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BETTY T. YEE  
California State Controller

October 30, 2015

Heather Halsey  
Executive Director  
Commission on State Mandates  
980 Ninth Street, Suite 300  
Sacramento, CA 95814

Re: **Incorrect Reduction Claim (IRC)**

*Integrated Waste Management*, 13-0007-I-02

Public Resources Code Sections 40418, 40196.3, and 42920-42928

Public Contract Code Sections 12167 and 12167.1

Statutes of 1992, Chapter 1116 (AB 3521); Statutes of 1999, Chapter 764 (AB 75)

Fiscal Years: 1999-2000, 2000-2001, 2003-2004, 2004-2005, 2005-2006,

2006-2007, 2007-2008, 2008-09, and 2009-10

Sierra Joint Community College District, Claimant

Dear Ms. Halsey:

The State Controller's Office is transmitting our response to the above-named IRC.

If you have any questions, please contact me by telephone at (916) 323-5849.

Sincerely,

JIM L. SPANO, Chief  
Mandated Cost Audits Bureau  
Division of Audits

JS/lis

16164

**RESPONSE BY THE STATE CONTROLLER'S OFFICE  
TO THE INCORRECT REDUCTION CLAIM (IRC) BY  
SIERRA JOINT COMMUNITY COLLEGE DISTRICT**

**Integrated Waste Management Program**

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<ul style="list-style-type: none"><li>• Exhibit A – PDF pages 24, 26, 30, 31, and 32</li><li>• Exhibit B - PDF pages 37, 49, 50, 52, 54, 56, and 59</li><li>• Exhibit C – PDF pages 62, 83, and 84</li><li>• Exhibit D – PDF pages 205, 214, 224, 234, 244, 251, 260, 269, and 279</li></ul>	

## **Tab 1**

1 **OFFICE OF THE STATE CONTROLLER**

2 Division of Audits

3 3301 C Street, Suite 725

4 Sacramento, CA 95816

5 Telephone No.: (916) 324-8907

6 **BEFORE THE**

7 **COMMISSION ON STATE MANDATES**

8 **STATE OF CALIFORNIA**

9 **INCORRECT REDUCTION CLAIM (IRC)**

10 **ON:**

11 *Integrated Waste Management Program*

12 Public Resources Code Sections 40418,  
13 40196.3, 42920, 42921, 42922, 42923, 42924,  
14 42925, 42926, 42927, and 42928; Public  
15 Contract Code Sections 12167 and 12167.1

16 Statutes of 1992, Chapter 1116 (AB 3521);  
17 Statutes of 1999, Chapter 764 (AB 75)

18 **SIERRA JOINT COMMUNITY COLLEGE**  
19 **DISTRICT, Claimant**

No.: IRC 13-0007-I-02

**AFFIDAVIT OF BUREAU CHIEF**

20 I, Jim L. Spano, make the following declarations:

- 21 1) I am an employee of the State Controller's Office (SCO) and am over the age of  
22 18 years.
- 23 2) I am currently employed as a bureau chief, and have been so since April 21, 2000.  
24 Before that, I was employed as an audit manager for two years and three months.
- 25 3) I am a California Certified Public Accountant.
- 4) I reviewed the work performed by the SCO auditor.
- 5) Any attached copies of records are true copies of records, as provided by Sierra Joint  
Community College District, CalRecycle, or retained at our place of business.

- 1 6) The records include claims for reimbursement, and attached supporting documentation,  
2 explanatory letters, or other documents relating to the above-entitled IRC.
- 3 7) A review of the claims for fiscal year (FY) 1999-2000, FY 2000-01, FY 2003-04, FY 2004-05,  
4 FY 2005-06, FY 2006-07, FY 2007-08, FY 2008-09, and FY 2009-10 commenced on May 10,  
5 2013 (initial contact date) and was completed on July 22, 2013 (issuance of review report).

6 I do declare that the above declarations are made under penalty of perjury and are true and  
7 correct to the best of my knowledge, and that such knowledge is based on personal  
8 observation, information, or belief.

9 Date: October 30, 2015

10 OFFICE OF THE STATE CONTROLLER

11 By: 

12 Jim L. Spano, Chief  
13 Mandated Cost Audits Bureau  
14 Division of Audits  
15 State Controller's Office  
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## **Tab 2**

**STATE CONTROLLER'S OFFICE ANALYSIS AND RESPONSE  
TO THE INCORRECT REDUCTION CLAIM BY  
SIERRA JOINT COMMUNITY COLLEGE DISTRICT**

**For Fiscal Year (FY) 1999-2000, FY 2000-01, FY 2003-04, FY 2004-05,  
FY 2005-06, FY 2006-07, FY 2007-08, FY 2008-09, and FY 2009-10**

**Integrated Waste Management Program  
Public Resources Code Sections 40418, 40196.3, 42920, 42921, 42922, 42923, 42924, 42925,  
42926, 42927, and 42928; Public Contract Code Sections 12167 and 12167.1;  
Statutes of 1992, Chapter 1116 (AB 3521); Statutes of 1999, Chapter 764 (AB 75)**

**SUMMARY**

The following is the State Controller's Office's (SCO) response to the Incorrect Reduction Claim (IRC) that Sierra Joint Community College District filed on June 19, 2014. The SCO reviewed the district's claims for costs of the legislatively mandated Integrated Waste Management (IWM) Program for the period of July 1, 1999, through June 30, 2001; and July 1, 2003, through June 30, 2010. The SCO issued its final report on July 22, 2013 [Exhibit A, page 24].

The district submitted reimbursement claims totaling \$238,419—\$23,194 for fiscal year (FY) 1999-2000 [Exhibit D, page 205], \$26,238 for FY 2000-01 [Exhibit D, page 214], \$24,857 for FY 2003-04 [Exhibit D, page 224], \$28,125 for FY 2004-05 [Exhibit D, page 234], \$36,948 for FY 2005-06 [Exhibit D, page 244], \$53,125 for FY 2006-07 [Exhibit D, page 251], \$19,388 for FY 2007-08 [Exhibit D, page 260], \$15,046 for FY 2008-09 [Exhibit D, page 269], \$11,498 for FY 2009-10 [Exhibit D, page 279]. Subsequently, the SCO reviewed these claims and found that \$98,784 is allowable and \$139,635 is unallowable [Exhibit A, page 24] because the district did not report any offsetting savings realized from implementation of its IWM plan.

The following table summarizes the review results:

<u>Cost Elements</u>	<u>Actual Costs Claimed</u>	<u>Allowable per Review</u>	<u>Review Adjustment</u>
<u>July 1, 1999, through June 30, 2000</u>			
Direct costs:			
Salaries and benefits	\$ 14,738	\$ 14,738	\$ -
Materials and supplies	2,259	2,259	-
Total direct costs	16,997	16,997	-
Indirect costs	6,197	6,197	-
Total direct and indirect costs	23,194	23,194	-
Less offsetting savings	-	(3,981)	(3,981)
Total program costs	\$ 23,194	19,213	\$ (3,981)
Less amount paid by the State <sup>1</sup>		(19,213)	
Allowable costs claimed in excess of (less than) amount paid		\$ -	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2000, through June 30, 2001</u>			
Direct costs:			
Salaries and benefits	\$ 17,330	\$ 17,330	\$ -
Materials and supplies	1,743	1,743	-
Total direct costs	19,073	19,073	-
Indirect costs	7,165	7,165	-
Total direct and indirect costs	26,238	26,238	-
Less offsetting savings	-	(7,250)	(7,250)
Total program costs	<u>\$ 26,238</u>	18,988	<u>\$ (7,250)</u>
Less amount paid by the State <sup>1</sup>		(18,988)	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2003, through June 30, 2004</u>			
Direct costs:			
Salaries and benefits	\$ 16,342	\$ 16,342	\$ -
Materials and supplies	2,239	2,239	-
Total direct costs	18,581	18,581	-
Indirect costs	6,276	6,276	-
Total direct and indirect costs	24,857	24,857	-
Less offsetting savings	-	(17,095)	(17,095)
Total program costs	<u>\$ 24,857</u>	7,762	<u>\$ (17,095)</u>
Less amount paid by the State <sup>1</sup>		(7,762)	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2004, through June 30, 2005</u>			
Direct costs:			
Salaries and benefits	\$ 18,552	\$ 18,552	\$ -
Materials and supplies	1,986	1,986	-
Total direct costs	20,538	20,538	-
Indirect costs	7,587	7,587	-
Total direct and indirect costs	28,125	28,125	-
Less offsetting savings	-	(19,634)	(19,634)
Total program costs	<u>\$ 28,125</u>	8,491	<u>\$ (19,634)</u>
Less amount paid by the State <sup>1</sup>		(8,491)	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	



Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2005, through June 30, 2006</u>			
Direct costs:			
Salaries and benefits	\$ 27,227	\$ 27,227	\$ -
Indirect costs	9,721	9,721	-
Total direct and indirect costs	36,948	36,948	-
Less offsetting savings	-	(22,011)	(22,011)
Total program costs	<u>\$ 36,948</u>	14,937	<u>\$ (22,011)</u>
Less amount paid by the State <sup>1</sup>		(14,937)	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2006, through June 30, 2007</u>			
Direct costs:			
Salaries and benefits	\$ 20,995	\$ 20,995	\$ -
Materials and supplies	24,050	24,050	-
Total direct costs	45,045	45,045	-
Indirect costs	8,080	8,080	-
Total direct and indirect savings	53,125	53,125	-
Less offsetting savings	-	(23,732)	(23,732)
Total program costs	<u>\$ 53,125</u>	29,393	<u>\$ (23,732)</u>
Less amount paid by the State <sup>1</sup>		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 29,393</u>	
<u>July 1, 2007, through June 30, 2008</u>			
Direct costs:			
Salaries and benefits	\$ 14,067	\$ 14,067	\$ -
Indirect costs	5,321	5,321	-
Total direct and indirect costs	19,388	19,388	-
Less offsetting savings	-	(24,282)	(24,282)
Subtotal	19,388	(4,894)	(24,282)
Adjustment to eliminate negative balance	-	4,894	4,894
Total program costs	<u>\$ 19,388</u>	-	<u>\$ (19,388)</u>
Less amount paid by the State <sup>1</sup>		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment
<u>July 1, 2008, through June 30, 2009</u>			
Direct costs:			
Salaries and benefits	\$ 10,219	\$ 10,219	\$ -
Indirect costs	4,827	4,827	-
Total direct and indirect costs	15,046	15,046	-
Less offsetting savings	-	(25,999)	(25,999)
Subtotal	15,046	(10,953)	(25,999)
Adjustment to eliminate negative balance	-	10,953	10,953
Total program costs	<u>\$ 15,046</u>	-	<u>\$ (15,046)</u>
Less amount paid by the State <sup>1</sup>		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>July 1, 2009, through June 30, 2010</u>			
Direct costs:			
Salaries and benefits	\$ 7,809	\$ 7,809	\$ -
Indirect costs	3,689	3,689	-
Total direct and indirect costs	11,498	11,498	-
Less offsetting savings	-	(27,225)	(27,225)
Subtotal	11,498	(15,727)	(27,225)
Adjustment to eliminate negative balance	-	15,727	15,727
Total program costs	<u>\$ 11,498</u>	-	<u>\$ (11,498)</u>
Less amount paid by the State <sup>1</sup>		-	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ -</u>	
<u>Summary: July 1, 1999, through June 30, 2010</u>			
Direct costs:			
Salaries and benefits	\$ 147,279	\$ 147,279	\$ -
Materials and supplies	32,277	32,277	-
Total direct costs	179,556	179,556	-
Indirect costs	58,863	58,863	-
Total direct and indirect costs	238,419	238,419	-
Less offsetting savings	-	(171,209)	(171,209)
Subtotal	238,419	67,210	(171,209)
Adjustment to eliminate negative balance	-	31,574	31,574
Total program costs	<u>\$ 238,419</u>	98,784	<u>\$ (139,635)</u>
Less amount paid by the State <sup>1</sup>		(69,391)	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 29,393</u>	

<sup>1</sup> Payment information current as of October 14, 2015.

## **I. INTEGRATED WASTE MANAGEMENT PROGRAM CRITERIA**

### **Parameters and Guidelines**

On March 30, 2005, the Commission on State Mandates (Commission) adopted the parameters and guidelines for Chapter 764, Statutes of 1999; and Chapter 1116, Statutes of 1992 [Exhibit B, page 37]. The Commission amended the parameters and guidelines on September 26, 2008 [Exhibit B, page 49], as directed by the Superior Court of California, County of Sacramento, No. 07CS00355 [Tab 3].

Section VIII of the amended parameters and guidelines define offsetting cost savings as follows [Exhibit B, page 59]:

#### **VII. OFFSETTING COST SAVINGS**

Reduced or avoided costs realized from implementation of the community college district's Integrated Waste Management plans shall be identified and offset from this claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1. Pursuant to these statutes, community college districts are required to deposit cost savings resulting from the Integrated Waste Management plans in the Integrated Waste Management Account in the Integrated Waste Management Fund; the funds deposited in the Integrated Waste Management Account, upon appropriation by the Legislature, may be expended by the California Integrated Waste Management Board for the purpose of offsetting Integrated Waste Management plan costs. Subject to the approval of the California Integrated Waste Management Board, cost savings by a community college that do not exceed two thousand dollars (\$2,000) annually are continually appropriated for expenditure by the community college for the purpose of offsetting Integrated Waste Management program costs. Cost savings exceeding two thousand dollars (\$2,000) annually may be available for expenditure by the community college only when appropriated by the Legislature. To the extent so approved or appropriated and applied to the college, these amounts shall be identified and offset from the costs claimed for implementing the Integrated Waste Management Plan.

### **SCO Claiming Instructions**

The SCO annually issues mandated cost claiming instructions, which contain filing instructions for mandated cost programs [Exhibit C]. On June 6, 2005, the SCO issued the IWM claiming instructions [Exhibit C, page 62]. On December 1, 2008, the SCO amended the IWM claiming instructions to be consistent with the amended parameters and guidelines [Exhibit C, page 83]. The amended claiming instructions provided community college districts the ability to refile its FY 1999-2000 through FY 2007-08 claims to report the required offsetting savings.

## **II. DISTRICT UNREPORTED OFFSETTING SAVINGS**

### **Issue**

For the period of July 1, 1999, through June 30, 2001; and July 1, 2003, through June 30, 2010, the district did not report any offsetting savings on its mandated costs claims. We found that the district realized savings of \$171,209 from implementation of its IWM plan.

The district believes that none of the cost savings were realized by the district, as required by the parameters and guidelines.

### SCO's Analysis:

The amended parameters and guidelines require districts to report reduced or avoided costs realized from implementation of the community college district's IWM plan, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1 [Exhibit B, page 59].

This issue of realized offsetting savings has already been decided by the Sacramento County Superior Court, which issued a Judgment and Writ of Mandate on June 30, 2008 [Tab 3]. The court ordered the Commission to amend the parameters and guidelines to require community college districts claiming reimbursable costs of an IWM plan to identify and offset from their claims (consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1) cost savings realized as a result of implementing their plan [Tab 3, page 2].

Public Contract Code section 12167 requires that revenues received from the IWM plan or any other activity involving the collection and sale of recyclable materials in State offices located in State-owned and State-leased buildings be deposited in the IWM Account in the IWM Fund. For the period of July 1, 1999, through June 30, 2001; and July 1, 2003, through June 30, 2010, the district did not remit to the State any savings realized from implementation of its IWM plan. However, the failure of the district to remit to the State the savings realized from implementation of its IWM plan does not preclude it from the requirement to do so.

Government Code section 17514 defines "costs mandated by the state" as any increased costs that either a local agency or school district is required to incur. In addition, Government Code section 17556, subdivision (e), states that reimbursement is precluded if the statute provides for offsetting savings that result in no net costs to the local agency. For purposes of section 6 of article XIII B of the California Constitution and the statutes implementing section 6, California Community Colleges are defined as school districts and treated as local governments. To the extent that Sierra Joint Community College District realized cost savings, it is not required to incur increased costs.

