their claims, costs savings.
- In the 9/10/2008 the CSM's final staff analysis and proposed amendments to the parameters and guidelines (attached - see the 2nd paragraph on page 3/22), the CSM quotes the court ruling that says: "Cost savings may be calculated from the calculations of annual solid waste disposal reduction or diversion that community colleges must annually report to the Board pursuant to PRC section 42926, subdivision (b)(1)." Furthermore, the amended parameters and guidelines apply retroactively to the original period of reimbursement because the court's decision interprets the test claim statutes as a question of law (see the middle of page 6/22).

Financial Summary

For FY's 2005-06 through FY 2010-11, the district claimed reimbursement of \$567,598 for the IWM Program. However, because of the offsetting savings adjustment, we have determined that \$190,901 is allowable and \$376,697 is unallowable (please see the attached "Fiscal Analysis" for a summary of the claimed, allowable, and review adjustment by fiscal year). The State has made no payment to the district. The State will pay the district \$190,901, contingent upon available appropriations.

Attached Documentation

I have attached the following documentation for you to review:

- Offsetting Savings Calculations for both Cypress & Fullerton Colleges
- Narrative of Review Adjustment
- Waste Management Report of Diversion for both Cypress & Fullerton Colleges (from CalRecycle's website)
- September 10, 2008 Final Staff Analysis (from the Commission on State Mandates)
- Fiscal Analysis (Summary of Claimed, Allowable, and Unallowable Costs by fiscal year)
- Amended Parameters and Guidelines (See the "Offsetting Savings" section on page 11 of 12)

I will attach the IWM Claims for FY's 2005-06 through 2010-11 on a separate email because the file size is too large (2MB).

Meeting to discuss?

At this point, we would like for the district to review this documentation and let us know if you have any questions or concerns. Also, if you are interested, we are willing to have a meeting to discuss this adjustment in more detail?

If we don't hear back from the district by **Friday, July 19, 2013**, we will assume that the district has no questions regarding this adjustment and we will go ahead and process a letter report explaining the reason for the adjustment .

Thank you,

Lisa Kurokawa

Audit Manager
State Controller's Office
Division of Audits | Mandated Cost Bureau
(916) 327-3138 - Office | (916) 549-2753 - Work Cell
lkurokawa@sco.ca.gov

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Tab 11

Re: Adjustment to Integrated Waste Management Claims for FY's 2005-06 through 2010-11

Tuesday, July 23, 2013
4:22 PM

Subject	Re: Adjustment to Integrated Waste Management Claims for FY's 2005-06 through 2010-11
From	<u>Rodrigo Garcia</u>
To	Kurokawa, Lisa
Cc	Kbpsixten@aol.com; Kashu Vyas
Sent	Monday, July 22, 2013 2:36 PM

Ms. Kurokawa,

Thank you for sending me all of the information. I apologize for not responding before the 7/19/13 deadline. As it stands now we do not agree with the audit methodology. We do have a general understanding of the issues involved, so you may proceed with the audit report, at which time the district may respond in detail. Thank you

Rod Garcia

Rodrigo Garcia, CPA
Interim District Director, Fiscal Affairs
North Orange County Community College District
Phone (714) 808-4751
Email: rgarcia@nocccd.edu

>>> <LKurokawa@sco.ca.gov> 7/2/2013 1:59 PM >>>

Mr. Garcia,

My name is Lisa Kurokawa and I'm an Audit Manager with the State Controller's Office, Division of Audits, Mandated Cost Claim Bureau. The reason I am contacting you is because the State Controller's Office will be adjusting North Orange County CCD's Integrated Waste Management (IWM) claims for FY's FY 2005-06 through FY 2010-11 by \$376,697. The district contracted with SixTen and Associates to prepare these claims.

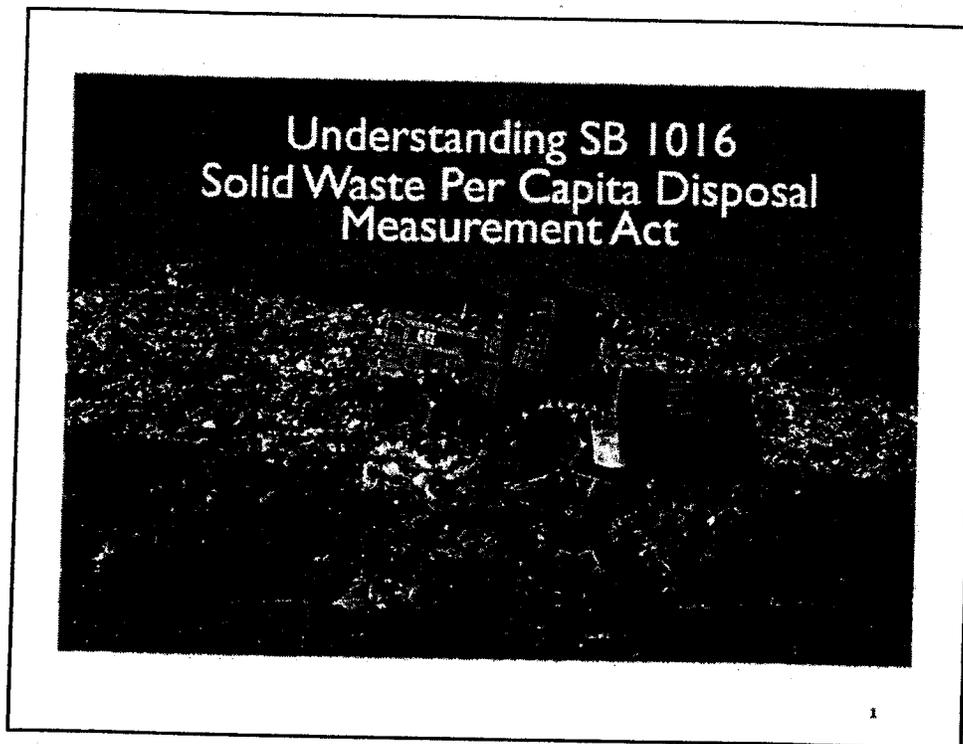
If you are not the correct person to contact regarding this adjustment (?), please refer me to the correct person.

Unreported Offsetting Savings

We are making this adjustment because the district did not offset any savings realized as a result of implementing the district's IWM Plan. For FY's 2005-06 through FY 2010-11, the district realized savings of \$531,973. Please see the attached "Offsetting Savings Calculation" (for both Cypress College & Fullerton College) and the attached "Narrative of Adjustment" for an explanation of the adjustment and the calculation. To calculate the offsetting savings realized by the district, we used the "tonnage diverted" that the district reported annually to CalRecycle in accordance with Public Resource Code section 42926, subsection (b)(1). Please see the attached "Waste Management Annual Report of Diversion" (for both Cypress College & Fullerton College).

Background regarding the Offsetting Savings Adjustment

Tab 12



Intro

Hello, and thank you for your interest in this quick overview of The Solid Waste Per Capita Disposal Measurement Act – also known as SB1016. I am _____ of the California Integrated Waste Management Board.

The Integrated Waste Management Act of 1989 (AB 939) was revolutionary legislation that changed the way California managed its trash, its landfills, and most importantly – its resources.

Not only did 939 get California to divert a mandated 50 percent of its waste, it surpassed that goal as California achieved 58 percent diversion in 2007.

But we are far from finished. While the 50 percent target remains unchanged, the passage of SB 1016 will simplify the way jurisdictions measure their waste stream and put more emphasis on successful recycling and diversion program implementation.

[Slide 1]

So how does SB 1016 affect your waste management practices? This presentation will provide a very brief overview that will answer some frequently asked questions about the legislation and will provide resources for additional information.

SOURCE:

<http://www.calrecycle.ca.gov/igcentral/goalmeasure/Tools/SimplePresen.pdf>

(1)

From Diversion...

- **Diversion Rate:**
 - Complex mathematical calculations and estimates
 - 18-24 months to determine final calculations
 - Focus on 50 percent rather than implementing effective programs

2

The calculation of a jurisdiction's diversion numbers has always played a major role in AB 939.

However, [click] it has long been described as an inefficient, overly complex process – one that takes [click] between 18 and 24 months to complete.

[click] It also improperly places focus on achieving satisfactory numbers rather than implementing successful waste reduction and recycling programs.

[next slide]

...to Disposal

- **Per Capita Disposal Rate:**
 - Simplifies: calculates disposal per person within a jurisdiction
 - Six months to determine final calculations
 - Less “bean counting” and more resources towards program implementation

3

SB 1016 [click] simplifies the measurement process – moving away from the complexities of diversion estimates and instead measuring per capita *disposal* - that is, disposal per person within a particular Jurisdiction.

This shift from diversion to disposal provides much more accurate measurements, [click] takes less time to calculate – 6 months vs. 18-24 – and allows jurisdictions [click] to apply resources toward building successful programs rather than crunching numbers.

[next slide]

How does this Change 50%?

- Old system: 50% or MORE *Diversion* plus program implementation equals success
- New system: 50% or LESS *Disposal* plus program implementation equals success
- Under SB 1016, lower per capita disposal equal less waste

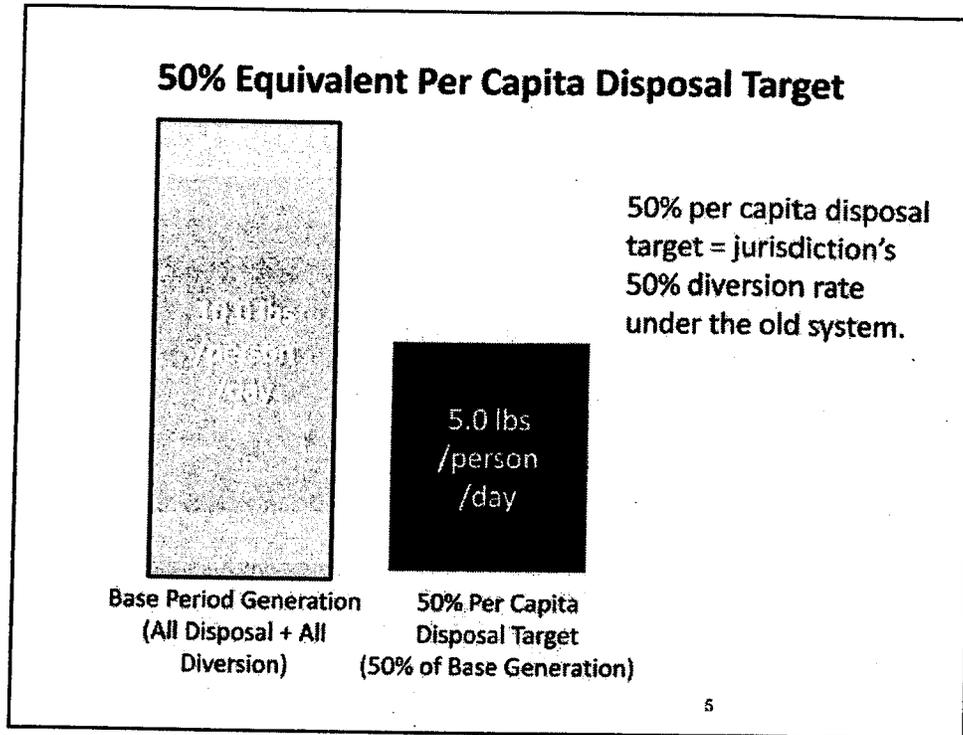
4

This change in measurement does change how we look at the numbers, however the intent remains the same – reducing our waste disposal.

Under the old system, **[click]** if a jurisdiction *diverted* 50 percent of its waste or MORE, and it was fully implementing its recycling and related programs, then it had met its mandate and was moving in the right direction.

Now, under SB 1016, each jurisdiction will have a disposal target that is the equivalent of 50 percent diversion, and that target will be expressed on a *per capita basis*. **[click]** If a jurisdiction *disposes* less than its 50 percent equivalent per capita disposal target AND is implementing its recycling and related programs, it has met the mandate.

You are used to thinking about a diversion rate of *over* 50 percent as being great news! **[click]** But now, you should be thinking that if your per-capita disposal rate is *less than* your target, then that means you're doing a great job with your programs and now that is great news!



Confused? Perhaps this slide will help.

[click] A jurisdiction with a base waste generation rate of 10 pounds per person per day will have a **TARGET [click]** of getting that rate to 5 pounds per person per day, or 50 percent. As you can see, under this new system, a low per capita disposal is a good thing.

In short, the lower the percentage, the less waste a jurisdiction is generating - thus the better it is doing.

Also, an important point to remember **[click]** - if your jurisdiction was at 50 percent diversion under the old system, in most cases, your jurisdiction will remain at 50 percent under the new system—it is just measured in terms of per capita disposal now.

[next slide]

Each Jurisdiction is Unique

- Differing demographics and industrial bases within jurisdictions
- Impossible to compare targets and progress to other jurisdictions

6

Remember that each jurisdiction is unique! **[click]** Each one has its own 50 percent equivalent disposal target, different demographics and industrial bases.

You may be used to comparing your diversion rate with other jurisdictions in the region, but because the per-capita disposal calculation is unique to each jurisdiction, **[click]** it is impossible to compare targets and disposal rates.

Compliance Impacts of SB 1016

- Compliance remains unchanged
- Disposal number is a factor to consider, but does NOT determine compliance
- Evaluation focused on how jurisdictions are implementing their programs
- Technical assistance for struggling programs

7

SB 1016 does not change AB 939's 50 percent requirement—it just measures it differently.

[click] A jurisdiction's compliance is also the same under the new system as it was under the old system. Under both systems, the most important aspect of compliance is program implementation. However, the new system further emphasizes the importance of program implementation.

To evaluate compliance, the Board will look at a jurisdiction's per-capita disposal rates as an indicator of how well its programs are doing to keep or reduce disposal at or below a jurisdiction's unique 50% equivalent disposal target.

[click] But the numbers are simply one of several factors – as opposed to being the primary factor – that the Board uses to determine compliance.

[click] The priority of the Board is to evaluate that a jurisdiction is continuing to implement the programs it chose and is making progress in meeting its target.

If a jurisdiction is struggling to meet its 50 percent target, **[click]** the Board will provide increased technical assistance to help determine why that may be and work with them to make any necessary program modifications.

[next slide]

SB 1016 Recap What Stakeholders Asked For!

- Simplified, accurate and timely
- Maintains 50% requirement
- Emphasis on program implementation instead of number crunching
- Increase CIWMB staff field presence to provide technical assistance

8

SB 1016 was developed - in response to recommendations from you and the CIWMB – [click] to create a measurement system that is less complex, more accurate, and more timely than it has been in the past.

[click]

The shift to a per capita disposal system with [click] continuing emphasis on successful program implementation, [click] as well as an increase in technical assistance to jurisdictions, is the next step to improving waste management practices in California.

It creates a clearer picture of where we stand in our waste reduction efforts - but most importantly, SB 1016 allows us to better see where improvements are needed and to address those areas.

Contacts:

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kcruz@ciwmb.ca.gov

Keir Furey, CIWMB
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kfurey@ciwmb.ca.gov

Debra Kustic, CIWMB
(916) 341-6207
dkustic@ciwmb.ca.gov

9

I'm sure you have plenty of questions regarding the finer points of SB 1016 and the Board has a number of staff available to provide any additional information and expertise you might need regarding this important piece of legislation. **[click]** Please do not hesitate to contact them if you have any questions.

[Closing]

It is my hope that you have found this brief introduction to SB 1016 useful and informative. California is a global leader in environmental protection, and it is our work here at the State and Local levels that is so vital to that success.

We at the Board thank you for your efforts thus far, and we look forward to continued success working with you

Thank you very much for your time.

Tab 13



State Agency Waste Management: Annual Report Diversion Programs to Report

In each reporting year, state agencies must select which diversion programs to report, and describe how programs are implemented. This list of materials and program activities is offered to help state agencies prepare for the annual report.

Recycling

Recycling is the practice of collecting and diverting materials from the waste stream for remanufacturing into new products, such as recycled-content paper. The programs listed reflect this practice.

The annual report will ask you to identify the materials that are collected for recycling at your facility/facilities and provide details describing your recycling activities.

- > Beverage containers
- > Glass Plastics (#3-7)
- > Carpet
- > Cardboard
- > Newspaper
- > Office paper (white)
- > Office paper (mixed)
- > Confidential shredded paper
- > Copier/toner cartridges
- > Scrap metal
- > Wood waste
- > Textiles
- > Ash Sludge (sewage/industrial)
- > Tires
- > White goods
- > Construction materials/debris
- > Rendering
- > Other
- > None

Information About Hazardous Waste Materials

These following materials are deemed as hazardous, and cannot be disposed in a landfill. Proper handling is required and does not count as diversion. These hazardous materials are regulated by the California Department of Toxic Substances Control (DTSC). Please see the DTSC website for their disposal guidelines.

①

- > Universal Waste: Radios, stereo equipment, printers, VCR/DVD players, calculators, cell phones, telephones, answering machines, microwave ovens, cathode ray tubes, cathode ray glass, all types of batteries, lamps (compact fluorescent lightbulbs, commercial fluorescent lights), mercury containing equipment, non-empty aerosol cans (containing propane, butane pesticides), and other common electronic devices.
- > Electronic Waste: Common electronic devices that are identified as hazardous waste, such as computers and central processing units (CPU), laptops, monitors and televisions, etc.
- > Additional hazardous wastes should be properly managed: antifreeze, asbestos, paint, treated wood, used oil, etc.



Organics Recycling

In October of 2014 Governor Brown signed AB 1826 Chesbro (Chapter 727, Statutes of 2014), requiring businesses, including State Agencies, to recycle their organic waste on and after April 1, 2016, depending on the amount of organic waste they generate per week. This law also requires that on and after January 1, 2016, local jurisdictions across the state implement an organic waste recycling program to divert organic waste generated by businesses, including State Agencies that meet the progressive thresholds. Learn more about AB 1826 and Mandatory Commercial Organics Recycling.

Programs that increase diversion of organic materials from landfill disposal for beneficial uses such as compost, mulch, and energy production.

The annual report will ask you to identify the organic materials, how they are diverted by your facility/facilities, and provide details describing your organics recycling programs.

- > Xeriscaping (climate appropriate landscaping)
- > Grasscycling
- > Green Waste—On-site composting and mulching
- > Green Waste—Self-haul
- > Green Waste—Commercial pickup
- > Food scraps—On-site composting and mulching
- > Food scraps—Self-haul
- > Food scraps—Commercial pickup
- > Other

Material Exchange

Programs that promote the exchange and reuse of unwanted or surplus materials. The reuse of materials/products results in the conservation of energy, raw resources, landfill space, and the reduction of green house gas emissions, purchasing costs, and disposal costs.

The annual report will ask you to identify your agency/facility's efforts to donate or exchanges materials, supplies, equipment, etc., and provide details describing your material exchange activities.

- > Nonprofit/school donations
- > Internal property reutilizations
- > State surplus (accepted by DGS)
- > Used book exchange/buy backs
- > Employee supplies exchange
- > Other

(2)

Waste Prevention/Reuse

Programs in this section support (a) waste prevention: actions or choices that reduce waste, and prevent the generation of waste in the first place; and (b) reuse: using an object or material again, either for its original purpose or for a similar purpose, without significantly altering the physical form of the object or material.

The annual report will ask you to select the common waste prevention and reuse activities implemented at your facility/facilities, and provide details describing your waste prevention and reuse programs.

- >> Paper forms reduction—online forms
- >> Bulletin boards
- >> Remanufactured toner cartridges
- >> Retreaded/Recapped tires
- >> Washable/Reusable cups, service ware
- >> Reusable boxes
- >> Reusable pallets
- >> Reusable slip sheets
- >> Electronic document storage
- >> Intranet
- >> Reuse of office furniture, equipment & supplies
- >> Reuse of packing materials
- >> Reuse of construction/remodeling materials
- >> Double-sided copies
- >> Email vs. paper memos
- >> Food Donation
- >> Electric air hand-dryers
- >> Remanufactured equipment
- >> Rags made from waste cloth or reusable rags
- >> Preventative maintenance
- >> Used vehicle parts
- >> Used Tires
- >> Other
- >> None

Green Procurement

Programs that promote green purchasing practices, including the purchase of goods and materials that are made from recycled or less harmful ingredients such as, postconsumer recycled content copy paper or less toxic cleaning products. [View sample policies](#) and the [Department of General Services Buying Green website](#).

The annual report will ask you to identify how your agency is closing the recycling loop (such as buying post-consumer recycled content products), and provide details describing your procurement programs/policies and the types of green products your agency is procuring. [View SABRC Report](#)

- >> Recycled Content Product (RCP) procurement policy

(3)

- > Environmentally Preferable Purchasing (EPP) procurement policy
- > Staff procurement training regarding RCP/EPP practices
- > RCP/EPP language included in procurement contracts for products and materials
- > Other green procurement activities

Training and Education

Programs to reduce trash, re-use, recycle, compost, and to buy green products are more effective when employees are aware, involved and motivated. How does your agency train and educate employees, and non-employees (if applicable) regarding existing waste management and recycling programs?

The annual report will ask you to identify how your agency trains and educates employees, and non-employees (if applicable) regarding efforts to reduce waste, reuse, recycle, compost, and buy green products, and explain how you also educate your suppliers, customers, and/or your community about your efforts to reduce, reuse, recycle, compost, and buy recycled products.