### District's Response:

#### **A. OFFSETTING COST SAVINGS**

The District did not report offsetting cost savings because none were realized. The audit report states that the total claimed costs of \$238,419 should have been reduced by \$139,635 of cost savings calculated by multiplying the tonnage diverted by a statewide average landfill fee per ton. However, none of these alleged cost savings were realized by the District as required by the parameters and guidelines.

#### **2. Assumed Cost Savings**

The court presupposes a previous legal requirement for districts to incur landfill disposal fees to divert solid waste. Thus, potentially relieved of the need to incur new or additional landfill fees for increased waste diversion, a cost savings would occur. There is no finding of fact or law in the court decision or from the Commission Statement of Decision for the test claim for this assumed duty to use landfills. However, since the court stated that the cost savings from avoided landfill costs are only "likely," potential costs savings would be a finding of fact not law. There is no evidence in the court decision that these reduced or avoided landfill costs occurred at all or to any one district other than the bare assertion that such savings may have occurred. Thus, potential landfill cost savings would be a question of fact for each claiming district. However, the Controller's audit adjustment erroneously and simply assumes these cost savings occurred in the form of avoided landfill fees for the mandated tonnage diverted. The audit report merely states that the Controller has "determined that the district had reduced or avoided costs" apparently, and only, as a result of increased diversion of solid waste.

### 3. Realized Cost Savings

The parameters and guidelines language does not assume that the cost savings occurred, but instead requires that the cost savings be *realized*. The amended parameters and guidelines, relying upon the court decision, state that "(r)educed or avoided costs *realized* from implementation of the community college districts' Integrated Waste Management plans shall be identified and offset from this claim as cost savings...." To be realized, the court states that the following string of events must occur:

Thus, in accordance with section 12167, state agencies, along with California Community Colleges which are defined as state agencies for purposes of IWM plan requirements in Public Resources Code section 42920 et seq. (Pub. Resources Code §§ 40196, 40148), must deposit cost savings resulting from IWM plans in the Integrated Waste Management Account in the Integrated Waste Management Fund; the funds deposited in the Integrated Waste Management Account, upon appropriation by the Legislature, may be expended by the Integrated Waste Management Board for the purpose of offsetting IWM plan costs. In accordance with section 12167.1 and notwithstanding section 12167, cost savings from the IWM plans of the agencies and colleges that do not exceed \$2,000 annually are continuously appropriated for expenditure by the agencies and colleges for the purpose of offsetting IWM plan implementation and administration costs; cost savings resulting from IWM plan in excess of \$2,000 annually are available for such expenditure by the agencies and colleges when appropriated by the Legislature.

For the cost savings to be realized, the parameters and guidelines further require that "(t)o the extent so approved or appropriated and applied to the college, these amounts shall be identified and offset from the costs claimed for implementing the Integrated Waste Management Plan." Thus, a certain chain of events must occur: the cost savings must exist (avoided landfill costs); be converted to cash; amounts in excess of \$2,000 per year deposited in the state fund; and, these deposits by the districts appropriated by the Legislature to districts for purposes of mitigating the cost of implementing the plan. None of these prerequisite events occurred so no costs savings were "realized" by the District. Regardless, the adjustment cannot be applied to the District since no state appropriation of the cost savings was made to the District.

### 4. Calculation of Cost Savings

The court suggested that "(t)he amount or value of the savings may be determined from the calculations of annual solid waste disposal reduction or diversion which California Community Colleges must annually report to petitioner Integrated Waste Management Board pursuant to subdivision (b)(1) of Public Resources Code section 42926." The parameters and guidelines are silent as to how to calculate the avoided costs. The court provided two alternative methods, either disposal reduction or diversion reported by districts, and the Controller utilized the diversion percentage, which assumes, without findings of fact, that all diversion tonnage is landfill disposal tonnage reduction.

#### a. The Controller's formula is a standard of general application

The audit adjustment for the assumed landfill cost savings is based on a formula created by the Controller and has been consistently used for all 28 audits of this mandate published by the Controller (as of the date of this document). The Controller's use of this formula for audit purposes is a standard of general application without appropriate state agency rulemaking and is therefore unenforceable (Government Code Section 11340.5). The formula is not an exempt audit guideline (Government Code Section 11340.9(e)). State agencies are prohibited from enforcing underground regulations. If a state agency issues, enforces, or attempts to enforce a rule without following the Administrative Procedures Act, when it is required to, the rule is called an "underground regulation." Further, the audit adjustment is a financial penalty against the District, and since the adjustment is based on an underground regulation, the formula cannot be used for the audit adjustment (Government Code Section 11425.50).

b. The Controller's formula assumes facts not in evidence

The audited offsetting cost savings is the sum of three components: the "allocated" diversion percentage, multiplied by the tonnage diverted, multiplied by a landfill disposal cost per ton. The Controller's calculation method includes several factual errors that make it useless as a basis of determining potential cost savings.

1. Allocated diversion percentage: The audit report uses the diversion percentage reported by the District to the state (CalRecycle) for each year until 2008 at which time this statistic was no longer available from CalRecycle. The auditor then used the 2007 percentage for all subsequent years. Therefore, the diversion rates used for the audit adjustments after 2007 are fiction.
2. Tonnage diverted: The Controller formula uses the total tonnage reported by the District to CalRecycle. The audit report states that this total amount includes "solid waste that the district recycled, composted, and kept out of a landfill." Next, the audit report assumes without findings that all diverted tonnage would have been disposed in a landfill and thus additional landfill fees incurred for all additional tonnage diverted. Composted material, which is a significant amount of the diverted tonnage, would not have gone to the landfill. The audit report also assumes without findings that all diverted tonnage is within the scope of the mandate. The total tons diverted for some fiscal years may include materials that are outside the scope of the mandate (e.g. paint, etc.). Deducting the compost amount and tonnage unrelated to the mandate would reduce both the total tonnage and the diversion percentage. The audit report uses the total tonnage diverted reported by the District to the state (CalRecycle) for each year until 2008 at which time this statistic was no longer available from CalRecycle. The auditor then used the 2007 tonnage for all subsequent years. Therefore, the diversion rates used for the audit adjustments after 2007 are fiction.
3. Landfill disposal fee: Having no District information in the annual claims for landfill disposal fees, since it was not required for the annual claims or the CalRecycle report, the Controller's method uses a statewide average cost to dispose of a ton of waste, ranging from \$36 to \$56 per ton, based on data said to be obtained from CalRecycle. The audit report does not include the CalRecycle statewide data used to generate these average fee amounts. Thus, the source of the average or actual costs that comprise the average is unknown and unsupported by audit findings.

5. Application of the Formula

The audit calculated cost savings of \$171,209, of which \$139,635 was applied to the annual claims:

<u>Fiscal Year</u>	<u>Amount Claimed</u>	<u>Audited Amount</u>	<u>Adjustment Amount</u>	<u>Adjustment Applied</u>	<u>Adjustment Excess</u>
FY 1999-00	\$ 23,194	\$ 19,213	\$ 3,981	\$ 3,981	\$ -
FY 2000-01	\$ 26,238	\$ 18,988	\$ 7,250	\$ 7,250	\$ -
FY 2003-04	\$ 24,857	\$ 7,762	\$ 17,095	\$ 17,095	\$ -
FY 2004-05	\$ 28,125	\$ 8,491	\$ 19,634	\$ 19,634	\$ -
FY 2005-06	\$ 36,948	\$ 14,937	\$ 22,011	\$ 22,011	\$ -
FY 2006-07	\$ 53,125	\$ 29,393	\$ 23,732	\$ 23,732	\$ -
FY 2007-08	\$ 19,388	\$ -	\$ 24,282	\$ 19,388	\$ 4,894
FY 2008-09	\$ 15,046	\$ -	\$ 25,999	\$ 15,046	\$ 10,953
FY 2009-10	\$ 11,498	\$ -	\$ 27,225	\$ 11,498	\$ 15,727
Totals	\$ 238,419	\$ 98,784	\$ 171,209	\$ 139,635	\$ 31,574

The "excess" adjustment amount means the adjustment exceeded the amount claimed by the District for all program costs for three fiscal years. There are several factual errors in the application of this offset. The District did not claim landfill costs, so there are none to be offset. The adjustment method does not match or limit the landfill costs avoided to landfill costs, if any, actually claimed. Instead, the total adjustment amount for avoided landfill costs is applied to the total annual claim amounts and thus reduces unrelated salary and benefit costs for: preparing district policies and procedures; training staff who work on the integrated waste management plan; designating a plan coordinator; operating the plan accounting system; and, preparing annual recycling material reports.

The Controller's calculation method thus prevents this District from receiving full reimbursement of its actual increased program costs, contrary to an unfounded expectation by the court. Footnote 1 of the court decision states that:

There is no indication in the administrative record or in the legal authorities provided to the court that, as respondent argues, a California Community College might not receive the full reimbursement of its actual increased costs required by section 6 if its claims for reimbursement of IWM plan costs were offset by realized cost savings and all revenues received from plan activities.

Indeed, it appears from the statewide audit results <sup>2</sup> to date that the application of the formula has only arbitrary results. The following table indicates the percentage of total claimed cost allowed by the "desk audits" conducted by the Controller on the single issue of the cost savings offset:

<b><u>Controller's Audits-cost savings Issue only</u></b> <b><u>District</u></b>	<b><u>Percentage</u></b> <b><u>Allowed</u></b>	<b><u>Audit</u></b> <b><u>Date</u></b>
Mira Costa Community College District	0%	10/08/2013
Citrus Community College District	2.0%	09/11/2013
Yuba Community College District	3.4%	05/07/2014
Grossmont-Cuyamaca Community College District	28.7%	4/30/2013
State Center Community College District	32.1%	08/30/2013
Merced Community College District	33.2%	07/09/2013
North Orange County Community College District	33.6%	08/15/2013
Solano Community College District	34.4%	06/17/2013
Long Beach Community College District	35.4%	05/22/2014
Sierra Joint Community College District	41.4%	07/22/2013
Yosemite Community College District	41.7%	07/10/2013
El Camino Community College District	43.0%	03/19/2014
Mt. San Antonio Community College District	43.7%	08/15/2013
Hartnell Community College District	45.0%	04/09/2014
Contra Costa Community College District	58.7%	05/29/2013
Monterey Peninsula Community College District	59.8%	06/05/2014
Siskiyou Joint Community College District	62.2%	06/03/2014
San Joaquin Delta Community College District	69.5%	05/07/2014
Gavilan Joint Community College District	69.6%	04/11/2014
West Kern Community College District	69.9%	06/03/2014
Marin Community College District	72.4%	06/03/2014
Victor Valley Community College District	73.4%	04/09/2014
Redwoods Community College District	83.4%	04/11/2014

The District agrees that any relevant realized cost savings should be reported, but the offset must also be properly matched to relevant costs.

### SCO's Comments:

During our review of the district's claims, we found that the district realized total offsetting savings of \$171,209 from implementation of its IWM plan [Exhibit A, page 32].

The district believes that the SCO's offsetting savings adjustment is inappropriate because "none of these alleged cost savings were realized by the District as required by the parameters and guidelines."

## **2. Assumed Cost Savings**

- *Presumed Requirement for the District to use Landfills*

The district states, "The court presupposes a previous legal requirement for districts to incur landfill disposal fees to *divert* solid waste [emphasis added]." We disagree. Landfill fees are incurred when solid waste is disposed. Diversion is not the same as disposal. Public Resources Code section 40192, subsection (b), states:

... solid waste disposal ... means the management of solid waste through landfill disposal...at a permitted solid waste facility.

Therefore, we believe that the district intended to state, "The court presupposes a previous legal requirement for districts to incur landfill disposal fees to *dispose of* solid waste [emphasis added]."

The district states that there is only a presumption for districts to incur landfill disposal fees to dispose of solid waste, yet the district does not provide an alternative for how non-diverted solid waste would be disposed of, if not at a landfill. In addition, the district does not state that it disposed of its solid waste at any location other than a landfill or used any other methodology to dispose of its waste other than to contract with a commercial waste hauler. Therefore, comments relating to legal requirements regarding alternatives for the disposal of solid waste are irrelevant.

In addition, the district acknowledges its use of landfills for solid waste disposal. In its annual waste management report to CalRecycle, the district states the following:

- "The waste stream disposed at the landfill has decreased while the recycling and diversion programs volume has increased." [Tab 4, page 4]
- "Our solid waste to the landfill has decreased significantly. Due to reuse, recycling, the CalMax exchange program other diversion options, several hundred tons of materials are being diverted from the landfill...." [Tab 4, page 6]
- "The District has continued its commitment towards providing staff that will work towards diverting its solid wastes from the landfills...." [Tab 4, page 8].
- "We continue to education our students and staff on the importance of diverting wastes to our landfills....Overall, our diversion has gone up and our disposal to landfills has been reduced." [Tab 4, page 10]
- "Although our student and staff numbers have grown, we continue to reduce the solid waste to our landfills." [Tab 4, page 12]



Further, the district reported to CalRecycle that it *disposed* of 583.0 tons of trash in calendar year 2000 [Tab 4, page 1], 513.0 tons in calendar year 2001 [Tab 4, page 3], 487.0 tons in calendar year 2003 [Tab 4, page 5], 459.0 tons in calendar year 2004 [Tab 4, page 7], 461.3 tons in calendar year 2005 [Tab 4, page 9], 458.5 tons in calendar year 2006 [Tab 4, page 11], 389.8 tons in calendar year 2007 [Tab 4, page 13], 383.0 tons in calendar year 2008 [Tab 4, page 15], 387.0 tons in calendar year 2009 [Tab 4, page 17], and 358.0 tons in calendar year 2010 [Tab 4, page 20]. Within the narrative of these reports the district acknowledges the use of a waste hauler [Tab 4, page 2, 18, and 21]. The district does not indicate in these annual reports that it used any other methodology to dispose of solid waste other than in the landfill.

- *Assumed Cost Savings*

The district states, "... the Controller's audit adjustment erroneously and simply assumes these costs savings occurred in the form of avoided landfill fees for the mandated tonnage diverted." We disagree.

Unless the district had an arrangement with its waste hauler that it did not disclose to us or CalRecycle, the district did not dispose of its solid waste at a landfill for no cost. Sierra Joint Community College is located in Rocklin, California. An internet search for landfill fees revealed that the Western Placer Waste Management Authority in Lincoln, California (12 miles from Sierra Joint Community College), currently charges \$69.00 per ton to dispose of solid waste [Tab 5]. Thus, the higher the rate of diversion results in less trash that is disposed of at a landfill, which creates cost savings for the district.

Further, by the district's own admission, it recognizes that savings have occurred. In its 2000 annual report to CalRecycle, the district states, "From an economical standpoint, waste reduction and recycling was advantageous to the District. Minimizing solid wastes required smaller dumpsters, and therefore reduced our costs" [Tab 4, page 1].

### 3. Realized Cost Savings

The district reported that it *diverted* from landfill disposal 292.2 tons in calendar year 2000 [Tab 4, page 1], 205.7 tons in calendar year 2001 [Tab 4, page 3], 408.0 tons in calendar year 2003 [Tab 4, page 5], 538.5 tons in calendar year 2004 [Tab 4, page 7], 569.7 tons in calendar year 2005 [Tab 4, page 9], 581.4 tons in calendar year 2006 [Tab 4, page 11], and 591.3 tons in calendar year 2007 [Tab 4, page 13], due to implementation of its IWM plan. The district realized a savings from implementation of its IWM plan. The savings is supported when the tonnage diverted is multiplied by the cost to dispose of one ton of solid waste at the landfill (e.g., \$69.00 per ton at the Western Placer Waste Management Authority [Tab 5]).

Public Resources Code section 42925(a) requires that cost savings realized as a result of implementing an IWM plan be redirected to fund IWM plan implementation and administration costs in accordance with Public Contract Code sections 12167 and 12167.1. We recognize that the district did not remit to the State any savings realized from implementation of its IWM plan. However, the failure of the district to remit to the State the savings realized from implementation of its IWM plan in compliance with the Public Contract Code and its failure to perform all of what it calls "prerequisite events" does not preclude it from the requirement to do so.