- > Web page (intranet or internet)
- > Signage (signs, posters, including labels for recycling bins)
- > Brochures, flyers, newsletters, publications, newspaper articles/ads
- > Office recycling guide, fact sheets
- > New employee package
- > Outreach (internal/external) e.g. environmental fairs
- > Seminars, workshops, special speakers
- > Employee incentives, competitions/prizes
- > Awards program
- > Press releases
- > Employee training
- > Waste audits, waste evaluations/surveys
- > Special recycling/reuse events
- > Other

Please contact your CalRecycle local assistance representative for individual assistance.

Last updated: July 30, 2015

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>

Recycling Coordinator: SARC@calrecycle.ca.gov, (916) 341-6199

Buy Recycled Campaign: BuyRecycled@calrecycle.ca.gov, (916) 341-6199

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4

Tab 14



LINDA S. ADAMS
SECRETARY FOR ENVIRONMENTAL
PROTECTION

CALIFORNIA INTEGRATED WASTE MANAGEMENT BOARD



ARNOLD SCHWARZENEGGER
GOVERNOR

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September 21, 2009

Paula Higashi
Executive Director
Commission on State Mandates
980 Ninth Street, Suite 300
Sacramento, CA 95864

Re: **Development Of Revised Statewide Cost Estimate**
Request to Amend Parameters and Guidelines
Integrated Waste Management Board 05-PGA-16
Public Resources Code Sections 40148, 40196.3, 42920-42928
Public Contract Code Sections 12167 and 12167.1
Statutes 1999, Chapter 764; Statutes 1992, Chapter 1116
State Agency Model Integrated Waste Management Plan (February 2000)

Dear Ms. Higashi:

You have requested a "revised estimate of avoided disposal costs and sales of recyclable materials, based on the information reported to the CIWMB by the 45 claimant districts" for use in developing an accurate revised statewide cost estimate. Compiling this information required a significant effort on the part of a number of our staff and I wanted to express our appreciation for the additional time you have allowed us to respond.

Enclosed you will find summary spreadsheets containing information on each district to the extent it was available for the years involved with this claim. These summary sheets were built from a number of other spreadsheets detailing disposal reduction amounts for waste, and recovered materials by types, such as glass, paper, etc. I have only enclosed the summary sheets in hard copy due to the large amount of paper involved and the inability to fit much of the information on one page at a time. I will be separately e-mailing those documents to you so that your staff may review them in a more readily useable format. For those parties that are also receiving a copy of this letter, if you would like me to e-mail these additional documents to you, please send your e-mail address with a request to me at eblock@ciwmb.ca.gov.

There are several things I must note about the enclosed information. We could not provide information about the years 1999 and 2000 because plans were first coming in during that period and community colleges were not yet reporting their results. Starting in 2001, the data is based on a calendar year, not a fiscal year, as that is the way in which the information was reported to us. We have not provided 2008 data as we have not received and reviewed all of that information yet. Districts do not report their reduced disposal costs or sales of recyclable materials per se, they report their reduction in disposal and the amounts of recyclable materials they have recovered. We then took that data and used average estimated rates for disposal costs and sale of recyclable commodities for the years involved to develop monetary estimates.

Finally, you will notice that despite some significant offsets and available revenue, some community college districts still show a cost for implementation. I want to make clear that it is the CIWMB's position that these claim amounts are still inaccurate -- the amounts claimed far exceed

September 21, 2009
Paula Higashi
Page 2

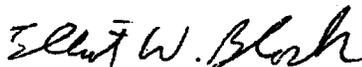
reasonable costs for the programs implemented, particularly when compared to other similar costs from other claimants. While the CIWMB understands that a more detailed level of claim review will occur at a later date, we still believe that the Commission should not include claims that are inaccurate on their face in the calculations of estimated statewide costs.

Once you have had a chance to review this information, you will see that most of the claimants have neglected to provide information to you on offsets and revenues that they reported to us as part of their annual reports. As we have previously indicated, we believe once these numbers are factored in, and other inaccuracies are corrected – the claimants will in fact be owed nothing from the state because the programs that they were required to institute saved them money, rather than costing money.

I realize there is a lot of detail in the information provided and e-mailed separately. Please feel free to let me know if you would like to meet with our staff to obtain any additional information or explanations on how this data was derived. I can be reached at 916-341-6080 if you would like to make arrangements to discuss this further. Thank you for your consideration.

I certify, under penalty of perjury, that I am an authorized representative of the California Integrated Waste Management Board and that the statements made in this document are true and correct to the best of my personal knowledge and belief.

Executed this 21st day of September, 2009 in Sacramento, California, by:



Elliot Block
Chief Counsel
California Integrated Waste Management Board

(S)

PROOF OF SERVICE

Development Of Revised Statewide Cost Estimate
Integrated Waste Management Board 05-PGA-16

I, the undersigned, declare as follows:

I am employed in the County of Sacramento, State of California, I am 18 years of age or older and not a party to the within-entitled cause; my business address is 1001 I Street, 23rd floor, Sacramento, California, 95814.

On September 21, 2009, I served the attached Letter With Enclosures Regarding The Development Of Revised Statewide Cost Estimate to the Commission on State Mandates and by placing a true copy thereof to the Commission and to all of those listed on the attached mailing list enclosed in a sealed envelope with postage thereon fully prepaid in the U. S. Mail at Sacramento, California, in the normal pickup location at 1001 I Street, 23rd floor, for Interagency Mail Service, addressed as follows:

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on September 21, 2009 at Sacramento, California.

A handwritten signature in cursive script that reads "Maria Bell". The signature is written in black ink and is positioned above a horizontal line.

Carol Bingham
California Department of Education (E-08)
Fiscal Policy Division
1430 N Street, Suite 5602
Sacramento, CA 95814

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Allan Hancock CCD	\$ (13,459.07)	\$ (48,899.21)	\$ (1,185.78)	\$ (8,674.97)	\$ (24,695.78)	\$ (38.54)	\$ (37,252.08)	\$ (134,205.44)
Allan Hancock College								
Butte CCD								
Butte College								
Cabrillo CCD	\$ (143,534.70)	\$ (43,154.69)	\$ (46,261.79)	\$ (49,695.92)	\$ (55,239.65)	\$ (62,209.06)	\$ (50,768.13)	\$ (450,863.94)
Cabrillo College								
Chabot-Las Positas CCD	\$ (14,118.44)	\$ (17,179.18)	\$ (22,818.54)	\$ (18,143.93)	\$ (15,381.47)	\$ (5,411.70)	\$ (25,913.23)	\$ (118,966.49)
Chabot College								
Las Positas College	\$ 80,384.42	\$ 81,333.13	\$ 96,103.70	\$ 116,858.89	\$ 159,153.07	\$ 37,557.42	\$ 27,527.32	\$ 598,917.94
Citrus CCD								
Citrus College	\$ (60,776.76)	\$ (26,665.64)	\$ (24,284.47)	\$ (2,624.48)	\$ (11,795.19)	\$ (132,644.25)	\$ (83,666.70)	\$ (342,457.49)
Coast CCD								
Coastline Community College								
Golden West College								
Orange Coast College	\$ (86,379.58)	\$ (30,046.73)	\$ 149.92	\$ (29,469.60)	\$ 21,164.81	\$ (49,415.73)	\$ (148,200.90)	\$ (322,197.80)
Sequoias CCD								
College of the Sequoias	\$ (10,834.92)	\$ (10,310.03)	\$ (20,686.69)	\$ (22,958.41)	\$ (28,017.19)	\$ (33,123.41)	\$ (42,730.48)	\$ (168,661.12)
Contra Costa CCD								

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Contra Costa College								
Diablo Valley College								
Los Medanos College								
	\$ (9,721.43)	\$ (17,093.76)	\$ (21,268.27)	\$ (34,617.79)	\$ (38,088.70)	\$ (44,388.20)	\$ (93,161.02)	\$ (258,339.18)
El Camino CCD								
El Camino College								
Compton Community Educational Center								
	\$ 31,005.91	\$ 14,677.70	\$ 3,983.50	\$ 13,877.75	\$ (46,510.53)	\$ 8,980.07	\$ (8,815.19)	\$ 17,199.21
Foothill-DeAnza CCD								
DeAnza College								
Foothill College								
	\$ (76,543.42)	\$ (314,355.47)	\$ (108,315.26)	\$ (110,536.86)	\$ (236,092.97)	\$ (181,090.89)	\$ (153,776.91)	\$ (1,180,711.77)
Gavilan Joint CCD								
Gavilan College								
	\$ 63,323.67	\$ 62,091.56	\$ 36,358.77	\$ 45,610.46	\$ 43,765.48	\$ (408,713.79)	\$ 38,836.07	\$ (118,727.79)
Glendale CCD								
Glendale Community College								
	\$ (34,513.22)	\$ 18,688.38	\$ 72,574.80	\$ 46,948.46	\$ 56,408.12	\$ 54,814.00	\$ 80,453.34	\$ 295,373.88
Grossmont-Cuyamaca CCD								
Cuyamaca College								
Grossmont College								
	\$ (137,664.73)	\$ 39,437.16	\$ 39,263.89	\$ (115,710.42)	\$ (721,030.27)	\$ 116,609.81	\$ (597.11)	\$ (779,691.67)
Hartnell CCD								
Hartnell Community College								
	\$ 30,209.01	\$ 43,437.20	\$ 18,598.88	\$ (12,568.36)	\$ 5,597.45	\$ (20,014.70)	\$ (84,752.35)	\$ (19,492.87)

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Lassen CCD								
Lassen College								
	\$ (10,880.06)	\$ (15,900.70)	\$ (9,691.47)	\$ (15,708.67)	\$ (13,755.67)	\$ (18,911.66)	\$ (23,146.91)	\$ (107,995.14)
Long Beach CCD								
Long Beach City College								
	\$ 11,682.69	\$ 16,676.15	\$ 12,275.70	\$ (101,090.71)	\$ 10,735.82	\$ (16,139.13)	\$ (10,663.06)	\$ (76,522.54)
Los Rios CCD								
American River College								
Cosumnes River College								
Folsom Lake College								
Sacramento City College								
	\$ (32,892.88)	\$ (93,854.42)	\$ (66,912.90)	\$ (96,455.32)	\$ (1,231,937.81)	\$ (19,344.10)	\$ (37,187.40)	\$ (1,578,584.82)
Marin CCD								
College of Marin								
	\$ (13,631.22)	\$ (10,468.62)	\$ (1,086.09)	\$ 8,419.85	\$ 9,879.65	\$ 4,744.82	\$ (19,837.14)	\$ (21,978.75)
Merced CCD								
Merced College								
	\$ (208,871.37)	\$ 12,812.47	\$ 15,089.74	\$ 6,851.73	\$ 4,494.98	\$ 35,310.27	\$ 34,030.21	\$ (100,281.96)
MiraCosta CCD								
MiraCosta College								
	\$ (7,547.86)	\$ (10,795.92)	\$ (38,401.45)	\$ (16,505.89)	\$ (55,895.14)	\$ (77,153.72)	\$ (41,286.71)	\$ (247,586.68)
Monterey CCD								
Monterey Peninsula College								
	\$ (12,928.87)	\$ (18,782.43)	\$ (20,194.80)	\$ (28,059.36)	\$ (25,043.13)	\$ (29,633.94)	\$ (18,153.85)	\$ (152,796.37)

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District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Mt. San Antonio CCD								
Mt. San Antonio College	\$ 3,452.14	\$ (22,145.81)	\$ 5,517.39	\$ (8,624.99)	\$ 23,867.20	\$ 38,421.14	\$ 34,257.98	\$ 74,745.65
North Orange Cty CCD								
Cypress College								
Fullerton College								
Palo Verde CCD	\$ (3,105.41)	\$ (80,224.30)	\$ (129,370.31)	\$ (134,735.18)	\$ (193,425.60)	\$ (249,952.05)	\$ (34,409.44)	\$ (825,222.29)
Palo Verde College								
Palomar CCD	\$ 71,930.00	\$ 58,605.46	\$ 56,129.09	\$ 59,374.79	\$ 65,689.95	\$ 63,553.71	\$ 26,730.81	\$ 402,013.80
Palomar College								
Pasadena CCD	\$ 65,958.21	\$ 72,504.57	\$ 101,216.85	\$ 58,994.82	\$ 40,096.59	\$ 40,897.25	\$ 65,760.78	\$ 445,429.07
Pasadena City College								
Rancho Santiago CCD	\$ 164,564.73	\$ 238,657.67	\$ 256,456.32	\$ 235,830.32	\$ 245,767.58	\$ 14,930.51	\$ 270,023.24	\$ 1,426,230.37
Santa Ana College								
Santiago Canyon College	\$ 58,373.70	\$ 49,973.24	\$ 54,125.17	\$ 115,919.38	\$ 67,374.86	\$ 141,308.96	\$ 60,312.53	\$ 547,387.84
Redwoods CCD								
College of the Redwoods	\$ (2,801.78)	\$ 31,802.33	\$ 33,184.43	\$ 33,788.47	\$ 31,796.19	\$ 6,146.67	\$ (79,700.05)	\$ 54,216.27
San Bernardino CCD								
Crafton Hills College								

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
San Bernardino Valley College	\$ (3,452.57)	\$ (10,621.38)	\$ (28,228.29)	\$ (19,861.75)	\$ (239,409.28)	\$ (322,864.10)	\$ (995,388.02)	\$ (1,619,825.40)
San Joaquin Delta CCD								
San Joaquin Delta College								
San Jose CCD	\$ (22,828.64)	\$ (16,462.40)	\$ (28,689.47)	\$ (38,053.60)	\$ (42,871.30)	\$ (38,021.93)	\$ 19,183.93	\$ (167,743.42)
Evergreen Valley College								
San Jose City College								
San Luis Obispo CCD	\$ (10,767.02)	\$ 191,233.96	\$ 238,555.16	\$ 256,890.84	\$ 286,824.48	\$ 192,184.29	\$ 374,162.79	\$ 1,529,084.50
Cuesta College								
San Mateo Co CCD	\$ (23,187.77)	\$ (17,819.63)	\$ (19,530.76)	\$ (18,509.76)	\$ (20,925.33)	\$ 37,492.56	\$ 38,224.33	\$ (24,256.35)
College of San Mateo								
Skyline College								
Santa Clarita CCD	\$ (29,194.91)	\$ (9,486.68)	\$ (11,855.60)	\$ (128,527.81)	\$ (4,882.60)	\$ (97,026.52)	\$ (89,080.30)	\$ (370,054.41)
College of the Canyons								
Santa Monica CCD	\$ (10,541.53)	\$ (14,971.73)	\$ (23,555.53)	\$ (27,139.81)	\$ (31,272.84)	\$ (40,175.65)	\$ (52,109.34)	\$ (199,766.43)
Santa Monica College								
Shasta Tehama CCD	\$ (970,517.06)	\$ (24,520.06)	\$ (128,695.11)	\$ (270,723.06)	\$ (205,658.62)	\$ (400,814.98)	\$ (185,388.10)	\$ (2,186,316.99)
Shasta College								
	\$ (8,132.25)	\$ (21,651.17)	\$ (15,267.68)	\$ (66,984.34)	\$ (25,203.34)	\$ (8,982.40)	\$ (17,649.48)	\$ (163,870.65)

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Sierra Joint CCD								
Sierra College								
	\$ 15,932.10	\$ 19,408.44	\$ 3,580.84	\$ (8,663.27)	\$ (11,695.66)	\$ (10,453.94)	\$ (11,149.13)	\$ (3,040.62)
Siskiyou CCD								
College of the Siskiyou	\$ 7,292.15	\$ (4,206.06)	\$ 20,877.40	\$ 4,816.74	\$ 12,846.77	\$ (17,859.70)	\$ (18,158.82)	\$ 5,608.47
Solano Co CCD								
Solano Community College	\$ (5,346.21)	\$ (122,573.58)	\$ (13,171.70)	\$ (18,882.42)	\$ (15,244.51)	\$ (40,396.03)	\$ (28,572.29)	\$ (244,186.73)
State Center CCD								
Fresno City College								
Reedley College								
	\$ (3,269.73)	\$ (1,709.91)	\$ (2,020.77)	\$ (14,798.60)	\$ (14,351.89)	\$ (8,247.29)	\$ (21,339.27)	\$ (65,737.47)
Victor Valley CCD								
Victor Valley College	\$ 36,238.51	\$ 53,336.44	\$ 56,722.89	\$ 53,200.88	\$ 55,662.05	\$ 17,841.05	\$ 10,432.65	\$ 283,434.46
West Kern CCD								
Taft College	\$ 3,941.58	\$ 8,389.09	\$ 7,629.30	\$ 5,452.23	\$ 8,117.72	\$ 10,136.37	\$ (10,150.87)	\$ 33,515.41
West Valley-Mission CCD								
Mission College	\$ (12,760.67)	\$ (5,787.41)	\$ (12,321.50)	\$ (15,665.07)	\$ (16,507.43)	\$ (7,764.51)	\$ (27,755.78)	\$ (98,562.37)
Yosemite CCD								
West Valley College								

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
	\$ (105,973.59)	\$ (91,385.78)	\$ (106,050.59)	\$ (96,710.98)	\$ (39,130.58)	\$ (123,975.15)	\$ (117,158.48)	\$ (680,365.15)
Yuba CCD								
Yuba College	\$ (12,880.59)	\$ (21,586.25)	\$ (21,248.02)	\$ (41,669.46)	\$ (182,486.12)	\$ (56,694.98)	\$ (26,149.84)	\$ (362,715.27)
GRAND TOTAL	\$ (1,454,769.47)	\$ (1,099,573.99)	\$ 207,280.89	\$ (509,534.59)	\$ (2,397,305.81)	\$ (1,700,533.15)	\$ (1,514,132.40)	\$ (7,478,568.53)