The amended parameters and guidelines, section VIII (Offsetting Cost Savings) state [Exhibit B, page 59]:

Reduced or avoided costs realized from implementation of the community college districts' Integrated Waste Management plans shall be identified and offset from this claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1.

Pursuant to these statutes, community college districts *are required to deposit cost savings* resulting from their Integrated Waste Management plans into the Integrated Waste Management Account in the Integrated Waste management Fund [emphasis added].

The Sacramento Superior Court ruled on May 29, 2008, that the cost savings *must* be used to fund IWM plan costs when it stated [Tab 6, page 7]:

Second, respondent incorrectly interpreted the phrase ‘to the extent feasible’ in Public Resources Code section 42925 to mean that the redirection of cost savings resulting from diversion activities by California Community Colleges to fund their IWM plan implementation and administration costs was not mandatory and that colleges could direct the cost savings to other programs upon a finding of infeasibility. Respondent’s interpretation is contrary to the manifest legislative intent and purpose of section 42925 that *cost savings be used to fund IWM plan costs* [emphasis added].

Therefore, evidence reviewed by the SCO supports that the district realized savings through diversion activities, and the savings are required to be remitted to the State and are to be used to fund IWM plan costs.

#### 4. Calculation of Cost Savings

##### a. The Controller’s formula is a standard of general application

The district states, “The Controller’s use of this formula for audit purposes is a standard of general application without appropriate state agency rulemaking and is therefore unenforceable.” We disagree.

We used a “court-approved” methodology to determine the *required* offset, which we believe to be both fair and reasonable. In the Superior Court ruling dated May 29, 2008, the court stated that “Such reduction or avoidance of landfill fees and costs resulting from solid waste diversion activities under §42920 et seq. represent savings which *must* be offset against the costs of diversion activities to determine the reimbursable costs of IWM plan implementation – i.e., the actual increased costs of diversion – under section 6 and section 17514 [emphasis added].” [Tab 6, page 7].

The ruling goes on to state, “The amount or value of the savings may be determined from the calculations of annual solid waste disposal reduction or diversion which California Community Colleges must annually report to petitioner Integrated Waste Management Board pursuant to subdivision (b)(1) of Public Resources Code section 42926.”

On September 26, 2008, the Commission amended the parameters and guidelines to be in accordance with the Judgment and Writ of Mandate issued by the court [Exhibit B, page 52]. On December 1, 2008, in compliance with Government Code section 17558, the SCO issued claiming instructions allowing community college districts to refile their FY 1999-2000 through FY 2007-08 claims to report the required offsetting savings. These amended claims were to be re-filed with the SCO on or before March 31, 2009 [Exhibit C, page 84].

The district’s IWM claims for FY 1999-2000 through FY 2004-05 were filed with the SCO on October 6, 2005. The IWM claim for FY 2005-06 was filed with the SCO on January 16, 2007, the IWM claim for FY 2006-07 was filed with the SCO on January 22, 2008, and the IWM claim for FY 2007-08 was filed with the SCO on February 10, 2009. The district did not amend any of these claims to report the required offset identified in the amended parameters and guidelines. Further, neither the FY 2008-09 or FY 2009-10 IWM claims reported the required offset. Therefore, due to the district’s failure to report the required offset, we used the methodology identified in the May 29, 2008 Superior Court ruling to determine the applicable offset amount [see the offsetting savings calculation in Tab 7 and Exhibit A, pages 30 and 31]. We believe that this “court-identified” approach provides a reasonable methodology to identify the required offset.

We informed the district of the adjustment via an email on May 10, 2013 [Tab 8]. Included in the email were various attachments, including background information regarding the adjustment and the offsetting savings calculation. On June 24, 2013, we conducted a meeting with the district. During the meeting, we explained the reason for the adjustment and provided a walk-through of the offsetting savings calculation. In addition, we requested that the district provide us with the amount of tonnage diverted for 2008, 2009, and 2010. The district informed us that as CalRecycle does not require this information to be reported, the district does not keep any records to support its diversion percentage. We also requested that the district provide us with the actual landfill disposal fee. The district stated that it is not charged landfill disposal fees so it has no "actual" disposal fee amounts to provide. We responded that this comment is illogical, as the district contracts with a waste hauler that disposes of the district's solid waste at a landfill. At the conclusion of the meeting, the district and the SCO "agreed to disagree."

b. The Controller's formula assumes facts not in evidence

1. Allocated Diversion Percentage

Public Resources Code section 42921 states:

- (a) Each state agency and each large state facility shall divert at least 25 percent of all solid waste generated by the state agency by January 1, 2002, through source reduction, recycling, and composting activities.
- (b) On and after January 1, 2004, each state agency and each large state facility shall divert at least 50 percent of all solid waste through source reduction, recycling, and composting activities.

For every calendar year except 2003, Sierra Joint Community College District diverted above and beyond the requirements of Public Resources Code section 42921 based on information that the district reported to CalRecycle [Tab 4]. Therefore, we "allocated" the offsetting savings so as to not penalize the district by recognizing offsetting savings resulting from the additional non-mandated savings realized by the district from diverting solid waste above and beyond the applicable requirements of the Public Resources Code.

- Allocated Diversion Percentage for FY 1999-00 through FY 2006-07

For calendar years 2000 through 2007, we used the diversion information exactly as reported annually by the district to CalRecycle. However, we "allocated" the diversion percentage to the mandated level. For example, in calendar year 2007, the district reported to CalRecycle that it diverted 591.3 tons of solid waste and disposed of 389.8 tons, which results in an overall diversion percentage of 60.3% [Tab 4, page 13]. Because the district was required to divert 50% for that year to meet the mandated requirements and comply with the Public Resources Code, it needed to divert only 490.55 tons (981.1 total tonnage generated  $\times$  50%) in order to satisfy the 50% requirement. Therefore, we adjusted our calculation to compute offsetting savings based on 490.55 tons of diverted solid waste rather than a total of 591.3 tons diverted.

As there is no State mandate to exceed solid waste diversion for amounts in excess of 25% for calendar years 2000 through 2003 or 50% for calendar year 2004 and later, there is no basis for calculating offsetting savings realized for actual diversion percentages that exceed the levels set by statute.

- Allocated Diversion Percentage for FY 2007-08 through FY 2009-10

The district is correct when it states, "The auditor then used the 2007 percentage for all subsequent years." With the passage of Senate Bill (SB) 1016 (Chapter 343; Statutes of 2008), CalRecycle began focusing on "per capita disposal" instead of a "diversion percentage." As a result of SB 1016, beginning in calendar year 2008, CalRecycle stopped requiring districts to report the actual amount of tonnage diverted. Consequently, the annual reports no longer identify either the tonnage diverted or a diversion percentage. However, even though community college districts no longer report diversion information, they are still required to divert 50% of their solid waste.

The shift from diversion to disposal provides more accurate measurements, takes less time to calculate, and allows for jurisdictional growth. With the original system of a 25% or 50% diversion requirement, if the district diverted above its requirement, it was fully implementing its IWM plan. Now, with SB 1016, each jurisdiction has "a disposal target that is the equivalent of 50 percent diversion, and that target will be expressed on a *per capita basis*." Therefore, if the district's per-capita disposal rate is less than the target, it means that the district is meeting its requirement to divert 50% of its solid waste [Tab 9, page 4].

In reviewing the 2008 [Tab 4, page 15], 2009 [Tab 4, page 17], and 2010 [Tab 4, page 20] annual reports, we found the district's annual per capita disposal rate for both the employee and student populations to be equivalent or below the target rate. Therefore, the district met its requirement to divert 50% of its solid waste. As the district was unable to provide either the tonnage diverted or the diversion percentage for calendar years 2008, 2009, and 2010, we used the 2007 diversion information (which is identified on Tab 4, page 13) to calculate the required offsetting savings for FY 2007-08 through FY 2009-10.

We believe that the 2007 diversion information is a fair representation of the 2008 through 2010 diversion information because the district's recycling processes have already been established and committed to. Further, in the 2008 annual report, when asked to explain what significant changes were made to the waste programs during the year, the district stated:

There has been less waste disposed of in 2008. We have been more proactive in increasing awareness of what materials can be recycled and therefore not placed in our solid waste stream. Our cardboard, metals and wood pallet recycling increased in 2008. [Tab 4, page 16]

Therefore, it is entirely possible that the district's diversion percentages increased since 2007 with these expanded programs, and that the offsetting savings calculations we determined for FY 2007-08 through FY 2009-10, which were based on the 2007 diversion information, possibly may be understated.

## 2. Tonnage Diverted

- Composted Material

The district states, "Composted material, which is a significant amount of the diverted tonnage, would not have gone to the landfill." However, the district does not identify where this material (e.g. grass, weeds, branches, etc.) will be disposed of if it were not composted.

Further, we do not believe composted material is a significant amount of the tonnage diverted. In its 2010 annual report to CalRecycle, the district states, "We are now composting the grass clippings" [Tab 4, page 21]. This statement indicates that composting did not begin at the district until 2010, which is the last year of the review period. Also, none of the narratives in the annual reports from 2000 to 2009 mention any composting performed by the district.

- Hazardous Waste

The district states, "The audit report also assumes without findings that all diverted tonnage is within the scope of the mandate. The total tons diverted for some fiscal years may include materials that are outside the scope of the mandate (e.g., paint, etc.)." This comment is irrelevant because hazardous waste is not included in the diversion amounts reported to CalRecycle [Tab 4]; therefore, it is not included in our offsetting savings calculation [Tab 7 or Exhibit A, page 30].

We agree that hazardous waste (e.g., paint) is not a part of the mandate. In fact, CalRecycle has specified that hazardous waste requires proper handling and does not count as diversion and is not to be included in the diversion information reported annually by the district to CalRecycle. CalRecycle's website states:

These following materials are deemed as hazardous, and cannot be disposed in a landfill... [Tab 10, pages 1 and 2]:

- Universal waste – radios, stereo equipment, printers . . .
- Electronic waste – common electronic devices that are identified as hazardous waste, such as computers . . .
- Additional hazardous wastes should be properly managed: antifreeze, asbestos, paint, treated wood, used oil, etc.

In compliance with these instructions, the district's Waste Management Annual Reports [Tab 4] sent to CalRecycle did not include information regarding the diversion of hazardous waste.

- Tonnage Diverted After Calendar Year 2007

The SCO's comments regarding the use of 2007 tonnage information to calculate the required offsetting savings for 2008 through 2010 are the same as previously addressed with regards to the passage of SB 1016.

### 3. Landfill Disposal Fee

The district states, "Having no District information in the annual claims for landfill disposal fees, since it was not required for the annual claims or the CalRecycle report, the Controller's method uses a statewide average cost to dispose of a ton of waste, ranging from \$36 to \$56 per ton, based on data said to be obtained from CalRecycle."

The calendar year 2001 through 2006 "data said to be obtained from CalRecycle" was provided to the Commission by the Chief Counsel for the California Integrated Waste Management Board, in an attachment to a letter dated September 21, 2009 [Tab 11, pages 13 through 18]. The district's mandated cost consultant was copied on this letter and was privy to the "statewide average disposal fees" at that time [Tab 11, page 4]. On March 20, 2012, the statewide average landfill fees for calendar years 2007 and 2008 were provided to the SCO by the Recycling Program Manager I at CalRecycle (formerly the

California Integrated Waste Management Board) [Tab 12]. On May 31, 2012, the statewide average landfill fees for calendar years 2009 and 2010 were provided to the SCO by the same employee at CalRecycle [Tab 13]. We confirmed with CalRecycle that it obtained the "statewide average disposal fees" from a private company, which polled a large percentage of the landfills across California to establish the statewide averages.

As identified earlier, an internet search for landfill fees revealed that the Western Placer Waste Management Authority in Lincoln, California, currently charges \$69.00 per ton to dispose of solid waste [Tab 5]. Therefore, we believe that the \$36 to \$56 "statewide average disposal fee" used to calculate the offsetting savings realized by the district is reasonable. The district did not provide any information, such as its contract with or invoices received from its commercial waste hauler, to support either the landfill fees actually incurred by the district or to confirm that the statewide average landfill fee was greater than the actual landfill fees incurred by the district.

## 5. Application of the Formula

The district states, "The District did not claim landfill costs, so there are none to be offset." This comment is irrelevant because the mandated program does not reimburse claimants for landfill costs incurred to dispose of solid waste. Instead, the mandated program reimburses claimants to divert solid waste from landfill disposal. By diverting solid waste, the district realizes both a reduction of solid waste going to a landfill and the associated cost of having the waste hauled there. The reduction of landfill costs incurred creates offsetting savings that the district is required to identify in its mandated cost claims.

The Superior Court ruled on May 29, 2008, [Tab 6, page 7] that:

...the reduced or avoided costs of landfill disposal are an integral part of the IWM diversion mandate under Public Resources Code section 42920 et seq. Therefore, respondent's conclusion that reduced or avoided disposal costs could not qualify as an offsetting cost savings for diversion costs, *based on the erroneous premise that reduced or avoided costs were not part of the reimbursable mandates of Public Resources Code section 42920 et seq., is wrong* [emphasis added].

The district states, "The adjustment method does not match or limit the landfill costs avoided to landfill costs, if any, actually claimed. Instead, the total adjustment amount for avoided landfill costs is applied to the total annual claim amounts and thus reduces unrelated salary and benefit costs for: preparing district policies and procedures; training staff who work on the integrated waste management plan; designating a plan coordinator; operating the plan accounting system; and, preparing annual recycling material reports." We disagree.

Public Resources Code section 42925 states that cost savings realized as a result of the IWM plan be redirected to "fund plan *implementation and administration costs*" [emphasis added]. Also, the district did not identify, and we did not find, any statute or provision limiting offsetting savings solely to solid waste diversion activities included in the district's IWM claims.

Further, the district's statements are contrary to the purpose of the mandated program. The parameters and guidelines (Section VIII. Offsetting Cost Savings) state [Exhibit B, page 59]:

Reduced or avoided costs realized from *implementation of the community college districts' Integrated Waste Management plans* shall be identified and offset from the claim as cost savings, consistent with the directions for revenue in Public Contract Code sections 12167 and 12167.1 [emphasis added].

When outlining the reimbursable activities, the parameters and guidelines consistently use the phrase "implementation of the integrated waste management plan," as follows:

A. One-Time Activities [Exhibit B, page 54]

1. Develop the necessary district policies and procedures for the *implementation of the integrated waste management plan*. [Emphasis added].
2. Train district staff on the requirements and *implementation of the integrated waste management plan* (one-time per employee). Training is limited to staff working directly on the plan [emphasis added].

B. Ongoing Activities [Exhibit B, page 54]

4. Designate one solid waste reduction and recycling coordinator for each college in the district to perform new duties imposed by chapter 18.5 (Public Resources Code, §§42920 – 42928). The coordinator shall *implement the integrated waste management plan*. . . . [emphasis added].

C. Annual Report [Exhibit B, page 56]

3. A summary of progress made in *implementing the integrated waste management plan*. . . . [emphasis added].

Therefore, we believe it is reasonable that the offsetting savings realized from "implementing the plan" be offset against all direct costs incurred to "implement the plan."

The district provided a table of other engagements conducted by the State Controller's Office on the single issue of cost savings. The adjustments made at other community college districts are not relevant to the current issue at hand.

### III. OFFSETTING REVENUES AND REIMBURSEMENTS

#### Issue

The district did not deposit any revenue into the State IWM Account. In addition, had the district reported recycling income as a reduction of total claimed costs, it would not have been subject to appropriation in the form of cost savings because recycling revenues are not offsetting costs savings.

#### SCO's Analysis:

We agree with the district.