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Allan Hancock CCD	\$ 12,898.44	\$ 58,686.19	\$ 15,678.90	\$ 19,224.60	\$ 34,251.75	\$ 23,809.60	\$ 46,574.99	
Allan Hancock College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 12,898.44	\$ 58,686.19	\$ 15,678.90	\$ 19,224.60	\$ 34,251.75	\$ 23,809.60	\$ 46,574.99	\$ 211,124.46
Butte CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Butte College	\$ 140,510.89	\$ 39,841.26	\$ 40,434.55	\$ 42,795.27	\$ 43,669.47	\$ 50,620.70	\$ 53,343.85	
	\$ 140,510.89	\$ 39,841.26	\$ 40,434.55	\$ 42,795.27	\$ 43,669.47	\$ 50,620.70	\$ 53,343.85	\$ 411,215.98
Cabrillo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cabrillo College	\$ 7,433.75	\$ 8,477.52	\$ 15,803.75	\$ 9,953.09	\$ 9,086.22	\$ 11,676.64	\$ 12,300.96	
	\$ 7,433.75	\$ 8,477.52	\$ 15,803.75	\$ 9,953.09	\$ 9,086.22	\$ 11,676.64	\$ 12,300.96	\$ 74,731.93
Chabot-Las Positas CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Chabot College	\$ 15,935.18	\$ 15,412.04	\$ 16,278.86	\$ 16,336.18	\$ 14,594.19	\$ 24,228.20	\$ 56,415.17	
Las Positas College	\$ 4,570.58	\$ 4,864.87	\$ 6,062.22	\$ 7,380.48	\$ 5,100.42	\$ 18,082.60	\$ 7,608.97	
	\$ 20,505.77	\$ 20,276.90	\$ 22,341.08	\$ 23,716.67	\$ 19,694.61	\$ 42,310.80	\$ 64,024.14	\$ 212,869.96
Citrus CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Citrus College	\$ 77,880.02	\$ 43,047.73	\$ 38,148.88	\$ 17,523.78	\$ 23,800.18	\$ 175,911.77	\$ 150,622.33	
	\$ 77,880.02	\$ 43,047.73	\$ 38,148.88	\$ 17,523.78	\$ 23,800.18	\$ 175,911.77	\$ 150,622.33	\$ 526,934.69
Coast CCD	\$ 3,042.20	\$ 3,616.64	\$ 3,347.11	\$ 5,758.77	\$ 7,845.36	\$ 5,196.71	\$ 6,346.58	
Coastline Community College	\$ 3,640.46	\$ 3,657.04	\$ 5,851.55	\$ 5,185.05	\$ 8,134.50	\$ 13,262.49	\$ 6,673.21	
Golden West College	\$ 16,646.02	\$ 17,077.38	\$ 21,101.90	\$ 40,968.67	\$ 28,081.95	\$ 84,803.21	\$ 34,882.86	
Orange Coast College	\$ 54,714.91	\$ 27,944.44	\$ 41,899.10	\$ 54,368.14	\$ 46,801.17	\$ 77,922.16	\$ 187,207.44	
	\$ 78,043.60	\$ 52,295.49	\$ 72,199.65	\$ 106,280.63	\$ 90,862.98	\$ 181,184.57	\$ 235,110.09	\$ 815,977.01
Sequoias CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of the Sequoias	\$ 11,390.07	\$ 12,326.74	\$ 12,503.79	\$ 12,774.65	\$ 16,048.50	\$ 18,763.40	\$ 19,835.20	
	\$ 11,390.07	\$ 12,326.74	\$ 12,503.79	\$ 12,774.65	\$ 16,048.50	\$ 18,763.40	\$ 19,835.20	\$ 103,642.34
Contra Costa CCD	\$ 462.15	\$ 453.93	\$ 750.96	\$ 593.59	\$ 649.35	\$ 616.40	\$ 618.63	
Contra Costa College	\$ 2,216.15	\$ 3,121.47	\$ 3,319.86	\$ 5,755.32	\$ 5,495.10	\$ 6,517.74	\$ 21,320.39	
Diablo Valley College	\$ 4,779.10	\$ 6,584.75	\$ 7,775.55	\$ 9,545.45	\$ 8,788.65	\$ 8,864.20	\$ 34,707.68	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 48.00	
Los Medanos College	\$ 2,241.62	\$ 3,023.81	\$ 3,577.11	\$ 6,045.39	\$ 5,967.00	\$ 5,416.50	\$ 13,793.51	
	\$ 9,699.03	\$ 13,183.97	\$ 15,423.48	\$ 21,939.74	\$ 20,900.10	\$ 21,414.84	\$ 80,440.61	\$ 183,001.76
El Camino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
El Camino College	\$ 9,026.18	\$ 14,298.00	\$ 68,860.68	\$ 30,109.75	\$ 81,400.41	\$ 45,523.90	\$ 58,023.60	
Compton Community Educational Center	\$ -	\$ 12,205.93	\$ 18,442.99	\$ -	\$ 5,296.20	\$ 6,459.92	\$ 4,975.95	
	\$ 9,026.18	\$ 26,503.93	\$ 87,303.67	\$ 30,109.75	\$ 86,696.61	\$ 51,983.82	\$ 62,999.55	\$ 354,623.51
Foothill-DeAnza CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
DeAnza College	\$ 32,354.35	\$ 53,028.84	\$ 60,438.03	\$ 54,560.24	\$ 29,246.10	\$ 46,469.20	\$ 34,848.80	
Foothill College	\$ 29,888.93	\$ 239,980.72	\$ 21,240.23	\$ 25,622.30	\$ 177,991.50	\$ 96,991.00	\$ 48,637.40	
	\$ 62,243.28	\$ 293,009.55	\$ 81,678.26	\$ 80,182.54	\$ 206,637.60	\$ 143,460.20	\$ 83,486.20	\$ 950,697.63
Gavilan Joint CCD	\$ 4,395.91	\$ 962.12	\$ 22,934.04	\$ 9,977.67	\$ 13,724.10	\$ 462,088.40	\$ 12,725.30	
Gavilan College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 4,395.91	\$ 962.12	\$ 22,934.04	\$ 9,977.67	\$ 13,724.10	\$ 462,088.40	\$ 12,725.30	\$ 526,807.55
Glendale CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Glendale Community College	\$ 67,633.54	\$ 24,092.11	\$ 20,052.83	\$ 18,820.04	\$ 19,254.69	\$ 20,434.58	\$ 24,842.51	
	\$ 67,633.54	\$ 24,092.11	\$ 20,052.83	\$ 18,820.04	\$ 19,254.69	\$ 20,434.58	\$ 24,842.51	\$ 195,130.30
Grossmont-Cuyamaca CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cuyamaca College	\$ 8,082.58	\$ 9,992.69	\$ 9,189.82	\$ 44,981.75	\$ 51,054.08	\$ 14,811.08	\$ 15,052.31	
Grossmont College	\$ 179,799.35	\$ 14,593.87	\$ 16,097.29	\$ 138,480.66	\$ 770,299.14	\$ 18,147.46	\$ 69,446.72	
	\$ 187,881.93	\$ 24,586.56	\$ 25,287.11	\$ 183,462.42	\$ 821,353.22	\$ 32,958.54	\$ 84,499.03	\$ 1,360,028.81
Hartnell CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Hartnell Community College	\$ 9,850.77	\$ 11,350.51	\$ 11,983.01	\$ 30,470.90	\$ 13,861.77	\$ 15,832.28	\$ 81,052.86	
	\$ 9,850.77	\$ 11,350.51	\$ 11,983.01	\$ 30,470.90	\$ 13,861.77	\$ 15,832.28	\$ 81,052.86	\$ 174,402.10
Lassen CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Lassen College	\$ 12,649.89	\$ 13,968.85	\$ 9,951.47	\$ 13,079.32	\$ 11,591.97	\$ 14,887.90	\$ 14,577.99	
	\$ 12,649.89	\$ 13,968.85	\$ 9,951.47	\$ 13,079.32	\$ 11,591.97	\$ 14,887.90	\$ 14,577.99	\$ 90,707.39

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Long Beach CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Long Beach City College	\$ 8,442.48	\$ 11,914.40	\$ 12,142.85	\$ 190,270.06	\$ 15,359.76	\$ 28,050.80	\$ 17,461.64	
	\$ 8,442.48	\$ 11,914.40	\$ 12,142.85	\$ 190,270.06	\$ 15,359.76	\$ 28,050.80	\$ 17,461.64	\$ 283,641.98
Los Rios CCD	\$ 1,676.12	\$ 2,536.78	\$ 2,386.47	\$ 2,548.01	\$ 3,563.43	\$ 3,013.55	\$ 3,358.80	
American River College	\$ 10,192.11	\$ 16,360.41	\$ 20,682.99	\$ 24,871.96	\$ 24,963.51	\$ 29,823.64	\$ 32,529.14	
Cosumnes River College	\$ 4,919.93	\$ 39,787.40	\$ 7,275.55	\$ 7,805.60	\$ 79,703.52	\$ 31,698.60	\$ 21,073.43	
Folsom Lake College	\$ -	\$ -	\$ -	\$ -	\$ 1,107,929.20	\$ 3,039.68	\$ 3,390.95	
Sacramento City College	\$ 2,867.17	\$ 11,460.46	\$ 10,382.75	\$ 12,514.55	\$ 13,676.52	\$ 15,381.94	\$ 16,503.20	
	\$ 19,655.33	\$ 70,145.06	\$ 40,727.76	\$ 47,740.12	\$ 1,229,836.18	\$ 82,957.41	\$ 76,855.52	\$ 1,567,917.37
Marin CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of Marin	\$ 6,328.95	\$ 8,319.10	\$ 6,279.15	\$ 6,689.31	\$ 6,134.31	\$ 8,623.62	\$ 7,396.06	
	\$ 6,328.95	\$ 8,319.10	\$ 6,279.15	\$ 6,689.31	\$ 6,134.31	\$ 8,623.62	\$ 7,396.06	\$ 49,770.49
Merced CCD	\$ 96,369.45	\$ 479.61	\$ -	\$ -	\$ -	\$ -	\$ -	
Merced College	\$ 93,531.03	\$ 20,609.67	\$ 23,141.03	\$ 36,825.19	\$ 45,099.21	\$ 43,589.60	\$ 46,244.24	
	\$ 189,900.49	\$ 21,089.28	\$ 23,141.03	\$ 36,825.19	\$ 45,099.21	\$ 43,589.60	\$ 46,244.24	\$ 405,889.03
MiraCosta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
MiraCosta College	\$ 4,475.97	\$ 7,197.83	\$ 30,858.02	\$ 15,185.89	\$ 53,120.26	\$ 71,094.70	\$ 53,322.63	
	\$ 4,475.97	\$ 7,197.83	\$ 30,858.02	\$ 15,185.89	\$ 53,120.26	\$ 71,094.70	\$ 53,322.63	\$ 235,295.30
Monterey CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Monterey Peninsula College	\$ 4,995.62	\$ 7,797.53	\$ 7,418.67	\$ 13,562.26	\$ 10,310.43	\$ 11,389.60	\$ 12,558.70	
	\$ 4,995.62	\$ 7,797.53	\$ 7,418.67	\$ 13,562.26	\$ 10,310.43	\$ 11,389.60	\$ 12,558.70	\$ 68,032.80
Mt. San Antonio CCD	\$ 14,546.17	\$ 18,580.17	\$ 19,429.67	\$ 29,518.85	\$ 27,925.56	\$ 37,847.42	\$ 38,030.37	
Mt. San Antonio College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 14,546.17	\$ 18,580.17	\$ 19,429.67	\$ 29,518.85	\$ 27,925.56	\$ 37,847.42	\$ 38,030.37	\$ 185,878.21
North Orange City CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cypress College	\$ 1,146.29	\$ 13,146.71	\$ 15,485.91	\$ 25,016.80	\$ 43,624.62	\$ 28,653.40	\$ 33,754.63	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Fullerton College	\$ 280.57	\$ 17,914.75	\$ 55,345.66	\$ 56,346.89	\$ 58,599.18	\$ 191,717.10	\$ 2,914.92	
	\$ 1,426.85	\$ 31,061.46	\$ 70,831.57	\$ 81,363.69	\$ 102,223.80	\$ 220,370.50	\$ 36,668.95	\$ 543,946.81
Palo Verde CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Palo Verde College	\$ -	\$ 2,188.29	\$ 2,265.05	\$ 1,085.37	\$ 6,405.75	\$ 5,014.00	\$ 6,529.25	
	\$ -	\$ 2,188.29	\$ 2,265.05	\$ 1,085.37	\$ 6,405.75	\$ 5,014.00	\$ 6,529.25	\$ 23,487.70
Palomar CCD	\$ 10,892.07	\$ 19,027.73	\$ 12,101.97	\$ 27,658.37	\$ 60,461.47	\$ 26,242.26	\$ 30,766.86	
Palomar College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 10,892.07	\$ 19,027.73	\$ 12,101.97	\$ 27,658.37	\$ 60,461.47	\$ 26,242.26	\$ 30,766.86	\$ 187,150.73
Pasadena CCD	\$ 5,775.09	\$ 8,005.51	\$ 13,507.40	\$ 28,267.13	\$ 29,476.67	\$ 206,035.01	\$ 23,677.93	
Pasadena City College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 5,775.09	\$ 8,005.51	\$ 13,507.40	\$ 28,267.13	\$ 29,476.67	\$ 206,035.01	\$ 23,677.93	\$ 314,744.74
Rancho Santiago CCD	\$ 1,893.19	\$ 2,300.05	\$ 2,145.35	\$ 3,369.82	\$ 1,857.57	\$ 1,426.00	\$ 1,567.36	
Santa Ana College	\$ 1,183.04	\$ 14,755.19	\$ 12,746.86	\$ 22,414.19	\$ 28,720.81	\$ 28,541.62	\$ 31,082.66	
	\$ 3,076.23	\$ 17,055.24	\$ 14,892.21	\$ 25,784.01	\$ 30,578.38	\$ 29,967.62	\$ 32,650.02	\$ 154,003.71
Santiago Canyon College	\$ 786.02	\$ 1,150.21	\$ 2,781.25	\$ 4,308.80	\$ 4,621.11	\$ 7,326.42	\$ 14,085.05	
Redwoods CCD	\$ 42,561.02	\$ 13,087.03	\$ 10,123.50	\$ 10,595.20	\$ 8,517.17	\$ 9,900.12	\$ 20,711.81	
College of the Redwoods	\$ 43,347.04	\$ 14,237.24	\$ 12,904.75	\$ 14,904.00	\$ 13,138.28	\$ 17,226.54	\$ 34,796.86	\$ 150,554.71
San Bernardino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Crafton Hills College	\$ 22,434.44	\$ 23,394.76	\$ 24,270.97	\$ 25,464.78	\$ 25,454.91	\$ 18,739.02	\$ 29,902.25	
San Bernardino Valley College	\$ 13,908.26	\$ 19,076.06	\$ 35,538.74	\$ 18,776.62	\$ 241,390.11	\$ 344,128.30	\$ 990,051.37	
	\$ 36,342.69	\$ 42,470.81	\$ 59,809.71	\$ 44,241.40	\$ 266,845.02	\$ 362,867.32	\$ 1,019,953.62	\$ 1,832,530.58
San Joaquin Delta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
San Joaquin Delta College	\$ 16,534.09	\$ 11,376.15	\$ 21,616.78	\$ 24,257.00	\$ 32,345.00	\$ 28,926.36	\$ 33,623.31	
	\$ 16,534.09	\$ 11,376.15	\$ 21,616.78	\$ 24,257.00	\$ 32,345.00	\$ 28,926.36	\$ 33,623.31	\$ 168,678.70
San Jose CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Evergreen Valley College	\$ 9,446.84	\$ 31,721.81	\$ 28,128.99	\$ 29,191.29	\$ 34,148.36	\$ 34,656.08	\$ 30,805.86	
San Jose City College	\$ 10,041.82	\$ 16,153.16	\$ 8,399.93	\$ 19,877.85	\$ 10,347.64	\$ 166,758.97	\$ 16,725.42	
	\$ 19,488.66	\$ 47,874.97	\$ 36,528.91	\$ 49,069.14	\$ 44,496.00	\$ 201,415.05	\$ 47,531.27	\$ 446,404.01
San Luis Obispo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cuesta College	\$ 14,154.84	\$ 13,404.96	\$ 16,676.26	\$ 13,242.22	\$ 14,828.00	\$ 17,394.90	\$ 23,889.46	
	\$ 14,154.84	\$ 13,404.96	\$ 16,676.26	\$ 13,242.22	\$ 14,828.00	\$ 17,394.90	\$ 23,889.46	\$ 113,590.63
San Mateo Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of San Mateo	\$ 6,096.78	\$ 17,866.89	\$ 21,602.38	\$ 139,365.09	\$ 19,560.84	\$ 29,220.67	\$ 22,601.25	
Skyline College	\$ 13,068.09	\$ 10,780.47	\$ 10,726.37	\$ 12,508.13	\$ 12,074.40	\$ 57,144.47	\$ 49,543.02	
	\$ 19,164.87	\$ 28,647.36	\$ 32,328.75	\$ 151,873.22	\$ 31,635.24	\$ 86,365.14	\$ 72,144.27	\$ 422,158.85
Santa Clarita CCD	\$ 10,471.22	\$ 11,556.32	\$ 16,774.22	\$ 17,932.54	\$ 19,513.65	\$ 25,042.40	\$ 29,694.00	
College of the Canyons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 10,471.22	\$ 11,556.32	\$ 16,774.22	\$ 17,932.54	\$ 19,513.65	\$ 25,042.40	\$ 29,694.00	\$ 130,984.35
Santa Monica CCD	\$ 994,431.35	\$ 97,145.39	\$ 217,496.99	\$ 346,715.14	\$ 290,473.17	\$ 488,949.64	\$ 327,850.18	
Santa Monica College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 994,431.35	\$ 97,145.39	\$ 217,496.99	\$ 346,715.14	\$ 290,473.17	\$ 488,949.64	\$ 327,850.18	\$ 2,763,061.86
Shasta Tehama CCD	\$ 5,074.95	\$ 17,259.96	\$ 7,966.70	\$ 57,606.60	\$ 15,253.68	\$ 19,997.86	\$ 18,083.25	
Shasta College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 5,074.95	\$ 17,259.96	\$ 7,966.70	\$ 57,606.60	\$ 15,253.68	\$ 19,997.86	\$ 18,083.25	\$ 141,243.00
Sierra Joint CCD	\$ 7,441.76	\$ 10,422.39	\$ 14,958.87	\$ 20,504.75	\$ 21,989.37	\$ 26,471.16	\$ 28,738.50	
Sierra College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 7,441.76	\$ 10,422.39	\$ 14,958.87	\$ 20,504.75	\$ 21,989.37	\$ 26,471.16	\$ 28,738.50	\$ 130,526.80
Siskiyou CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of the Siskiyou	\$ 7,202.67	\$ 17,743.56	\$ 5,516.40	\$ 17,513.37	\$ 15,415.53	\$ 16,526.42	\$ 16,452.24	
	\$ 7,202.67	\$ 17,743.56	\$ 5,516.40	\$ 17,513.37	\$ 15,415.53	\$ 16,526.42	\$ 16,452.24	\$ 96,370.19
Solano Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Solano Community College	\$ 27,769.21	\$ 149,566.57	\$ 30,519.92	\$ 35,637.85	\$ 32,687.30	\$ 35,202.47	\$ 58,327.73	
	\$ 27,769.21	\$ 149,566.57	\$ 30,519.92	\$ 35,637.85	\$ 32,687.30	\$ 35,202.42	\$ 38,327.75	\$ 349,711.02
State Center CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fresno City College	\$ 14,495.59	\$ 11,320.12	\$ 12,458.48	\$ 14,579.24	\$ 14,660.49	\$ 17,456.54	\$ 16,964.78	
Reedley College	\$ 13,227.77	\$ 14,757.36	\$ 14,818.92	\$ 24,158.88	\$ 25,174.50	\$ 29,237.60	\$ 28,748.30	
	\$ 27,723.36	\$ 26,077.48	\$ 27,277.40	\$ 38,738.12	\$ 39,834.99	\$ 46,694.14	\$ 45,713.08	\$ 252,058.57
Victor Valley CCD	\$ 13,133.51	\$ 12,673.06	\$ 13,159.36	\$ 23,109.63	\$ 19,132.62	\$ 80,315.54	\$ 21,930.15	
Victor Valley College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 13,133.51	\$ 12,673.06	\$ 13,159.36	\$ 23,109.63	\$ 19,132.62	\$ 80,315.54	\$ 21,930.15	\$ 183,453.87
West Kern CCD	\$ 2,893.01	\$ 3,012.96	\$ 3,237.36	\$ 3,638.37	\$ 3,613.35	\$ 14,408.58	\$ 9,604.00	
Taft College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 2,893.01	\$ 3,012.96	\$ 3,237.36	\$ 3,638.37	\$ 3,613.35	\$ 14,408.58	\$ 9,604.00	\$ 40,407.63
West Valley-Mission CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Mission College	\$ 10,653.17	\$ 7,476.34	\$ 15,092.57	\$ 16,286.24	\$ 15,892.50	\$ 17,504.38	\$ 19,429.48	
	\$ 10,653.17	\$ 7,476.34	\$ 15,092.57	\$ 16,286.24	\$ 15,892.50	\$ 17,504.38	\$ 19,429.48	\$ 102,334.68
Yosemite CCD	\$ 68,733.80	\$ 71,285.64	\$ 76,429.62	\$ 57,126.31	\$ 37,918.14	\$ 137,038.60	\$ 43,932.42	
West Valley College	\$ 10,931.92	\$ 14,945.44	\$ 23,601.77	\$ 24,700.22	\$ 20,920.38	\$ 19,562.88	\$ 193,402.02	
	\$ 79,665.72	\$ 86,231.09	\$ 100,031.38	\$ 81,826.53	\$ 58,838.52	\$ 156,601.48	\$ 237,334.44	\$ 800,529.16
Columbia College CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Modesto Junior College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yuba CCD	\$ 18,242.31	\$ 18,373.49	\$ 15,238.08	\$ 21,656.36	\$ 162,123.39	\$ 42,854.89	\$ 37,483.58	
Yuba College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 18,242.31	\$ 18,373.49	\$ 15,238.08	\$ 21,656.36	\$ 162,123.39	\$ 42,854.89	\$ 37,483.58	\$ 315,972.09
GRAND TOTAL	\$ 2,335,292.73	\$ 1,480,541.11	\$ 1,392,454.20	\$ 2,109,013.79	\$ 4,146,421.15	\$ 3,723,284.80	\$ 3,471,177.20	\$ 18,652,184.99