#### District's Response:

### B. OFFSETTING REVENUES AND REIMBURSEMENTS

The District did not report offsetting recycling revenues. The audit report correctly states that this District did not deposit and revenue into the State IWM Account, but there is no such requirement to do so for community colleges. Recycling revenues are not offsetting cost savings, but are offsetting revenues generated from implementing the IWM plan. Regarding recycling revenues, the court stated:

Although Public Contract Code sections 12167 and 12167.1 apply to California Community Colleges for the purpose of offsetting savings pursuant to the terms of Public Resources Code section 42925, sections 12167 and 12167.1 *do not apply to the colleges for the purpose of offsetting revenues or, indeed, any other purpose* [emphasis added by district]. Sections 12167 and 12167.1 apply exclusively to state agencies and institutions; the colleges, which are school

districts rather than state agencies, are not specifically defined as state agencies for purposes of the State Assistance for Recycling Markets Act of which sections 12167 and 12167.1 are a part. Therefore, sections 12167 and 12167.1 do not properly govern the revenues generated by the colleges' recycling activities pursuant to their IWM plans. *The limits and conditions placed by sections 12167 and 12167.1 on the expenditure of recycling revenues for the purpose of offsetting recycling program costs are simply inapplicable to the revenues generated by the colleges' recycling activities* [emphasis added by district].

The provisions of Public Resources Code section 42920 et seq. do not address the use of revenues generated by recycling activities of California Community Colleges under IWM plans to offset reimbursable plan costs. *Thus, use of the revenues to offset reimbursable IWM plan costs is governed by the general principles of state mandates, that only the actual increased costs of a state-mandated program are reimbursable and, to that end, revenues provided for by the state-mandated program must be deducted from program costs* [emphasis added by district]. (See Cal. Const., art. XIII B, § 6; Gov. Code §§ 17514, 17556, subd. (e); *County of Fresno v. State of California* (1991) 51 Cal.3d 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4<sup>th</sup> 1264, 1284.) These principles are reflected in the respondent's regulation which requires, without limitation or exception, the identification of offsetting revenues in the parameters and guidelines for reimbursable cost claims. (Cal. Code Regs., tit. 2, §1183.1(a)(7).) *Emphasis added.*

The amended and retroactive parameters and guidelines adopted September 26, 2008, state:

#### **VII. OFFSETTING REVENUES AND REIMBURSEMENTS**

Reimbursement for this mandate from any source, including but not limited to, service fees collected, federal funds, and other state funds allocated to any service provided under this program, shall be identified and offset from this claim. Offsetting revenue shall include all revenues generated from implanting the Integrated Waste management Plan.

In addition, revenue from a building-operating fee imposed pursuant to Education Code section 76375, subdivision (a) if received by a claimant and the revenue is applied to this program, shall be deducted from the costs claimed.

Therefore, had the District reported recycling income as a reduction of total claimed costs it would not have been subject to state appropriation in the form of cost savings.

#### **SCO's Comment:**

No adjustment was made to the district's claims with regard to offsetting revenues and reimbursements; therefore, we are uncertain as to why the district included this argument in its IRC filing.

#### **IV. PROCEDURAL ISSUES**

##### **Issue**

The district asserts that none of the adjustments were because program costs claimed were excessive or unreasonable, which is the only mandated cost audit standard in statute. Also, the district states that it is the Controller's responsibility to provide evidence of its audit finding.

##### **SCO's Analysis:**

The SCO did conclude that the district costs claimed were excessive. In addition, the data the SCO used to calculate the offset was based on factual information provided solely by the district and CalRecycle.



District's Response:

**C. PROCEDURAL ISSUES**

1. Standard of Review

None of the adjustments were made because the program costs claimed were excessive or unreasonable. The Controller does not assert that the claimed costs were excessive or reasonable, which is the only mandated cost audit standard in statute (Government Code Section 17561(d)(2)). It would therefore appear that the entire findings are based upon the wrong standard for review. If the Controller wishes to enforce other audit standards for mandated cost reimbursement, the Controller should comply with the Administrative Procedure Act.

2. Burden of Proof

Here, the evidentiary issue is the Controller's method for determining the adjustments. In many instances in the audit report, the District was invited to provide missing data in lieu of fictional data used by auditor, or to disprove the auditor's factual assumptions. This is an inappropriate shifting of the burden of proof for an audit. The Controller must first provide evidence as to the propriety of its audit finding because it bears the burden of going forward and because it is the party with the power to create, maintain, and provide evidence regarding its auditing methods and procedures, as well as the specific facts relied upon for its audit findings.

SCO's Comments:

1. Standard of Review

We disagree with the district's conclusion. Government Code section 17558.5 requires the district to file a reimbursement claim for actual mandate-related costs. Government Code section 17561, subdivision (d)(2), allows the SCO to audit the district's records to verify actual mandate-related costs *and* reduce any claim that the SCO determines is excessive or unreasonable. In addition, Government Code section 12410 states, "The Controller shall audit all claims against the state, and may audit the disbursement of any state money, for correctness, legality, and for sufficient provisions of law for payment." Therefore, the SCO has sufficient authority to impose these adjustments. The district's contention that the SCO is only authorized to reduce a claim if it determines the claim to be excessive or unreasonable is without merit.

The SCO did, in fact, conclude that the district's claim was excessive. Excessive is defined as "exceeding what is usual, proper, necessary, or normal....Excessive implies an amount or degree too great to be reasonable or acceptable..."<sup>1</sup> The district's mandated cost claims exceeded the proper amount based on the reimbursable costs allowable per statutory language and the program's parameters and guidelines. Therefore, the district's comments regarding the Administrative Procedure Act are irrelevant.

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<sup>1</sup> Merriam-Webster's Collegiate Dictionary, Tenth Edition, © 2001

2. Burden of Proof

The district's statement mentions what it calls "fictional data" and "factual assumptions" used as a basis for the adjustments made to the district's claims. However, the data that the SCO used to calculate the offsetting savings adjustments were based on information maintained by the district and reported by the district to CalRecycle as a result of implementing its IWM plan [Tab 4]. Further, the tonnage amounts reported to CalRecycle are hardly "fictional." When questioned by CalRecycle as to how the reported tonnage amounts were determined, the district stated the following:

Business Source Reduction were calculated based on per capita generation and extrapolation. Recycling tonnages were determined based on the actual volume diverted and converted using CIWMB conversion tables. Shredded paper and wood pallets were determined by actual weight tickets. Organic Management materials were calculated using the dormant season weights for pruning wastes and the growing season weights for grasscycling by volume generated and converted to tons. Special Wastes were determined by estimated weight per item/container and the number of items/containers diverted from waste streams.... [Tab 4, page 6]

In addition, we used a statewide average disposal fee based on information provided by CalRecycle [Tabs 11, 12 and 13]. We confirmed that these statewide averages are “in line” with the actual disposal fee charged by the Western Placer Waste Management Authority of \$69 per ton (which is only 12 miles away from the district) [Tab 5].

The district is correct when it states that we advised the district of our adjustments to its claims. In an email dated May 10, 2013 [Tab 8], we provided the district with the following information:

- Offsetting Savings Calculation [Tab 7]
- Narrative of Finding (identified as Attachment 3 in the review report) [Exhibit A, page 32]
- Waste Management Annual Reports of Diversion [Tab 4]
- September 10, 2008 Final Staff Analysis (from the Commission on State Mandates)
- Amended Parameters and Guidelines [Exhibit B, page 50]
- Fiscal Analysis (Summary of claimed, allowable, and unallowable costs by fiscal year (identified as Attachment 1 in the review report [Exhibit A, page 26])

As mentioned earlier, on June 24, 2013, we conducted a meeting with the district. During the meeting, we explained the reason for the adjustment and provided a walk-through of the offsetting savings calculation. In addition, we requested that the district provide us with the amount of tonnage diverted for 2008, 2009, and 2010. The district informed us that as CalRecycle does not require this information be reported, the district does not keep any records to support its diversion percentage. We also requested that the district provide us with the actual landfill disposal fee. The district stated that it is not charged landfill disposal fees so it has no “actual” disposal fee amounts to provide. We responded that this comment is illogical, as the district contracts with a waste hauler that disposes of the district’s solid waste at a landfill. At the conclusion of the meeting, the district and the SCO “agreed to disagree.”

## V. CONCLUSION

The SCO reviewed Sierra Joint Community College District’s claims for costs of the legislatively mandated Integrated Waste Management Program (Chapter 1116, Statutes of 1992; and Chapter 764, Statutes of 1999) for the period of July 1, 1999, through June 30, 2001; and July 1, 2003, through June 30, 2010. The district reported no offsetting savings. We found that the district realized savings of \$171,209 from implementation of its IWM plan. However, because the offsetting savings adjustment exceeded the amount claimed for FY 2007-08 through FY 2009-10, we found that of the \$238,419 claimed, \$98,784 is allowable and \$139,635 is unallowable.

In conclusion, the Commission should find that the SCO: (1) correctly reduced the district’s FY 1999-2000 claim by \$3,981; (2) correctly reduced the district’s FY 2000-01 claim by \$7,250; (3) correctly reduced the district’s FY 2003-04 claim by \$17,095; (4) correctly reduced the district’s FY 2004-05 claim by \$19,634; (5) correctly reduced the district’s FY 2005-06 claim by \$22,011; (6) correctly reduced the district’s FY 2006-07 claim by \$23,732; (7) correctly reduced the district’s FY 2007-08 claim by \$19,388; (8) correctly reduced the district’s FY 2008-09 claim by \$15,046; and (9) correctly reduced the district’s FY 2009-10 claim by \$11,498.

## **VI. CERTIFICATION**

I hereby certify by my signature below that the statements made in this document are true and correct of my own knowledge, or, as to all other matters, I believe them to be true and correct based upon information and belief.

Executed on October 30, 2015, at Sacramento, California, by:

---

Jim L. Spano, Chief  
Mandated Cost Audits Bureau  
Division of Audits  
State Controller's Office

## **Tab 3**

1 EDMUND G. BROWN JR.  
Attorney General of the State of California  
2 CHRISTOPHER E. KRUEGER  
Senior Assistant Attorney General  
3 DOUGLAS J. WOODS  
Supervising Deputy Attorney General  
4 JACK WOODSIDE, State Bar No. 189748  
Deputy Attorney General  
5 1300 I Street, Suite 125  
P.O. Box 944255  
6 Sacramento, CA 94244-2550  
Telephone: (916) 324-5138  
7 Fax: (916) 324-8835  
E-mail: Jack.Woodside@doj.ca.gov  
8 Attorneys for Petitioners Department of Finance and  
California Integrated Waste Management Board  
9

10 SUPERIOR COURT OF CALIFORNIA  
11 COUNTY OF SACRAMENTO  
12

13 STATE OF CALIFORNIA DEPARTMENT OF  
FINANCE, CALIFORNIA INTEGRATED  
14 WASTE MANAGEMENT BOARD,

15 Petitioner,

16 v.

17 COMMISSION ON STATE MANDATES,

18 Respondent,

19 SANTA MONICA COMMUNITY COLLEGE  
DISTRICT, LAKE TAHOE COMMUNITY  
20 COLLEGE DISTRICT,

21 Real Parties in Interest.  
22

Case No: 07CS00355

~~PROPOSED~~ JUDGMENT  
GRANTING PETITION FOR  
WRIT OF ADMINISTRATIVE  
MANDAMUS

Judge: The Honorable  
Lloyd G. Connelly  
Dept: 33

23 This matter came before this Court on February 29, 2008, for hearing in Department 33  
24 of the above court, the Honorable Lloyd G. Connelly presiding. Eric Feller appeared on behalf of  
25 Respondent Commission on State Mandates, and Jack C. Woodside appeared on behalf of  
26 Petitioners California Department of Finance and California Integrated Waste Management  
27 Board.  
28 ///

~~FILED~~ / ENDORSED

JUN 30 2008

By Christa Beebout, Deputy Clerk

1 The Administrative Record having been admitted into evidence and considered by the  
2 Court, and the Court having read and considered the pleadings and files, argument having been  
3 presented and the Court having issued its Ruling on Submitted Matter on May 29, 2008;

4 IT IS HEREBY ORDERED that:

5 1. The Petition for Writ of Administrative Mandamus is GRANTED;

6 2. A Peremptory Writ of Mandate shall issue from this Court remanding the matter  
7 to Respondent Commission and commanding Respondent Commission to amend the parameters  
8 and guidelines in Test Claim No. 00-TC-07 to require community college districts claiming  
9 reimbursable costs of an integrated waste management plan under Public Resources Code section  
10 42920, et seq. to identify and offset from their claims, consistent with the directions for revenue  
11 in Public Contract Code sections 12167 and 12167.1, cost savings realized as a result of  
12 implementing their plans; and

13 3. The Writ shall further command Respondent Commission to amend the  
14 parameters and guidelines in Test Claim No. 00-TC-07 to require community college districts  
15 claiming reimbursable costs of an integrated waste management plan under Public Resources  
16 Code section 42920, et seq. to identify and offset from their claims all of the revenue generated  
17 as a result of implementing their plans, without regard to the limitations or conditions described  
18 in sections 12167 and 12167.1 of the Public Contract Code.

19  
20 Dated: JUN 30 2008

**LLOYD G. CONNELLY**

The Honorable Lloyd G. Connelly  
Judge of the Sacramento County Superior Court

**DECLARATION OF SERVICE BY U.S. MAIL**

Case Name: **State of California Dept. of Finance, et al. v. Commission on State Mandates**  
Sacramento County Superior Court No.: 07CS00355

I declare:

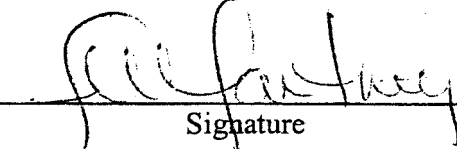
I am employed in the Office of the Attorney General, which is the office of a member of the California State Bar, at which member's direction this service is made. I am 18 years of age or older and not a party to this matter. I am familiar with the business practice at the Office of the Attorney General for collection and processing of correspondence for mailing with the United States Postal Service. In accordance with that practice, correspondence placed in the internal mail collection system at the Office of the Attorney General is deposited with the United States Postal Service that same day in the ordinary course of business.

On June 18, 2008, I served the attached **[PROPOSED] PEREMPTORY WRIT OF MANDATE**; by placing a true copy thereof enclosed in a sealed envelope with postage thereon fully prepaid, in the internal mail collection system at the Office of the Attorney General at 1300 I Street, Suite 125, P.O. Box 944255, Sacramento, CA 94244-2550, addressed as follows:

Eric Feller  
Commission on State Mandates  
980 9th Street, Suite 300  
Sacramento, CA 95814  
*Respondent Commission on State Mandates*

I declare under penalty of perjury under the laws of the State of California the foregoing is true and correct and that this declaration was executed on June 18, 2008, at Sacramento, California.

\_\_\_\_\_  
Christine A. McCartney  
Declarant

\_\_\_\_\_  
  
Signature

## **Tab 4**





State Agency Reporting Center: Waste Management Annual Report

**2000 SARC Annual Report: Sierra Joint Community College District**

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

**Alternative Name(s):** 59 Sierra Joint, Sierra College

**Physical Address**  
5000 Rocklin Road  
Rocklin, CA 95677

**CalRecycle Representative**  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

**Total Number of Employees including Facilities:**0

**Recycling Coordinator:** Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

**Facilities**

No Facilities exist for this Agency

**Annual Per Capita Disposal**

**Diversion Program Summary**

**Total Tonnage Diverted:** 292.2

**Total Tonnage Disposed:** 583.0

**Total Tonnage Generated:** 875.2

**Overall Diversion Percentage:** 33.4%

→ 1/1/00 - 6/30/00 : 146.1  
7/1/00 - 12/31/00 : 146.1  
292.2

**Questions**

What is the mission statement of the State agency/large State facility?

The mission of Sierra College is to provide a supportive learning environment enriched by diversity, which promotes personal and professional success, leadership, innovation, and a sense of community and global participation and responsibility. We are committed to helping students participate successfully in a complex global community. Sierra accepts the responsibility to be a model of excellence in education. We strive to encourage the full development of human potential within the framework of California's rapid population growth, the pressures on the environment, and the dynamic changes in technology that are taking place. We recognize these changes, and plan for them, while at the same time fostering ecological awareness and individual responsibility.

Based on the "State Agency Waste Reduction and Recycling Program Worksheet (Part III)," briefly describe the basic components of the waste stream and where these components are generated.