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
	\$ 2,170.92	\$ 6,488.37	\$ 3,402.30	\$ 3,983.30	\$ 13,645.92	\$ 10,131.11	\$ 15,880.65	\$ 55,712.78
Foothill-DeAnza CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DeAnza College	\$ 7,843.06	\$ 7,694.99	\$ 11,661.38	\$ 17,909.13	\$ 13,802.10	\$ 15,483.93	\$ 25,990.52	\$ 100,385.11
Foothill College	\$ 6,457.09	\$ 13,650.92	\$ 14,975.62	\$ 17,588.19	\$ 27,349.27	\$ 26,172.76	\$ 44,300.19	\$ 150,494.04
	\$ 14,300.15	\$ 21,345.91	\$ 26,637.00	\$ 35,497.32	\$ 41,151.37	\$ 41,656.69	\$ 70,290.71	\$ 250,879.14
Gavilan Joint CCD	\$ 1,487.42	\$ 4,286.32	\$ 9,508.19	\$ 11,167.87	\$ 11,004.42	\$ 14,730.39	\$ 19,228.63	\$ 71,413.24
Gavilan College	\$ 1,487.42	\$ 4,286.32	\$ 9,508.19	\$ 11,167.87	\$ 11,004.42	\$ 14,730.39	\$ 19,228.63	\$ 71,413.24
Glendale CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glendale Community College	\$ 4,251.68	\$ 2,615.50	\$ 1,714.37	\$ 3,573.50	\$ 3,397.19	\$ 1,992.43	\$ 4,081.15	\$ 21,625.82
	\$ 4,251.68	\$ 2,615.50	\$ 1,714.37	\$ 3,573.50	\$ 3,397.19	\$ 1,992.43	\$ 4,081.15	\$ 21,625.82
Grossmont-Cuyamaca CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cuyamaca College	\$ 550.53	\$ 1,455.20	\$ 1,012.79	\$ 1,587.54	\$ 730.52	\$ 652.18	\$ 4,913.85	\$ 10,902.61
Grossmont College	\$ 4,976.27	\$ 5,353.08	\$ 5,150.20	\$ 5,994.47	\$ 6,197.52	\$ 8,755.47	\$ 13,496.23	\$ 49,923.25
	\$ 5,526.80	\$ 6,808.28	\$ 6,163.00	\$ 7,582.01	\$ 6,928.05	\$ 9,407.65	\$ 18,410.08	\$ 60,825.86
Hartnell CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hartnell Community College	\$ 4,024.22	\$ 4,629.29	\$ 5,648.11	\$ 6,381.46	\$ 9,233.78	\$ 10,510.42	\$ 13,728.49	\$ 54,155.77
	\$ 4,024.22	\$ 4,629.29	\$ 5,648.11	\$ 6,381.46	\$ 9,233.78	\$ 10,510.42	\$ 13,728.49	\$ 54,155.77
Lassen CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lassen College	\$ 2,726.17	\$ 1,931.85	\$ 1,500.00	\$ 2,629.35	\$ 2,163.70	\$ 4,023.76	\$ 8,568.92	\$ 23,543.75
	\$ 2,726.17	\$ 1,931.85	\$ 1,500.00	\$ 2,629.35	\$ 2,163.70	\$ 4,023.76	\$ 8,568.92	\$ 23,543.75
Long Beach CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Beach City College	\$ 2,369.83	\$ 1,540.45	\$ 5,271.45	\$ 6,517.66	\$ 1,807.42	\$ 3,510.33	\$ 3,745.42	\$ 24,762.56
	\$ 2,369.83	\$ 1,540.45	\$ 5,271.45	\$ 6,517.66	\$ 1,807.42	\$ 3,510.33	\$ 3,745.42	\$ 24,762.56
Los Rios CCD	\$ 570.11	\$ 1,440.59	\$ 1,951.34	\$ 2,992.98	\$ 3,055.31	\$ 309.62	\$ 850.07	\$ 10,810.02
American River College	\$ 17,955.75	\$ 36,521.96	\$ 40,950.75	\$ 55,630.70	\$ 64,384.00	\$ 64,943.62	\$ 69,002.43	\$ 349,391.21
Cosumnes River College	\$ 3,020.27	\$ 4,165.53	\$ 2,273.05	\$ 8,415.41	\$ 5,251.28	\$ 5,295.95	\$ 11,033.52	\$ 39,456.02
Folsom Lake College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sacramento City College	\$ 2,119.41	\$ 2,553.28	\$ 45,175.14	\$ 1,197.11	\$ -	\$ 1,144.04	\$ 1,174.86	\$ 3,175.40
	\$ 23,665.54	\$ 44,383.38	\$ 45,175.14	\$ 68,176.20	\$ 73,834.63	\$ 71,406.69	\$ 82,060.88	\$ 408,702.45
Marin CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of Marin	\$ 7,302.27	\$ 2,149.52	\$ 3,770.94	\$ 4,866.84	\$ 4,805.04	\$ 8,083.56	\$ 12,441.08	\$ 43,419.26

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
Merced CCD	\$ 7,902.27	\$ 2,109.52	\$ 3,770.94	\$ 4,866.84	\$ 4,805.04	\$ 8,083.56	\$ 12,441.08	\$ 43,419.26
Merced College	\$ 10,288.44	\$ 77.29	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MiraCosta CCD	\$ 20,576.88	\$ 5,538.25	\$ 5,273.23	\$ 5,497.08	\$ 5,467.81	\$ 7,001.13	\$ 17,698.55	\$ 56,687.20
MiraCosta College	\$ 3,071.89	\$ 3,598.09	\$ 7,543.43	\$ 1,320.00	\$ 2,774.87	\$ 6,059.02	\$ 9,240.07	\$ 33,607.38
Monterey CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Monterey Peninsula College	\$ 7,933.25	\$ 10,984.90	\$ 12,776.14	\$ 14,497.10	\$ 14,732.70	\$ 18,244.34	\$ 27,144.15	\$ 106,312.56
Mt. San Antonio CCD	\$ 2,863.69	\$ 5,368.64	\$ 4,131.94	\$ 4,731.54	\$ 4,457.24	\$ 2,876.44	\$ 4,483.65	\$ 28,914.14
Mt. San Antonio College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
North Orange City CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cypress College	\$ 1,932.07	\$ 18,697.34	\$ 19,300.38	\$ 6,322.71	\$ 39,092.99	\$ 5,695.06	\$ 13,654.72	\$ 104,095.27
Fullerton College	\$ 346.49	\$ 30,465.51	\$ 39,236.36	\$ 47,048.79	\$ 52,308.81	\$ 43,207.50	\$ 72,248.76	\$ 284,664.22
Palo Verde CCD	\$ 1,678.56	\$ 49,162.85	\$ 58,538.74	\$ 53,371.49	\$ 91,201.80	\$ 48,903.55	\$ 85,903.48	\$ 388,759.48
Palo Verde College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Palomar CCD	\$ 7,897.72	\$ 10,315.69	\$ 8,601.18	\$ 11,312.81	\$ 10,151.94	\$ 14,518.48	\$ 17,188.37	\$ 76,981.20
Palomar College	\$ 7,897.72	\$ 10,315.69	\$ 8,601.18	\$ 11,312.81	\$ 10,151.94	\$ 14,518.48	\$ 17,188.37	\$ 76,981.20
Pasadena CCD	\$ 1,157.17	\$ 3,969.83	\$ 6,853.28	\$ 3,561.55	\$ 12,146.75	\$ 6,933.48	\$ 11,056.83	\$ 45,678.89
Pasadena City College	\$ 1,157.17	\$ 3,969.83	\$ 6,853.28	\$ 3,561.55	\$ 12,146.75	\$ 6,933.48	\$ 11,056.83	\$ 45,678.89
Rancho Santiago CCD	\$ 186.25	\$ 222.65	\$ 697.88	\$ 526.34	\$ 533.72	\$ 836.64	\$ 1,317.22	\$ 4,320.70
Santa Ana College	\$ 1,078.08	\$ 2,215.52	\$ 1,692.62	\$ 3,049.61	\$ 4,919.76	\$ 5,053.42	\$ 6,197.45	\$ 24,146.43
Santiago Canyon College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Redwoods CCD	\$ 1,633.34	\$ 2,586.21	\$ 5,729.97	\$ 8,261.74	\$ 7,339.16	\$ 15,448.46	\$ 33,467.86	\$ 74,466.74

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
College of the Redwoods	\$ 4,972.39	\$ 5,186.22	\$ 5,809.84	\$ 4,859.79	\$ 4,588.37	\$ 3,234.32	\$ 11,435.33	\$ 40,086.27
	\$ 6,605.74	\$ 7,772.43	\$ 11,539.81	\$ 13,121.53	\$ 11,927.53	\$ 18,682.78	\$ 44,903.19	\$ 114,553.02
San Bernardino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Caiton Hills College	\$ 1,923.05	\$ 1,539.12	\$ 1,904.95	\$ 2,371.13	\$ 2,219.52	\$ 3,258.08	\$ 7,226.46	\$ 20,442.31
San Bernardino Valley College	\$ 1,155.83	\$ 1,412.45	\$ 1,842.64	\$ 7,452.23	\$ 6,816.74	\$ 6,450.70	\$ 12,992.94	\$ 38,063.52
	\$ 3,078.88	\$ 2,951.57	\$ 3,747.58	\$ 9,823.36	\$ 9,036.26	\$ 9,708.78	\$ 20,159.40	\$ 58,506.83
San Joaquin Delta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Joaquin Delta College	\$ 6,294.55	\$ 5,086.25	\$ 7,072.69	\$ 13,756.60	\$ 10,526.30	\$ 9,095.57	\$ 12,355.76	\$ 64,227.73
	\$ 6,294.55	\$ 5,086.25	\$ 7,072.69	\$ 13,756.60	\$ 10,526.30	\$ 9,095.57	\$ 12,355.76	\$ 64,227.73
San Jose CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Evergreen Valley College	\$ 3,963.82	\$ 1,615.75	\$ 1,787.70	\$ 2,189.17	\$ 900.68	\$ 5,268.50	\$ 4,226.84	\$ 19,952.46
San Jose City College	\$ 3,777.54	\$ 6,056.32	\$ 4,735.22	\$ 5,141.86	\$ 5,647.84	\$ 6,861.17	\$ 9,358.09	\$ 41,578.03
	\$ 7,741.36	\$ 7,672.07	\$ 6,522.92	\$ 7,331.03	\$ 6,546.52	\$ 12,129.66	\$ 13,684.93	\$ 61,530.49
San Luis Obispo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cuesta College	\$ 9,032.93	\$ 4,414.67	\$ 2,854.50	\$ 5,267.54	\$ 6,097.33	\$ 5,142.54	\$ 11,093.21	\$ 43,902.72
	\$ 9,032.93	\$ 4,414.67	\$ 2,854.50	\$ 5,267.54	\$ 6,097.33	\$ 5,142.54	\$ 11,093.21	\$ 43,902.72
San Mateo Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of San Mateo	\$ 4,465.86	\$ 19,230.20	\$ 15,890.63	\$ 13,691.14	\$ 11,581.45	\$ 6,933.74	\$ 7,911.47	\$ 79,704.48
Skyline College	\$ 6,964.18	\$ 5,595.11	\$ 6,047.22	\$ 8,593.45	\$ 8,397.91	\$ 10,185.64	\$ 13,880.56	\$ 59,594.09
	\$ 11,430.04	\$ 24,825.31	\$ 21,937.85	\$ 22,214.59	\$ 19,979.36	\$ 17,119.38	\$ 21,792.03	\$ 139,298.57
Santa Clarita CCD	\$ 2,030.31	\$ 3,415.41	\$ 8,204.31	\$ 10,816.27	\$ 11,759.19	\$ 15,133.25	\$ 22,415.34	\$ 73,774.09
College of the Canyons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,030.31	\$ 3,415.41	\$ 8,204.31	\$ 10,816.27	\$ 11,759.19	\$ 15,133.25	\$ 22,415.34	\$ 73,774.09
Santa Monica CCD	\$ 8,804.71	\$ 12,628.67	\$ 12,866.13	\$ 11,045.91	\$ 22,883.45	\$ 13,431.34	\$ 22,553.92	\$ 104,214.14
Santa Monica College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 8,804.71	\$ 12,628.67	\$ 12,866.13	\$ 11,045.91	\$ 22,883.45	\$ 13,431.34	\$ 22,553.92	\$ 104,214.14
Shasta Tehama CCD	\$ 3,057.30	\$ 4,391.20	\$ 7,900.98	\$ 9,377.74	\$ 9,949.66	\$ 9,237.54	\$ 15,158.23	\$ 58,472.65
Shasta College	\$ 3,057.30	\$ 4,391.20	\$ 7,900.98	\$ 9,377.74	\$ 9,949.66	\$ 9,237.54	\$ 15,158.23	\$ 58,472.65
Sierra Joint CCD	\$ 2,864.14	\$ 5,779.17	\$ 6,730.28	\$ 13,015.52	\$ 17,831.29	\$ 20,930.78	\$ 35,535.63	\$ 102,686.82
Sierra College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,864.14	\$ 5,779.17	\$ 6,730.28	\$ 13,015.52	\$ 17,831.29	\$ 20,930.78	\$ 35,535.63	\$ 102,686.82

District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
Siskiyou CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of the Siskiyous	\$ 1,089.18	\$ 1,131.51	\$ 805.21	\$ 2,004.89	\$ 1,790.70	\$ 1,333.28	\$ 1,706.58	\$ 9,861.34
Solano Co CCD	\$ 550.00	\$ 200.00	\$ 500.00	\$ 900.00	\$ 100.00	\$ 210.73	\$ 363.56	\$ 1,564.29
Solano Community College	\$ 550.00	\$ 4,858.01	\$ 3,387.78	\$ 3,951.56	\$ 3,992.20	\$ 4,982.68	\$ 9,433.98	\$ 30,216.42
State Center CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,780.71
Fresno City College	\$ 3,417.69	\$ 5,614.45	\$ 7,129.42	\$ 10,995.57	\$ 10,359.16	\$ 13,648.57	\$ 11,908.84	\$ 63,273.70
Readley College	\$ 4,577.68	\$ 6,352.98	\$ 5,564.95	\$ 8,186.92	\$ 7,681.74	\$ 8,581.58	\$ 14,168.35	\$ 55,114.20
Victor Valley CCD	\$ 7,985.37	\$ 11,987.43	\$ 12,694.37	\$ 19,182.48	\$ 18,040.00	\$ 22,430.15	\$ 26,077.19	\$ 118,387.90
Victor Valley College	\$ 10,233.98	\$ 8,637.50	\$ 7,274.75	\$ 7,815.49	\$ 6,164.33	\$ 5,743.41	\$ 6,365.21	\$ 52,234.66
West Kern CCD	\$ 10,233.98	\$ 8,637.50	\$ 7,274.75	\$ 7,815.49	\$ 6,164.33	\$ 5,743.41	\$ 6,365.21	\$ 52,234.66
Taft College	\$ 711.42	\$ 785.95	\$ 788.35	\$ 2,095.40	\$ 792.93	\$ 833.05	\$ 2,396.87	\$ 8,403.97
West Valley-Mission CCD	\$ 711.42	\$ 785.95	\$ 788.35	\$ 2,095.40	\$ 792.93	\$ 833.05	\$ 2,396.87	\$ 8,403.97
Mission College	\$ 2,107.50	\$ 1,114.07	\$ 2,628.94	\$ 3,878.83	\$ 5,294.93	\$ 5,299.13	\$ 8,326.30	\$ 28,649.69
Yosemite CCD	\$ 23,754.95	\$ 3,416.93	\$ 4,926.50	\$ 6,904.32	\$ 5,201.11	\$ 5,377.18	\$ 9,039.78	\$ 58,620.77
West Valley College	\$ 5,219.92	\$ 5,249.76	\$ 6,685.71	\$ 11,014.13	\$ 8,353.95	\$ 8,275.49	\$ 15,489.26	\$ 62,296.22
Columbia College CCD	\$ 28,974.87	\$ 8,666.70	\$ 13,616.21	\$ 17,918.45	\$ 13,555.06	\$ 19,656.67	\$ 24,539.04	\$ 120,916.99
Modesto Junior College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yuba CCD	\$ 4,106.28	\$ 5,901.76	\$ 9,730.94	\$ 22,926.11	\$ 31,641.73	\$ 27,261.09	\$ 4,414.26	\$ 105,982.18
Yuba College	\$ 4,106.28	\$ 5,901.76	\$ 9,730.94	\$ 22,926.11	\$ 31,641.73	\$ 27,261.09	\$ 4,414.26	\$ 105,982.18
GRAND TOTAL	\$ 255,133.74	\$ 387,515.88	\$ 438,649.37	\$ 549,282.80	\$ 642,049.66	\$ 622,928.35	\$ 981,310.21	\$ 3,937,540.90

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Tab 15

RE: Rancho Santiago CCD IWM Audit Questions

Tuesday, March 12, 2013
3:14 PM

Subject	RE: Rancho Santiago CCD IWM Audit Questions
From	Kustic, Debra
To	Kurokawa, Lisa
Sent	Wednesday, April 04, 2012 9:21 AM

Hi Lisa,

See the highlighted part of the e-mail below for the 2008 and 2009. We are not able to get the 2011 data at this time – it has not yet been compiled. We can check later with the external organization that does track that info, but they are a private entity, so we never know for sure if they will continue to be willing to provide it to us.

I am out of the office next week, so let's try to connect the week of April 16th.

Debra

From: Kustic, Debra
Sent: Tuesday, March 20, 2012 2:26 PM
To: 'Martin, Alexandra L.'
Cc: Kurokawa, Lisa
Subject: RE: Rancho Santiago CCD IWM Audit Questions



Hi,

I was able to get answers for your questions related to Rancho Santiago CCD.

There are 3 landfills on Orange County – Bowerman, Prims Desecha, and Olinda Alpha. All three have the same rates, and it was \$22/ton for haulers that hold franchise agreements from 1997-2010. The County entered in a long term contract with cities, franchised waste haulers, and sanitary districts in 1997 in order to maintain a stable customer base.

Since 2010, we believe the franchised hauler rate remained about the same, but the County added a large surcharge to waste hauled by independent haulers – their rate is around \$55/ton. The difference between the true landfill rate and this added surcharge is given to cities and public entities as grants. The surcharge is supposed to make MRF processing a more appealing option versus bringing the material directly to the landfill.

Here are the disposal numbers for the two colleges in the district (in total tons and pounds/person/day). This is useful in seeing the disposal trend over time. The data only goes through 2010 as they have not yet submitted their annual report with 2011 – that reporting period is now open and reports are due by May 1st.

Santa Ana College

Year	Disposal in Tons	Lbs/person/day Disposed
------	------------------	-------------------------

2001	32.5	0.2
2002	512.7	2.8
2003	469	2.4
2004	579	3.0
2005	727.4	4.0
2006	378.9	2.0
2007	284.2	1.5
2008	311	2.1
2009	312.2	2.2
2010	331	3.2

Santiago Canyon College

Year	Disposal in Tons	Lbs/person/day Disposed
2001	105.3	3.0
2002	98.9	2.6
2003	87.8	1.7
2004	100.3	1.8
2005	97.8	1.7
2006	114.5	1.9
2007	227.4	3.1
2008	114.6	1.6
2009	109.3	1.6
2010	114.1	1.5

2007 - \$48 per ton
 2008 - \$51 per ton



Let me know if you have questions on that info.

Regarding the statewide average landfill disposal fee:

The numbers we provided to you for 2001-2004 were before my tenure – but as far as I am aware, they were the most accurate information available to us for those years.

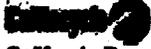
We do not track landfill fees. The numbers we gave you for 2005-2007 we got in Sept 2009 from a third party that tracks this information. They provided us with information again in Feb 2011 and the 2007 figure was revised to \$48/ton,

[REDACTED]

[REDACTED]

Regards,

Debra Kustic



California Department of Resources Recycling and Recovery
debra.kustic@calrecycle.ca.gov
Phone: 916-341-8207
Fax: 916-319-8112

Tab 16

Lanfill Disposal Fees

Tuesday, March 12, 2013

3:12 PM

Subject	Lanfill Disposal Fees
From	Kustic, Debra
To	Kurokawa, Lisa
Sent	Thursday, May 31, 2012 1:19 PM

Hi Lisa,

I finally got updated landfill disposal fee information! When the organization from which we get this data provided us with the 2010 and 2011 fees, they also provided us with an updated 2009 fee. I think this happens because they have had additional time to gather a more complete data set. We saw this with another year for which I had provided you with a landfill cost and when they provided us with updated figures, it had decreased.

2009: \$55/ton (previously was noted at \$54/ton)

2010: \$56/ton

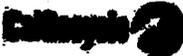
2011: \$56/ton



If you have any questions, please let me know.

Regards,

Debra Kustic



California Department of Resources Recycling and Recovery

debra.kustic@calrecycle.ca.gov

Phone: 916-341-8207

Fax: 916-319-8112

DECLARATION OF SERVICE BY EMAIL

I, the undersigned, declare as follows:

I am a resident of the County of Sacramento and I am over the age of 18 years, and not a party to the within action. My place of employment is 980 Ninth Street, Suite 300, Sacramento, California 95814.

On December 7, 2015, I served the:

SCO Late Comments

Integrated Waste Management, 14-0007-I-08

Public Resources Code Section 40418, 40196.3, 42920-42928;

Public Contract Code Section 12167 and 12167.1

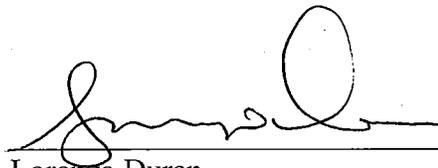
Statutes 1992, Chapter 1116 (AB 3521); Statutes 1999, Chapter 764 (AB 75)

Fiscal Years: 2005-2006, 2006-2007, 2007-2008, 2008-2009, 2009-2010, and 2010-2011

North Orange County Community College District, Claimant

By making it available on the Commission's website and providing notice of how to locate it to the email addresses provided on the attached mailing list.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on December 7, 2015 at Sacramento, California.



Lorenzo Duran

Commission on State Mandates

980 Ninth Street, Suite 300

Sacramento, CA 95814

(916) 323-3562

COMMISSION ON STATE MANDATES

Mailing List

Last Updated: 10/29/15

Claim Number: 14-0007-I-08

Matter: Integrated Waste Management

Claimant: North Orange County Community College District

TO ALL PARTIES, INTERESTED PARTIES, AND INTERESTED PERSONS:

Each commission mailing list is continuously updated as requests are received to include or remove any party or person on the mailing list. A current mailing list is provided with commission correspondence, and a copy of the current mailing list is available upon request at any time. Except as provided otherwise by commission rule, when a party or interested party files any written material with the commission concerning a claim, it shall simultaneously serve a copy of the written material on the parties and interested parties to the claim identified on the mailing list provided by the commission. (Cal. Code Regs., tit. 2, § 1181.3.)

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