The basic components in the Sierra College waste stream are: office paper, CRV glass, CRV aluminum and CRV plastic beverage containers, cardboard, glass, newspaper, magazines, plastic, scrap metal, cafeteria wastes, yard trimmings, tires, pallets, grass clippings, oil filters and confidential shredded documents. The students primarily generate the CRV beverage containers, cafeteria waste, oil filters, and tires. The office paper, cardboard, newspapers, magazines, plastic, scrap metal, pallets, grass clippings, yard wastes and confidential shredded documents are generated by the operational support staff.

Based on the worksheet (Part III), what is currently being done to reduce waste?

With the passage of AB 939, the Sierra Joint Community College District expanded our solid waste reduction and recycling programs to assist Placer County with the mandated reductions. Although not specifically required to reduce our wastes, Sierra College was committed to developing a model waste reduction and recycling program. From an economical standpoint, waste reduction and recycling was advantageous to the District. Minimizing solid wastes required smaller dumpsters, and therefore reduced our costs. The District contracted with Project GO, a local non-profit recycling company to take all our CRV containers, office paper and cardboard. All proceeds from these recyclable materials were kept by Project GO and the money was used to support weatherization projects for low-income housing projects within our local community. This was a win/win situation for both of us until 1997 when Project GO left the recycling business. In early 1998, the College developed bid specifications for solid waste disposal and recognized an opportunity to expand our recycling programs. The resulting contract tripled our recycling programs and reduced our solid waste disposal costs by two-thirds. Both our campus in Rocklin and our Roseville Gateway satellite facility in Roseville are located within Placer County. All solid waste generated in Placer County is

2000

processed at the Nor tech Material Recovery Facility (MRF) at Lincoln. At this facility, the Districts solid wastes are again processed to recover additional recyclable materials prior to being landfilled. As a customer and participant, the District shall accept the additional 16% credit for recycling through the MRF.

Based on the worksheet (Part III), briefly describe the programs to be implemented to meet the 25 percent and 50 percent waste diversion goals. Please include a program implementation timeline.

Sierra College proposes to implement grass, concrete and asphalt recycling programs by the end of 2001. In addition, we shall increase the use of electronic forms, double sided copies and utilize CalMAX for the acquisition and/or diversion of reusable materials beginning in 2001. Due to new legislation, we will be recycling all florescent lighting tubes immediately. The Recycling Coordinator at Sierra College shall implement an intensive training program, using numerous methods and media, to educate the 1,500 plus staff and 17,000 plus students as to opportunities for source reduction, reuse and recycling at all facilities within the District. The College shall utilize the CIWMB for grant assistance and for supplying collection containers to expand our current recycling programs to all facilities. We will continue to work closely with our local waste haulers to further reduce our solid wastes.

Does the State agency/large State facility have a waste reduction policy? If so, what is it? See "Waste Reduction Policies and Procedures for State Agencies" for a sample waste reduction and recycling policy statement.

Sierra Joint Community College District does not have a waste reduction policy. We do have, as goals #1, to "Enhance cooperation and involvement of the District with external agencies and individuals, an increase the Districts contributions to the educational, cultural, environmental, and economic well being of the local communities." In addition, goal #8 is to "Manage physical resources effectively to support the educational programs and provide a safe, healthy, and aesthetically stimulating learning and working environment in all District facilities." We feel these goals clearly support a waste reduction philosophy throughout the District.

Briefly describe what resources (staff and/or funds) the State agency/large State facility plans to commit toward implementing its integrated waste management plan, plus meeting the waste diversion goals outlined in Public Resource Code Section 42921.

Due to financial constraints, the District is not in a position to increase its budget to purchase additional equipment or add staff to implement this program. Our Environmental Health & Safety Specialist shall serve as the Recycling Coordinator and that person will supervise the student help needed to accomplish the diversion goals. CIWMB grants will be used to purchase additional equipment and containers needed to collect and process the increased volume of recyclable materials.

This question applies only for State agencies submitting a modified IWMP: Briefly describe the waste diversion program activities currently in place.

#### Programs

Program Name	Existing Planned/Expanding		Tons
Business Source Reduction	X	X	7.6000
Material Exchange	X	X	5.0000
Beverage Containers	X		1.5000
Cardboard	X		10.0000
Glass	X		3.0000
Newspaper	X		1.5000
Office Paper (mixed)	X		9.3000
Plastics	X		0.2500
Scrap Metal	X		1.0000
Special Collection Events	X		93.3000
Xeriscaping, grasscycling	X		152.0000
Commercial pickup of compostables	X		4.0000
Tires	X		0.5000
White/brown goods	X		0.5000
Wood waste	X		2.0000
Concrete/asphalt/rubble (C&D)	X	X	0.2000
Rendering	X		0.5000

392.2 TONS  
DIVERTED, SEE  
PAGE 1

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199



State Agency Reporting Center: Waste Management Annual Report

2001 SARC Annual Report: Sierra Joint Community College District

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

Physical Address  
5000 Rocklin Road  
Rocklin, CA 95677

CalRecycle Representative  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 1,775

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

Facilities

FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,500	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	100	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway Site)	50	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Economic Development)	75	3322 Swetzer Rd. Loomis, CA 95650
Sierra College (Tahoe-Truckee Ext.)	50	PO Box 2467 Truckee, CA 96160
Total Employees in Facilities:	1,775	

Export To Excel

Count: 5

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 205.7

Total Tonnage Disposed: 513.0

Total Tonnage Generated: 718.7

Overall Diversion Percentage: 28.6%

→ 11/1/01 - 6/30/01: 102.85

7/1/01 - 12/31/01: 102.85

205.7

Employees

Total Number of Employees: 1,775

Non-Employee Population

Total Number of Non-employees: 17,361

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 513.00 tons

Annual Results

Employee Population

3

2001

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	1.60	0.00	0.16

## Questions

Is the mission statement of the State agency/large State facility the same as reported in the Integrated Waste Management Plan?

How has the waste stream, i.e. those materials disposed in landfills, changed since the Integrated Waste Management Plan was submitted?

The waste stream disposed at the landfill has decreased while the recycling and diversion programs volume has increased.

What waste diversion programs are currently in place and what waste diversion programs were implemented in 2001 to meet the waste diversion goals?

Source reduction Recycling Composting Special Waste

How were the amounts of materials disposed and diverted, that were entered into the Annual Report, determined (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)?

A combination of waste assessments, disposal weights based on volume and estimated recycling weights based on volume.

What types of activities are included in each of the reported programs? For example does your agency Business Source Reduction include email, double-sided photocopying, reusing envelopes, etc.?

Source Reduction: Business Source Reduction Material Exchange Recycling: Beverage Containers Cardboard Glass Newspapers Office paper (mixed) Plastics Scrap Metal Composting: Xeriscaping/grasscycling On-site composting Commercial Pickup of Waste Special Waste: Tires White/brown goods Scrap metal Wood waste Concrete/asphalt/rubble (C&D) Rendering

Has the State agency/large State facility adopted or changed it's waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing it's Integrated Waste Management Plan in 2001 to help meet the waste diversion goals?

The district committed \$13,000 in Capital Outlay funding to purchase 20 large Rubbermaid Paper collection containers. These containers will be placed throughout district facilities for the collection of mixed office paper. The containers can be wheeled or hauled to our central collection container for recycling.

## Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		8.2000
Material Exchange	X		5.1000
Beverage Containers	X		3.8000
Cardboard	X		5.6000
Glass	X		1.8000
Newspaper	X		1.4000
Office Paper (mixed)	X		13.2000
Plastics	X		0.6000
Scrap Metal	X		2.1000
Xeriscaping, grasscycling	X		154.0000
On-site composting/mulching	X		1.3000
Commercial pickup of compostables	X		4.1000
Tires	X		0.5000
White/brown goods	X		0.5500
Scrap Metal	X		0.3000
Wood waste	X		2.4000
Concrete/asphalt/rubble (C&D)	X		0.1000
Rendering	X		0.6000

205.7 TONS  
DIVERTED, SEE  
PAGE 3

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

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2003

## State Agency Reporting Center: Waste Management Annual Report

## 2003 SARC Annual Report: Sierra Joint Community College District

[New Search](#) | [Agency Detail](#)[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

Physical Address  
5000 Rocklin Road  
Rocklin, CA 95677CalRecycle Representative  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 1,188

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

## Facilities

FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,009	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	77	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	50	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	52	PO Box 2467 Truckee, CA 96160
Total Employees in Facilities:	1,188	

Export To Excel Count: 4

## Annual Per Capita Disposal

## Diversion Program Summary

Total Tonnage Diverted: 408.0

Total Tonnage Disposed: 487.0

Total Tonnage Generated: 895.0

Overall Diversion Percentage: 45.6%

11/1/03 - 6/30/03 : 204.0  
7/1/03 - 12/31/03 : 204.0  
408.0

## Employees

Total Number of Employees: 1,188

## Non-Employee Population

Total Number of Non-employees: 17,900

Non-employee Population Type: Visitors, Inmates, etc

## Disposal

Total amount Disposed: 487.00 tons

## Annual Results

## Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	2.20	0.00	0.15

## Questions

5

2003

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

Our solid waste to the landfill has decreased significantly. Due to reuse, recycling, the CalMax exchange program other diversion options, several hundred tons of materials are being diverted from the landfill. Materials that we do not capture are diverted at the Placer County MRF operated by Nortech.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Solid waste diversion programs continued are: 1) Using the CalMax Exchange, 2) CRV container recycling, 3) Plastic and metal recycling, 4) Mixed office paper, newspaper, magazine & telephone books, 5) cardboard, 6) wood pallet reuse/recycling, 7) yard wood and grass recycling, 8) tires, batteries, antifreeze, motor oil and oil filter recycling, 9) cafeteria oil/grease recycling, and 10) paint and photography fixer/developer recycling. Newly implemented programs include: 1) collection of parking lot sweepings, 2) recycling of electronic wastes and 3) increased utilization of confidential document shredding.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Business Source Reduction were calculated based on per capita generation and extrapolation. Recycling tonnages were determined based on the actual volume diverted and converted using CIWMB conversion tables. Shredded paper and wood pallets were determined by actual weight tickets. Organic Management materials were calculated using the dormant season weights for pruning wastes and the growing season weights for grass recycling by volume generated and converted to tons. Special Wastes were determined by estimated weight per item/container and the number of items/containers diverted from the waste stream. Hazardous Wastes were calculated using the Hazardous Waste Manifests or Bills of Lading to identify the volume and then multiplied by the estimated weight per unit of volume.

What types of activities are included in each of the reported programs? (The following link of [category definitions](#) may assist you in answering this question.)

I. Business Source Reduction \*Paper form reduction by adding additional electronic forms \*Collecting and recycling toner cartridges \*Reusing boxes \*Using electronic media \*Placed additional forms online \*Purchasing printer that have two sided printing option \*Rolled paper towels in restrooms with 30% recycle content \*Contracted to have shop rags laundered II. Material Exchange \*Donating materials to other schools and non-profits \*Utilizing CalMax to receive and reuse items \*Reutilizing property by other departments/divisions \*Surplus old equipment III. Recycling \*Collecting CRV beverage containers \*Collecting cardboard, glass, plastic, newspaper, mixed paper, scrap metal, magazines and telephone books \*Wood pallets IV. Organic Management \*Continue to compost grass clippings \*Mulching around trees to reduce water requirements \*Collect and recycle parking lot sweeping debris V. Special Waste Materials \*Recycle tires \*Recycle white and brown metal appliances \*Utilize concrete & asphalt for fill \*Recycle grease and oil from cafeteria VI. Facility Recovery \*All of our solid wastes are taken to the MRF facility on Athens Road operated by Nortech VII. Hazardous Waste Materials \*All CRT's and CED's are recycled \*All light tubes are recycled \*All batteries, oil, oil filters, antifreeze and paint is recycled \*All other hazardous wastes are lab packed and properly disposed of through reuse, recycle, incineration or neutralization. IIX. Promotional Programs \* Promote through news updates, publications on the website, labeling of containers for proper sorting of recyclables discussing the District's recycling program at new employee orientations.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

Due to budget cuts, student help was eliminated during the last 9 months of 2003. Due to these cuts, the Recycling Coordinator was directed to pick up the 13.5 hours per week that previously students worked on picking up the recyclables. The diversion goal is a priority and the program continues. In March of 2004, 8.5 student hours have been restored.

#### Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		31.2000
Material Exchange	X		28.3000
Beverage Containers	X		6.9000
Cardboard	X		22.5000
Glass	X		4.8000
Newspaper	X		4.1000
Office Paper (mixed)	X		22.3000
Plastics	X		1.9000
Scrap Metal	X		8.0000
Special Collection Events	X		1.0000
Xeriscaping, grasscycling	X		154.0000
On-site composting/mulching	X		5.5000
Commercial pickup of compostables	X		10.2000
Tires	X		1.4000
White/brown goods	X		0.5000
Wood waste	X		6.6000
Concrete/asphalt/rubble (C&D)	X		1.1000
Rendering	X		1.3000
MRF	X		96.3600

408.0 TONS  
DIVERTED, SEE  
PAGE 5

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

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6

2004


**State Agency Reporting Center: Waste Management Annual Report**
**2004 SARC Annual Report: Sierra Joint Community College District**
[New Search](#) | [Agency Detail](#)
[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)
**Alternative Name(s):** 59 Sierra Joint, Sierra College

**Physical Address**  
 5000 Rocklin Road  
 Rocklin, CA 95677

**CalRecycle Representative**  
 Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
 (916) 341-6267 x

**Total Number of Employees including Facilities:** 1,399

**Recycling Coordinator:** Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

**Facilities**

FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,220	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	77	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	50	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	52	PO Box 2467 Truckee, CA 96160
<b>Total Employees in Facilities:</b>	<b>1,399</b>	

Export To Excel

Count: 4

**Annual Per Capita Disposal**
**Diversion Program Summary**
**Total Tonnage Diverted:** 538.5

**Total Tonnage Disposed:** 459.0

**Total Tonnage Generated:** 997.5

**Overall Diversion Percentage:** 54.0%

1/1/04 - 6/30/04 : 269.25  
 7/1/04 - 12/31/04 : 269.25  
538.5

**Employees**
**Total Number of Employees:** 1,399

**Non-Employee Population**
**Total Number of Non-employees:** 20,034

**Non-employee Population Type:** Visitors, inmates, etc

**Disposal**
**Total amount Disposed:** 459.00 tons

**Annual Results**
**Employee Population**

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	1.80	0.00	0.13

**Questions**

(7)

2004

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

Solid waste diversion at all District sites has increased this past year. Diversion increases were due to increased awareness, recycling, donations of reusable/recyclable equipment and implementation of a sensitive document shredding program. Materials not captured at District sites are being recovered by MRF facilities utilized by both Placer and Nevada Counties.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Solid waste diversion programs continued are: 1) use of the CalMax Exchange, 2) Business Source Reduction, 3) recycling of beverage containers, 4) cardboard, 5) glass, 6) newspapers, telephone books and magazines, 7) mixed office paper, 8) plastic and metal containers and special event collections. Our organic material program includes grasscycling onsite and collecting all pruning and wood wastes for composting. Special wastes that we continue to divert include white/brown goods, wood pallets, concrete & asphalt demolition and rendering oils and grease. We continue to utilize the services provided by County MRF's to further recover recyclable solid wastes not recovered at our sites. We have greatly expanded our electronic waste recycling and sensitive data document shredding programs this past year. Hazardous materials such as batteries, photography wastes, paint, universal wastes and hazardous wastes are properly managed and recycled/treated and properly disposed of according to State and Federal laws and regulations.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

Business Source Reduction tons were calculated based on per capita generation and extrapolation. Recycling tonnages were determined based on the actual volume diverted and converted using CIVMB conversion tables. Shredded paper and wood pallets were determined by extrapolation using the information provided by the vendor. Organic Management materials were calculated using the dormant season weights for pruning wastes and the growing season weights for grasscycling by volume generated and converted to tons. Special Wastes were determined by estimated weight per item/container and the number of items/containers diverted from the waste stream. Hazardous Wastes were calculated using the Hazardous Waste Manifests or Bills of Lading to identify the volume and then multiplied by the estimated weight per unit of volume.

What types of activities are included in each of the reported programs? (The following link of [category definitions](#) may assist you in answering this question.)

I. Business Source Reduction \*Paper form reduction by encouraging electronic forms \*Collecting and recycling toner cartridges \*Reusing boxes \*Using electronic media \*Encouraging the purchasing of printers that have two sided printing option \*Rolled paper towels in restrooms with 30% recycle content \*Contracted to have shop rags laundered II. Material Exchange \*Donating materials to other schools and non-profits \*Utilizing CalMax to receive and reuse items \*Reutilizing property by other departments/divisions \*Surplus old equipment to recycling vendor III. Recycling \*Collecting CRV beverage containers \*Collecting cardboard, glass, plastic, newspaper, mixed office paper, scrap metal, magazines and telephone books \*Wood pallets IV. Organic Management \*Continue to compost grass clippings \*Mulching around trees to reduce watering requirements \*Collect and recycle parking lot sweeping debris \*Collect pruning wastes for composting V. Special Waste Materials \*Recycle tires \*Recycle wood pallets \*Recycle white and brown metal appliances \*Utilize concrete & asphalt for fill \*Recycle grease and oil from cafeteria VI. Facility Recovery \*All of our solid wastes are taken to MRF facilities in both Placer and Nevada Counties. VII. Hazardous Waste Materials \*All CRT's and CED's are recycled \*All light tubes and bulbs are recycled \*All batteries, oil, oil filters, antifreeze and paint is recycled \*All hazardous wastes are lab packed and properly disposed of through reuse, recycle, incineration or neutralization. IIX. Promotional Programs \* Promote through news updates, publications on the website, labeling of containers for proper sorting of recyclables discussing the District's recycling program at new employee orientations.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The District has continued its commitment towards providing staff that will work towards diverting it's solid wastes from the landfills. Limited funds play a vital role in the expansion of the program.

#### Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		42.3000
Material Exchange	X	X	39.6000
Beverage Containers	X		9.3000
Cardboard	X		39.5000
Glass	X		10.2500
Newspaper	X		9.0000
Office Paper (mixed)	X		37.5000
Plastics	X		2.2500
Scrap Metal	X		23.0000
Special Collection Events	X		18.0000
Xeriscaping, grasscycling	X		155.0000
Commercial pickup of compostables	X		13.5000
Tires	X		1.5000
White/brown goods	X		2.2500
Wood waste	X		11.5000
Concrete/asphalt/rubble (C&D)	X		5.5000
Rendering	X		2.5000
MRF	X		116.0000

538.5 TONS,  
DIVERTED, SEE  
PAGE 7

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](http://www.calrecycle.ca.gov/BuyRecycled), (916) 341-6199



2005



## State Agency Reporting Center: Waste Management Annual Report

## 2005 SARC Annual Report: Sierra Joint Community College District

[New Search](#) | [Agency Detail](#)
[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

**Physical Address**  
5000 Rocklin Road  
Rocklin, CA 95677

**CalRecycle Representative**  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 1,387

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

## Facilities

FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,210	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	73	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	52	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	52	PO Box 2467 Truckee, CA 96160
<b>Total Employees in Facilities:</b>	<b>1,387</b>	

Export To Excel

Count: 4

## Annual Per Capita Disposal

## Diversion Program Summary

Total Tonnage Diverted: 569.7

Total Tonnage Disposed: 461.3

Total Tonnage Generated: 1,031.0

Overall Diversion Percentage: 55.3%

11/1/05 - 6/30/05 : 298.85

7/1/05 - 12/31/05 : 298.85

569.7

## Employees

Total Number of Employees: 1,387

## Non-Employee Population

Total Number of Non-employees: 20,413

Non-employee Population Type: Visitors, Inmates, etc

## Disposal

Total amount Disposed: 461.30 tons

## Annual Results

## Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	1.80	0.00	0.12

## Questions

(9)

2005

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The solid waste diversion has increased or decreased in some areas but, overall diversion has increased slightly. We continue to educate our students and staff on the importance of diverting wastes to our landfills. We are fortunate to have MRF's that can divert non-captured materials from our Nevada and Placer County sites. Overall, our diversion has gone up and our disposal to landfills has been reduced.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Diversion Programs continued include: 1) use of the CalMax Exchange, 2) Business Source Reduction, 3) recycling of all CRV and non-CRV beverage containers, 4) cardboard, 5) glass, 6) newspapers, magazines and telephone books, 7) mixed office paper 8) pallet recycling and 9) CRV beverage containers at special events throughout the academic year. We continue to utilize grasscycling onsite and collecting all landscape wood wastes for offsite grinding. Special wastes we continue to divert include white/brown metals, concrete and asphalt demolition, and rendering oil/grease. Our electronic and sensitive data paper recycling programs were increased this past year and will continue to grow. We will be implementing a Universal Waste collection program beginning in 2005 to collect household batteries and mercury containing products such as light tubes, thermostats and switches.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The tonnages were derived using past practices. The Business Source Reduction tons were calculated based on per capita generation and extrapolation. Recycling tonnages were determined based on the actual volume diverted and converted using the CIWMB conversion tables. Shredded paper and wood pallets were determined by extrapolation using the information provided by our vendors. Organic Management materials were calculated using the dormant season weights from pruning wastes and the growing season weights for grasscycling by the volume generated and converted to tons. Special wastes were determined by estimated weight per item/container and the number of items/containers diverted from the waste stream. Hazardous wastes were calculated using Hazardous Waste Manifests or Bills of Lading to identify the volume and the multiplied by the estimated weight per unit of volume.

What types of activities are included in each of the reported programs? (The following link of [category definitions](#) may assist you in answering this question.)

I. Business Source Reduction \*Paper forms reduction by encouraging electronic forms \*Collecting and recycling toner cartridges \*Reusing boxes \*Using electronic media \*Encouraging the purchasing of printers that have two sided printing option \*Rolled paper towels in restrooms with 30% recycle content \*Contracted to have shop rags laundered II. Material Exchange \*Donating materials to other schools and non-profits \*Utilizing CalMax to receive and reuse items \*Reutilizing property by other departments/divisions \*Surplus old equipment to recycling vendor III. Recycling \*Collecting CRV beverage containers \*Collecting cardboard, glass, plastic, newspaper, mixed office paper, scrap metal, magazines and telephone books \*Wood pallets IV. Organic Management \*Continue to compost grass clippings \*Mulching around trees to reduce watering requirements \*Collect and recycle parking lot sweeping debris \*Collect pruning wastes for composting V. Special Waste Materials \*Recycle tires \*Recycle wood pallets \*Recycle white and brown metal appliances \*Utilize concrete & asphalt for fill \*Recycle grease and oil from cafeteria VI. Facility Recovery \*All of our solid wastes are taken to MRF facilities for both Placer and Nevada Counties. VII. Hazardous Waste Materials \*All CRT's and CED's are recycled \*All light tubes and bulbs are recycled \*All batteries, oil, oil filters, antifreeze and paint is recycled \*All hazardous wastes are lab packed and properly disposed of through reuse, recycle, incineration or neutralization. IIX. Promotional Programs \* Promote through news updates, publications on the website, labeling of containers for proper sorting of recyclables discussing the District's recycling program at each new employee orientation.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The District has continued its commitment to providing staff that will work towards diverting our solid wastes from the landfills. Limited funding plays a key role in expanding the current program.

#### Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		42.5000
Material Exchange	X		37.0000
Beverage Containers	X		11.7500
Cardboard	X		42.0000
Glass	X		10.5000
Newspaper	X		14.7500
Office Paper (white)	X		16.5000
Office Paper (mixed)	X		39.5000
Plastics	X		3.0000
Scrap Metal	X		25.3300
Special Collection Events	X		16.5000
Xeriscaping, grasscycling	X		156.0000
Commercial pickup of compostables	X		15.5000
Tires	X		2.2500
White/brown goods	X		2.5000
Wood waste	X		11.0000
Concrete/asphalt/rubble (C&D)	X		7.7500
Rendering	X		3.3300
MRF	X		112.0000

569.7 TONS  
DIVERTED. SEE  
PAGE 9

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

2006



State Agency Reporting Center: Waste Management Annual Report

2006 SARC Annual Report: Sierra Joint Community College District

[New Search](#) | [Agency Detail](#)

[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

Physical Address  
5000 Rocklin Road  
Rocklin, CA 95677

CalRecycle Representative  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 1,397

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

Facilities

FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,215	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	73	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	52	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	57	PO Box 2467 Truckee, CA 96160
Total Employees in Facilities:	1,397	
Export To Excel		Count: 4

Annual Per Capita Disposal

Diversion Program Summary

Total Tonnage Diverted: 581.4

Total Tonnage Disposed: 458.5

Total Tonnage Generated: 1,039.9

Overall Diversion Percentage: 55.9%

1/01/06 - 6/30/06 : 290.7  
7/01/06 - 12/31/06 : 290.7  
581.4

Employees

Total Number of Employees: 1,397

Non-Employee Population

Total Number of Non-employees: 21,047

Non-employee Population Type: Visitors, Inmates, etc

Disposal

Total amount Disposed: 458.50 tons

Annual Results

Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	1.80	0.00	0.12

Questions

11

2006

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The waste stream has decreased. We continue to educate our students and staff on the benefits of recycling and diverting reusable items from our waste stream. The recyclable and reusable items have increased yearly since the Plan was adopted. Although our student and staff numbers have grown, we continue to reduce the solid waste to our landfills.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Waste diversion programs continued include Business Source Reduction, Material Exchange, Beverage containers, Cardboard, Glass, Newspaper, White Office Paper, Mixed Office Paper, Plastics, Scrap Metal, Special Collection Events, Grasscycling, Commercial pickup of compostables, Tires, White/brown goods, wood waste, Concrete/asphalt demolition, oil rendering and utilizing the Placer County MRF. Programs newly planned/expanded include more beverage collection containers, increased collection of non CRV glass, expanded collection of Pete 1-7 plastics and additional collection sites for Earth Day Activities. Due to changes in the regulations regarding Universal Wastes, our batteries, light tubes and mercury containing bulbs/switches has increased.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The tonnages were derived using past practices. The Business Source Reduction tons were calculated based on per capita generation and extrapolation. Recycling tonnages were determined based on the actual volume diverted and converted using the CIWMB conversion tables. Shredded paper and wood pallets were determined by extrapolation using the information provided by our vendors. Organic Management materials were calculated using the dormant season weights from pruning wastes and the growing season weights for grasscycling by the volume generated and converted to tons. Special wastes were determined by estimated weight per item/container and the number of items/containers diverted from the waste stream. Hazardous wastes were calculated using Hazardous Waste Manifests or Bills of Lading to identify the volume and then multiplied by the estimated weight per unit of volume.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

I. Business Source Reduction: Paper forms reduction by encouraging electronic forms; Collecting and recycling toner cartridges; Reusing boxes; Using electronic media; Encouraging the purchasing of printers that have two sided printing option; Rolled paper towels in restrooms with 30% recycle content; Contracted to have shop rags laundered; All white paper purchased for printing contains 30% recycled content II. Material Exchange: Donating materials to other schools and non-profits; Utilizing CalMax to receive and reuse items; Reutilizing property by other departments/divisions; Surplus old equipment to recycling vendor III. Recycling: Collecting CRV beverage containers; Collecting cardboard, glass, plastic, newspaper, mixed office paper, scrap metal, magazines and telephone books; Wood pallets; Recycle grease and oil from cafeteria IV. Organic Management: Continue to compost grass clippings; Mulching around trees to reduce watering requirements; Collect and recycle parking lot sweeping debris; Collect pruning wastes for composting V. Special Waste Materials: Recycle tires; Recycle white and brown metal appliances; Utilize concrete & asphalt for fill; Recycle batteries and fluorescent light tubes VI. Facility Recovery: All of our solid wastes in Placer County are taken to the MRF facility. VII. Hazardous Waste Materials: All auto batteries, oil, oil filters, antifreeze and paint are recycled; All hazardous wastes are lab packed and properly disposed of through reuse, recycle, incineration or neutralization. \*All CRT's and CED's are recycled IIX. Promotional Programs: Promote through news updates, publications on the website, labeling of containers for proper sorting of recyclables and discussing the District's recycling program at each new employee orientation.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The District has continued its commitment to providing staff that will work towards diverting our solid wastes from the landfills. Limited funding plays a key role in expanding the current program.

#### Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		43.3000
Material Exchange	X		35.8100
Beverage Containers	X	X	13.1000
Cardboard	X		42.6000
Glass	X	X	10.5100
Newspaper	X		14.8300
Office Paper (white)	X		19.8000
Office Paper (mixed)	X		39.8700
Plastics	X	X	3.2100
Scrap Metal	X		24.9000
Special Collection Events	X	X	16.6000
Xeriscaping, grasscycling	X		158.2000
Commercial pickup of compostables	X		15.4700
Tires	X		2.2100
White/brown goods	X		2.5600
Wood waste	X		12.1300
Concrete/asphalt/rubble (C&D)	X		7.6200
Rendering	X		3.3500
MRF	X		115.3000

581.4 TONS  
DIVERTED, SEE  
PAGE 11

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

2007



## State Agency Reporting Center: Waste Management Annual Report

## 2007 SARC Annual Report: Sierra Joint Community College District

[New Search](#) | [Agency Detail](#)
[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

**Physical Address**  
5000 Rocklin Road  
Rocklin, CA 95677

**CalRecycle Representative**  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 1,397

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,215	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	73	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	52	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	57	PO Box 2467 Truckee, CA 96160
<b>Total Employees in Facilities:</b>	<b>1,397</b>	
Export To Excel		Count: 4

## Annual Per Capita Disposal

## Diversion Program Summary

Total Tonnage Diverted: 591.3

Total Tonnage Disposed: 389.8

Total Tonnage Generated: 981.1

Overall Diversion Percentage: 60.3%

→ 1/1/07 - 6/30/07: 295.65  
7/1/07 - 12/31/07: 295.65  
591.3

## Employees

Total Number of Employees: 1,397

## Non-Employee Population

Total Number of Non-employees: 20,839

Non-employee Population Type: Visitors, Inmates, etc

## Disposal

Total amount Disposed: 389.80 tons

## Annual Results

## Employee Population

	Target	Annual	Target	Annual
Per Capita Disposal Rate (pounds/person/day):	0.00	1.50	0.00	0.10

## Questions

13

2007

Is the mission statement of the State agency/large State facility the same as reported in the previous year?

How has the waste stream (i.e. those materials disposed in landfills) changed since the Integrated Waste Management Plan was submitted? (Changes include kinds and quantities of materials disposed in landfills.)

The waste stream has decreased. We continue to educate our students and staff on the benefits of recycling and diverting reusable items from our waste stream. Although our student and staff numbers have decreased, our facility square footage has increased. With assistance from Nevada County, we have increased the recycling program at our Nevada County Campus in Grass Valley.

Summarize what waste diversion programs were continued or newly implemented during the report year.

Waste diversion programs continued include Business Source Reduction, Material Exchange, Beverage containers, Cardboard, Glass, Newspaper, White Office Paper, Mixed Office Paper, Plastics, Scrap Metal, Special Collection Events, Grasscycling, Commercial pickup of compostables, Tires, White/brown goods, wood waste, Concrete/asphalt demolition, oil rendering and utilizing the Placer County MRF. Programs newly expanded include more beverage collection containers, increased collection of non CRV glass and expanded collection of Pete 1-7 plastics at our Nevada County site. Due to changes in the regulations regarding Universal Wastes, our batteries, light tubes and mercury containing bulbs/switches have increased.

How were the tonnages determined for the materials disposed and diverted? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, or actual recycling weights)

The tonnages were derived using past practices. The Business Source Reduction tons were calculated based on per capita generation and extrapolation. Recycling tonnages were determined based on the actual volume diverted and converted using the CIWMB conversion tables. Shredded paper and wood pallets were determined by extrapolation using the information provided by our vendors. Organic Management materials were calculated using the dormant season weights from pruning wastes and the growing season weights for grasscycling by the volume generated and converted to tons. Hazardous wastes were calculated using Hazardous Waste Manifests or Bills of Lading to identify the volume and then multiplied by the estimated weight per unit of volume.

What types of activities are included in each of the reported programs? (The following link of category definitions may assist you in answering this question.)

I. Business Source Reduction: Paper forms reduction by encouraging electronic forms; Collecting and recycling toner cartridges; Reusing boxes; Using electronic media; Encouraging the purchasing of printers that have two sided printing option; Rolled paper towels in restrooms with 30% recycle content; Contracted to have shop rags laundered; All white paper purchased for printing contains 30% recycled content II. Material Exchange: Donating materials to other schools and non-profits; Utilizing CalMax to receive and reuse items; Reutilizing property by other departments/divisions; Surplus old equipment to recycling vendor III. Recycling: Collecting CRV beverage containers; Collecting cardboard, glass, plastic, newspaper, mixed office paper, scrap metal, magazines and telephone books; Wood pallets; Recycle grease and oil from cafeteria IV. Organic Management: Continue to compost grass clippings; Mulching around trees to reduce watering requirements; Collect and recycle parking lot sweeping debris; Collect pruning wastes for composting V. Special Waste Materials: Recycle tires; Recycle white and brown metal appliances; Utilize concrete & asphalt for fill; Recycle batteries and fluorescent light tubes VI. Facility Recovery: All of our solid wastes in Placer County are taken to the MRF facility. All the commingled materials collected at our Nevada County site are hauled by Waste Management to a sorting facility in Lodi. VII. Hazardous Waste Materials: All auto batteries, oil, oil filters, antifreeze and paint are recycled; All hazardous wastes are lab packed and properly disposed of through reuse, recycle, incineration or neutralization. \*All CRT's and CED's are recycled IIX. Promotional Programs: Promote through news updates, information via e-mail, labeling of containers for proper sorting of recyclables and discussing the District's recycling program at each new employee orientation.

Has the State agency/large State facility adopted or changed its waste reduction policy?

What resources (staff and/or funds) did the State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help meet the waste diversion goals?

The District has continued its commitment towards creating a sustainable environment looks for new ways to divert our solid wastes from the landfills. Limited funding for staffing and equipment plays a key role in expanding the current program.

#### Programs

Program Name	Existing	Planned/Expanding	Tons
Business Source Reduction	X		42.8000
Material Exchange	X		31.5000
Beverage Containers	X		17.4000
Cardboard	X		44.2000
Glass	X		11.2500
Newspaper	X		14.5000
Office Paper (white)	X		21.5000
Office Paper (mixed)	X		39.0000
Plastics	X	X	4.2500
Scrap Metal	X		31.6000
Special Collection Events	X	X	14.7500
Xeriscaping, grasscycling	X		159.2500
Commercial pickup of compostables	X		15.5000
Tires	X		2.0000
White/brown goods	X		2.2500
Wood waste	X		14.7500
Concrete/asphalt/rubble (C&D)	X		3.0000
Rendering	X		2.5000
MRF	X		119.2500

591.3 TONS  
DIVERTED, SEE  
PAGE 13

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

2008



## State Agency Reporting Center: Waste Management Annual Report

**2008 SARC Annual Report: Sierra Joint Community College District**[New Search](#) | [Agency Detail](#)[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

**Physical Address**5000 Rocklin Road  
Rocklin, CA 95677**CalRecycle Representative**Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 1,524

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,316	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	91	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	62	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	55	10725 Pioneer Trail Truckee, CA 96161
<b>Total Employees in Facilities:</b>	<b>1,524</b>	
Export To Excel		Count: 4

**Annual Per Capita Disposal****Employees**

Total Number of Employees: 1,524

**Non-Employee Population**

Total Number of Non-employees: 21,162

Non-employee Population Type: Students

NO DIVERSION INFORMATION  
IS REPORTED BY DISTRICT.

**Disposal**

Total amount Disposed: 383.00 tons

**Annual Results**

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	2.00	1.40	0.10	0.10

**Questions**

Is the mission statement of your State agency/large State facility the same as reported in the previous year?

What changes have there been in the waste generated or disposed by your State agency/large State facility during the report year? (For example, changes in types and/or quantities of waste.) Explain, to the best of your ability the causes for those changes.

15

2008

There has been less waste disposed of in 2008. We have been more proactive in increasing awareness of what materials can be recycled and therefore not placed in our solid waste stream. Our cardboard, metals and wood pallet recycling increased in 2008. Shredded paper recycling decreased to zero as the MRF no longer accepts it as recycled paper. The shredded paper is now in our solid waste to the landfill. Also, our food wastes from the cafeteria in Rocklin go directly to the landfill and not through the MRF. The ability to comeingle our recyclables at the Nevada County Campus has greatly increased our recycling at that campus. With our new campus opening at Tahoe-Truckee, we now have our own site and building so we increased our recycling at that site as well.

Explain any changes to waste diversion programs that were continued from the prior report year. Be sure to indicate the reason for making the changes.

The major change from prior years is the ability to collect comingled recyclables at our Nevada County Campus. We also added a metal recycling roll-off bin at our Rocklin campus and that has enabled us to increase our metal recycling. We are also capturing additional cardboard and wood pallets throughout all District sites.

Explain any waste diversion programs that were newly implemented or were discontinued during the report year and explain why.

With assistance from the County of Nevada, we were able to obtain new collection containers for our Nevada County campus and we are able to comeingle a lot of our recyclable materials. Also, the types of materials acceptable for recycling was increased at that campus.

What types of activities are included in each of the waste diversion programs you continued or newly implemented during the reporting year?

Waste diversion programs continued include: Business Source Reduction, Material Exchange, CRV beverage containers, cardboard, glass, newspaper, mixed office paper, scrap metal, collection at special events, grasscycling, commercial pickup of compostable yard wastes, tires, white/brown goods, wood waste, concrete/asphalt demolition, oil rendering and utilizing the Placer County MRF. We also continue to collect and recycle electronic wastes, batteries, CFL's/light tubes and mercury containing bulbs/switches. Newly implemented were collection of all plastics PETE 1-7, pressed board, non CRV glass and tin cans at the Nevada County Campus.

What resources (staff and/or funds) did your State agency/large State facility commit toward implementing its Integrated Waste Management Plan during the report year to help reduce disposal and meet the diversion mandate?

The District has continued to work towards creating a sustainable environment and looks for opportunities to divert more of it's solid wastes from the landfill. Limited funding for staff and equipment creates a challenge for maintaining and/or expanding the current program.

Has your State agency/large State facility adopted or changed its waste reduction policy?

Explain how you determined the reported tons disposed? (e.g. waste assessments, per capita generation and extrapolation, actual disposal weights, etc.)

The Rocklin tonnage was received from our waste hauler. Using this information, we determined an average weight per cubic yard of waste. Since all sites generate similar solid wastes, we used these calculations to extrapolate the solid waste generated from the other three smaller sites.

Please provide a definition of "employee" for your State agency/large State facility. Also, what is the source of the reported number of employees and visitors/students/inmates, etc. (as applicable)?

Employee is defined by us as a person who gets a payroll check from the college. Because we have student employees, part-time employees and full time employees, the number of employees reported by our Human Resource Manager was extrapolated using the 2007 and 2009 data to determine full-time equivalencies. The District implemented a new accounting and human resource system beginning in late 2008 and early 2009 so we now have actual hard numbers.

#### Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Special Collection Events	X	
Xeriscaping, grasscycling	X	
Commercial pickup of compostables	X	
Tires	X	
White/brown goods	X	
Wood waste	X	
Concrete/asphalt/rubble (C&D)	X	
Rendering	X	
MRF	X	

NO TONNAGE AMOUNTS  
OF DIVERSION ARE  
REPORTED BY THE  
DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

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2009



## State Agency Reporting Center: Waste Management Annual Report

**2009 SARC Annual Report: Sierra Joint Community College District**[New Search](#) | [Agency Detail](#)[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)

Alternative Name(s): 59 Sierra Joint, Sierra College

**Physical Address**  
5000 Rocklin Road  
Rocklin, CA 95677

**CalRecycle Representative**  
Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x

Total Number of Employees including Facilities: 2,435

Recycling Coordinator: Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,956	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	255	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	142	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	82	10725 Pioneer Trail Truckee, CA 96161
<b>Total Employees in Facilities:</b>	<b>2,435</b>	
Export To Excel		Count: 4

**Annual Per Capita Disposal****Employees**

Total Number of Employees: 2,435

**Non-Employee Population**

Total Number of Non-employees: 21,162

Non-employee Population Type: Students

**Disposal**

Total amount Disposed: 387.00 tons

**Annual Results**

	<u>Employee Population</u>		<u>Student Population</u>	
	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	2.00	0.90	0.10	0.10

2009

## Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) What are the major types of waste materials that your agency/facility currently disposes (not currently diverting), e.g., waste of significant weight and/or volume? If there are major waste materials that are being disposed, what is your agency/facility doing to find ways to divert these materials?

(B) Please explain any difficulties or obstacles your agency/facility encountered in trying to implement recycling or other programs to reduce the amount of waste disposed. Summarize any efforts your agency/facility made to resolve difficulties or overcome obstacles and if they were successful or not.

(A)(B) The district is constantly striving to reduce the amount of waste that is not diverted. The difficulty is that staff disposes of waste that could be diverted. We have added many more recycling containers to help increase the recycled materials.

Waste generation includes both materials disposed in the trash as well as materials recycled or otherwise diverted from landfill. There are many reasons why the type or amount of waste generated by your agency/facility may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Do the types or amounts of wastes generated in the last calendar year significantly differ from those that were generated by your agency/facility in the prior report year? If yes, please explain.

The reason why, the type, or amount of waste generated by your agency/facility either may have increased or decreased. For example, construction activities at your agency or facility may increase construction-related wastes; budget cuts may result in cuts to the services your agency provides and, therefore, the related wastes are no longer generated; or a shift in how you do business may create a new type of waste.

If you had changes in the types or amounts of waste generated, then that may have affected the waste diversion programs you implemented. You will be asked in Question #3 about how your waste diversion programs may have changed.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST PROVIDE AN EXPLANATION IN THE TEXT BOX BELOW.

Did you make any significant changes (during the report year) to the waste diversion programs implemented by your agency/facility (such as programs to reduce waste, reuse, recycle, compost, etc.)? For example, did you start new programs, discontinue prior programs, or make significant modifications to existing programs? If yes, in the text box below, please explain why you made the change(s).

Having an accurate and consistent measurement of trash disposal is important. The annual amount of trash disposed is one factor in the calculation to determine the annual per capita disposal for your agency/facility. CalRecycle considers this calculation, in addition to the waste reduction, recycling, and other waste diversion programs your agency/facility implemented, in determining compliance with statutory mandates.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Explain how you determined the annual tons disposed by your agency for the report year (e.g. did you use actual disposal weights provided by a trash hauler, conduct a waste generation study, estimate using weight-to-volume conversions, etc.)

(B) Indicate if this is the same method used to determine tons disposed that was used for the prior report year. If not, please also explain the reason for the change.

(A)The tonnage number was received from our waste hauler. (B) This is the same method used previously.

Having an accurate and consistent method to count employees is also important. The number of employees is one factor in the calculation to determine the annual per capita disposal for your agency/facility. (If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) Please explain how you determined the number of employees working for your agency (e.g. total number of full time employees; full time equivalents; total number of full and part time employees; etc.). This information is usually available from your human resources or payroll department.

(B) Indicate if you used the same method to determine the number of employees that was used for the prior report year. If not, please explain the reason for the change.

(A)This is the total number of employees (B)The same method was used as the previous year

2009

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients) that significantly contributes to waste generated, then there is a space provided to report that information in Part I – Facility Information. This information is in addition to your employee information - it does not replace it.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

(A) If you reported a number for a non-employee population, please explain how you determined that number (e.g. full time equivalent students; average number of patients during the report year; etc.)

(B) Indicate if you used the same method that was used for the prior report year. If not, please explain the reason for the change.

If you are not given the option in Part 1 - Facility Information to report an additional population, but believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option from your report.

(A) This is the total student headcount. (B) The same method was used as last report.

For your agency/facility, if the annual per capita disposal for the current report year is more than the per capita disposal from the previous report year, then, to the best of your ability, please explain why there was an increase. (To find these numbers, click on "Current Year" under "Previous Year" under "View Report" in the left menu bar. These links display the report summary.)

There was a decrease in the per capita disposal.

Additional information you wish to provide in your annual report.

#### Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Special Collection Events	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching	X	
Commercial pickup of compostables	X	
Tires	X	
White/brown goods	X	
Scrap Metal	X	
Wood waste	X	
MRF	X	

NO TONNAGE AMOUNTS  
OF DIVERSION ARE  
REPORTED BY THE  
DISTRICT.

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

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## State Agency Reporting Center: Waste Management Annual Report

**2010 SARC Annual Report: Sierra Joint Community College District**[New Search](#) | [Agency Detail](#)[Facilities](#) | [Annual Per Capita Disposal](#) | [Programs](#)**Alternative Name(s):** 59 Sierra Joint, Sierra College**Physical Address**5000 Rocklin Road  
Rocklin, CA 95677**CalRecycle Representative**Kerry Wicker  
[Kerry.Wicker@CalRecycle.ca.gov](mailto:Kerry.Wicker@CalRecycle.ca.gov)  
(916) 341-6267 x**Total Number of Employees including Facilities:** 1,507**Recycling Coordinator:** Colin Irwin [cirwin@sierracollege.edu](mailto:cirwin@sierracollege.edu) (916) 660-7655

Facilities		
FACILITY NAME	NUMBER OF EMPLOYEES	ADDRESS
Sierra College (Rocklin Campus)	1,149	5000 Rocklin Rd Rocklin, CA 95677
Sierra College (Nevada County Campus)	148	250 Sierra College Dr. Grass Valley, CA 95945
Sierra College (Roseville Gateway)	134	333 Sunrise Ave. Roseville, CA 95661
Sierra College (Tahoe-Truckee)	76	11001 College Trail Truckee, CA 96161
<b>Total Employees in Facilities:</b>	<b>1,507</b>	
Export To Excel		Count: 4

**Annual Per Capita Disposal****Employees****Total Number of Employees:** 1,507**Non-Employee Population****Total Number of Non-employees:** 20,792**Non-employee Population Type:** Students**Disposal****Total amount Disposed:** 358.00 tons**Annual Results**[Employee Population](#) [Student Population](#)

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2010

	<u>Target</u>	<u>Annual</u>	<u>Target</u>	<u>Annual</u>
Per Capita Disposal Rate (pounds/person/day):	2.00	1.30	0.10	0.09

## Questions

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A and B.

We would like to understand what is still being thrown away and help you find ways to increase recycling.

- Please describe the types of waste that are thrown away.
- What difficulties or obstacles have you had with finding ways to recycle these wastes?

A/B. A large portion of our waste comes from the cafeterias. This is mixed waste that is difficult to separate. We tried a voluntary waste separation program that met with little success.

SELECT YES OR NO FROM THE DROP DOWN LIST BELOW. IF YOU SELECT YES, YOU MUST DESCRIBE IN THE TEXT BOX BELOW.

Were there any changes in your recycling/waste reduction programs during the report year? For example, did you start, discontinue, or make significant changes to your recycling/waste reduction programs?

We are now composting the grass clippings.

IN THE TEXT BOX BELOW, PLEASE ANSWER THE FOLLOWING QUESTION.

If the per capita disposal for the current report year is greater than the per capita disposal from the previous report year, then, to the best of your ability, explain why there was an increase. (To find these numbers, look for "View Report" in the left menu and click either "Current Year" or "Previous Year" to display a report summary.)

Our tonnage was reduced but the number of employees and students have been reduced.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Section III, you entered total tons disposed (thrown away at a landfill) by your agency/facility during the report year. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

Examples of types of methods that may be used include, but are not limited to, conducting a waste generation study, using actual disposal weights provided by a trash hauler, or estimating using weight-to-volume conversions.

- Explain the method you, or the person that provided you with this number, used to calculate the total tons disposed. Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.
- Is this the same method used for last year's report? If not, explain the reason for the change.

A. The tonnage number was received from our waste haulers. B. This is the same method used last year.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

In Part I of this report, you entered the number of employees for your agency/facility. This information is usually available from your human resources or payroll department. Having an accurate method to consistently calculate this number each year is important because it is used in the calculation to determine the report year per capita disposal for your agency/facility.

(Note: If your agency submits a modified report, per capita disposal is not calculated, but the number of employees is important in verifying your continued eligibility to submit a modified report).

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B.

- Explain the method you, or the person that provided you with this number, used to calculate the number of employees (e.g. total number of full time employees, full time equivalents, total number of full and part time employees, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.

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2010

B. Is this the same method used for last year's report? If not, explain the reason for the change.

A. This is the total number of employees B, This is the same method used last year.

IN THE TEXT BOX BELOW, PLEASE PROVIDE ANSWERS TO A AND B. (Skip to the next question if you did not enter a non-employee population in Part I.)

NOTE: If there was not an option in Part I to report an additional population, but you believe doing so would be valuable, or if you provided this in the past, but no longer wish to do so, please contact your CalRecycle representative to discuss the merits of adding or deleting this option for future reports.

If your agency/facility also has a non-employee population (such as students, visitors, inmates, residents, patients, etc.) that significantly contributes to the waste your agency/facility creates, Part I of this report asks you for a number for that population. This information is in addition to your employee information - it does not replace it.

A. Explain the method you (or the person that provided you with this number) used to calculate that number (e.g. full time equivalent students, average number of patients during the report year, etc.). Please provide a detailed explanation of the method so that it could be used in the event someone else from your agency/facility had to produce the same number.

B. Is this the same method you used for last year's report? If not, explain the reason for the change.

A. We received the number from our research dept. B. This is the same method used last year.

Additional information you wish to provide in your annual report.

#### Programs

Program Name	Existing	Planned/Expanding
Business Source Reduction	X	
Material Exchange	X	
Beverage Containers	X	
Cardboard	X	
Glass	X	
Newspaper	X	
Office Paper (mixed)	X	
Plastics	X	
Scrap Metal	X	
Special Collection Events	X	
Xeriscaping, grasscycling	X	
On-site composting/mulching	X	
Tires	X	
White/brown goods	X	
Scrap Metal	X	
Wood waste	X	
Concrete/asphalt/rubble (C&D)	X	
MRF	X	

NO TONNAGE AMOUNTS  
OF DIVERSION ARE  
REPORTED BY THE  
DISTRICT.

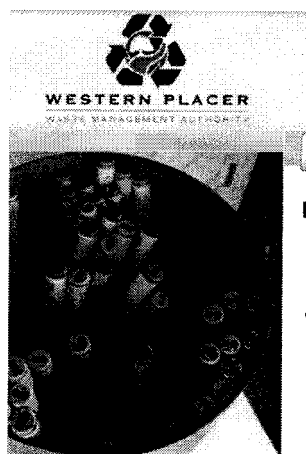
State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>  
Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199  
Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

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## **Tab 5**



[Map to Facility](#)

[Community Workshop Summary and Information](#)

[Online Odor Notification Form](#)

[Contact the WPWMA](#)

**Board Agenda**  
WPWMA Board of Directors meetings are held, as necessary, on the second Thursday of each month. The agenda will be posted here approximately one week prior to each meeting.  
[Download the latest Board Agenda.](#)

**Current Events**

**Newsletters**

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## Disposal Fees

Description	Pricing
General Refuse	\$69.00/ton \$14.00/yard

Greenwaste*	\$36.50/ton \$7.00/yard
-------------	----------------------------

Wood Waste**	\$26.00/ton \$7.00/yard
--------------	----------------------------

Inert Materials***	\$16.00/ton
--------------------	-------------

Construction and Demolition Waste	\$47.00/ton
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### Appliances

Refrigerated Appliances (Includes air conditioners, water coolers, refrigerators, & freezers) \$30.00/each

Other Appliances (Includes microwaves, water heaters, stoves, washers & dryers) \$5.00/each

### Electronic Waste

**Electronic Waste** such as computers, monitors, televisions, video and stereo record and play equipment, telephones, answering devices, and calculators are accepted any day of the week from Placer County residents FREE of charge; please note that fees apply for businesses.

### Tires

Car and Light Truck Tires	\$3.00/each
---------------------------	-------------

Semi Trailer Truck Tires	\$17.50/each
--------------------------	--------------

Tractor Tires	\$70.00/each
---------------	--------------

Euclid Tires	\$175/ton
--------------	-----------

Commercial Tire Hauler	\$175/ton
------------------------	-----------

\* Applies to separated loads of greenwaste, including: grass clippings, leaves and brush and tree limbs 1 inch in diameter or less. Bamboo, palm, and cattails are considered MSW and will be charged at that rate.

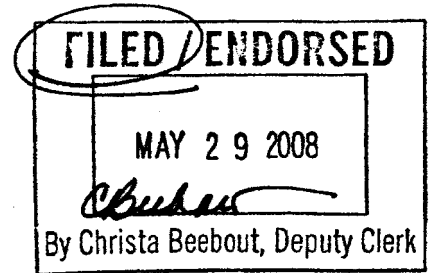
\*\* Applies to separated loads of wood, including: lumber, plywood, particle board, and tree trunks and limbs less than 24 inches in length and greater than one inch in diameter. Loads can contain no more than 1% of contaminants. Contaminants include treated or painted wood. Treated wood waste will be charged at the C&D rate. Includes railroad ties, phone poles and painted wood. Treated wood is defined as wood that has been treated with a chemical preservative for purposes of protecting the wood against attacks from insects, microorganisms, fungi and other environmental conditions.

\*\*\* Applies to separated loads of uncontaminated dirt, rock, asphalt and concrete if free from re-bar or mesh and broken into pieces less than 2' x 2' x 4".

FACILITIES LOCATED  
IN LINCOLN, CA  
12 MILES FROM  
SJCCD.



## **Tab 6**



SUPERIOR COURT OF CALIFORNIA  
COUNTY OF SACRAMENTO

STATE OF CALIFORNIA, DEPARTMENT,  
OF FINANCE, CALIFORNIA INTEGRATED  
WASTE MANAGEMENT BOARD,

Dept. 33

No. 07CS00355

Petitioners,

v.

RULING ON SUBMITTED MATTER

COMMISSION ON STATE MANDATES,

Respondent.

SANTA MONICA COMMUNITY COLLEGE  
DISTRICT, LAKE TAHOE COMMUNITY  
COLLEGE DISTRICT,

Real Parties in Interest.

In this mandate proceeding, the court must determine the extent to which the reimbursement of a California Community College under section 6 of article XIII B of the California Constitution for the costs that the College incurs in implementing a state-mandated integrated waste management plan pursuant to Public Resources Code section 42920 et seq. is subject to offset by cost savings realized and revenues received during implementation of the plan. For the reasons set forth below, the court determines that the college's reimbursement is subject to such offset.

## BACKGROUND

Public Resources Code section 42920 et seq. was enacted to require each state agency to adopt and implement an integrated waste management plan (IWM plan) that would reduce solid waste, reuse materials whenever possible, recycle recyclable materials and procure products with recycled content in all agency offices and facilities. (Pub. Resources Code § 42920, subd. (b). See Stats. 1999, ch. 764 (A.B. 75).) These statutory provisions require that each state agency, in implementing the plan, divert at least 25 percent of its solid waste from landfill disposal by January 1, 2002, and divert at least 50 percent of its solid waste from landfill disposal on and after January 1, 2004. (Pub. Resources Code § 42921.) Each agency must also submit an annual report to petitioner Integrated Waste Management Board summarizing its progress in reducing solid waste pursuant to Public Resources Code section 42921 and providing related information, including calculations of its annual disposal reduction.

Any cost savings realized as a result of the state agency's IWM plan must, to the extent feasible, be redirected to the plan to fund the implementation and administrative costs of the plan in accordance with Public Contract Code sections 12167 and 12167.1. (Pub. Resources Code § 42925, subd. (a).) Public Contract Code sections 12167 and 12167.1 are part of the State Assistance for Recycling Markets Act, which was originally enacted in 1989 for the purpose of fostering the procurement and use of recycled paper products and other recycled resources in daily state operations (See Pub. Contract Code §§ 12153, 12160; Stats. 1989, ch. 1094.) As amended in 1992, sections 12167 and 12167.1 provide for the deposit of revenues received from the collection and sale of recyclable materials in state and legislative offices in specified accounts for the purpose of offsetting recycling costs; revenues not exceeding \$2000 annually are continuously appropriated without regard to fiscal years for expenditure by state agencies to offset the recycling costs; and revenues exceeding \$2000 annually are available for expenditure by the state agencies upon appropriation by the Legislature.

The IWM plan requirements under Public Resources Code section 42920 et seq. apply to the California Community Colleges pursuant to Public Resources Code sections 40148 and 40196, which include California Community Colleges and their campuses in the definitions

1 of "large state facility" and "state agency" for purposes of IWM plan requirements. The  
2 provisions of the State Assistance for Recycling Markets Act, including the provisions of Public  
3 Contract Code sections 12167 and 12167.1, apply to California Community Colleges only to the  
4 limited extent that sections 12167 and 12167.1 are referenced in Public Resources Code section  
5 42925; California Community Colleges are not defined as state agencies or otherwise subject to  
6 the Act's provisions for the procurement and use of recycled products in daily state operations.

7 For purposes of section 6 of article XIII B of the California Constitution and the  
8 statutes implementing section 6 (Gov. Code § 17500 et seq.), California Community Colleges are  
9 defined as school districts and treated as local governments eligible for reimbursement of any  
10 state-mandated costs that they incur in carrying out statutory IWM plan requirements. (See Gov.  
11 Code §§ 17514, 17519.) Section 6 and Government Code section 17514 provide for the  
12 reimbursement of a local government's increased costs of carrying out new programs or higher  
13 levels of service that are mandated by the state pursuant to a statute enacted on or after January 1,  
14 1975, or an executive order implementing a statute enacted on or after January 1, 1975. Such  
15 reimbursement is precluded pursuant to Government Code section 17556, subdivision (e), if the  
16 statute or executive order provides for offsetting savings that result in no net costs to the local  
17 government or includes additional revenue specifically intended to fund the costs of the state  
18 mandated program in an amount sufficient to cover the costs.

19 Real parties in interest Santa Monica Community College District and Tahoe  
20 Community College District sought section 6 reimbursement of their IWM plan costs pursuant to  
21 Public Resources Code section 42920 et seq. by filing a test claim with respondent pursuant to in  
22 March 2001. (Administrative Record, pp. 51-74 (AR 51-93). See Gov. Code § 17550 et seq.)  
23 Respondent adopted a statement of decision granting the test claim in part on March 25, 2004  
24 (AR 1135-1176), after receiving and considering public comments on the test claim, including  
25 comments from petitioners opposing the claim. (AR 351-356, 359-368.) Respondent found that  
26 specified IWM plan requirements under Public Resources Code section 42920 et seq. imposes a  
27 reimbursable state-mandated program on California Community Colleges within the meaning of  
28 section 6 and Government Code section 17514. Respondent further found that the requirement

1 of Public Resources Code section 42925, that cost savings realized as a result of an IWM plan be  
2 redirected to plan implementation and administrative costs, did not preclude a reimbursable  
3 mandate pursuant to subdivision (e) of Government Code section 17556 because there was  
4 neither evidence of offsetting savings that would result in "no net costs" to a California  
5 Community College implementing an IWM plan nor evidence of revenues received from plan  
6 implementation "in an amount sufficient to fund" the cost of the state-mandated program.  
7 Respondent noted that the \$2000 in revenue available annually to a community college pursuant  
8 to Public Contract Code section 12167.1 would be insufficient to offset the college's costs of  
9 plan implementation and that any revenues would be identified as offsets in the parameters and  
10 guidelines to be adopted for reimbursement of claims by California Community Colleges for the  
11 IWM plan mandates imposed by Public Resources Code section 42920 et seq.

12           Thereafter, on March 30, 2005, respondent adopted parameters and guidelines  
13 pursuant to Government Code section 17556 based on a proposal by real parties and public  
14 comments, including comments by petitioners. (AR 1483-1496.) Section VII of the parameters  
15 and guidelines, concerning offsetting revenues and reimbursements, indicates that a claim by a  
16 California Community College for reimbursement of costs incurred in implementing an IWM  
17 plan must identify and deduct from the claim all reimbursement received from any source for the  
18 mandate. Section VII further indicates that the revenues specified in Public Resources Code  
19 section 42925 and Public Contract Code sections 12167 and 12167.1 must offset the costs  
20 incurred by a California Community College for the recycling mandated by Public Resources  
21 Code section 42920 et seq. These offsetting revenues include, pursuant to section 12167.1,  
22 revenues up to \$2000 annually from the college's sale of recyclable materials which are  
23 continuously appropriated for expenditure by the college to offset its recycling costs and  
24 revenues in excess of \$2000 annually when appropriated by the Legislature.

25           In adopting section VII of the parameters and guidelines, respondent rejected the  
26 position of petitioner Integrated Waste Management Board that the parameters and guidelines  
27 should require California Community Colleges to identify in their reimbursement claims any  
28 offsetting savings in reduced or avoided landfill disposal costs likely to result from their

1 diversion of solid waste from landfills pursuant to the mandates of Public Resources Code  
2 section 42921. (AR 1194-1199.) This rejection was based on three grounds: that "cost savings"  
3 in Public Resources Code section 42925 meant "revenues" received and directed "in accordance  
4 with Sections 12167 and 12167.1 of the Public Contract Code"; reduced or avoided disposal  
5 costs could not qualify as offsetting cost savings for the diversion costs because the disposal  
6 costs had not previously been reimbursed by the state and were not included in the reimbursable  
7 mandates of Public Resources Code section 42920 et seq.; and the redirection of cost savings to  
8 IWM plan implementation and administration costs under section 42925 was "only to the extent  
9 feasible" and not mandatory, thus allowing a California Community College to redirect cost  
10 savings to other campus programs upon a finding that it was not feasible to use the savings for  
11 IWM plan implementation. (AR 98-1199.) On these grounds, respondent omitted from section  
12 VII of the parameters and guidelines any language about offsetting savings, including a  
13 boilerplate provision stating "Any offsetting savings the claimant experiences in the same  
14 program as a result of the same statutes or executive orders found to contain the mandate shall be  
15 deducted from the costs claimed."

16 On October 26, 2006, respondent adopted a statewide cost estimate for the  
17 reimbursement of costs incurred by California Community Colleges in implementing IWM plan  
18 mandates pursuant to Public Resources Code section 42920 et seq. (AR 1641-1650.)  
19 Respondent noted comments by petitioners that the lack of a requirement in the parameters and  
20 guidelines for information on offsetting cost savings by the community colleges had resulted in  
21 an inaccurate Statewide Cost Estimate. (AR 1647.) A request by petitioner Integrated Waste  
22 Management Board to amend the parameters and guidelines to include additional information  
23 about offsetting savings was distributed for public comment. (AR 1647-1648, 1859-873.)

#### 24 ANALYSIS

25 Section 6 of article XIII B of the California Constitution, as implemented by  
26 Government Code section 17514, provides for the reimbursement of actual increased costs  
27 incurred by a local government or school district in implementing a new program or higher level  
28 of service of an existing program mandated by statute, such as the IWM plan requirements of

1 Public Resources Code section 42920 et seq. (See *County of Fresno v. State of California* (1991)  
2 51 Cal.3d 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th  
3 1264, 1283-1284.) Reimbursement is not available under section 6 and section 17514 to the  
4 extent that the local government or school district is able to provide the mandated program or  
5 increased service level without actually incurring increased costs. (*Ibid.*) For example,  
6 reimbursement is not available if the statute mandating the new program or increased service  
7 level provides for offsetting savings which result in no net costs to the local government or  
8 school district or includes revenues sufficient to fund the state mandate. (See Gov. Code §  
9 17556, subd. (e). See also Cal. Code Regs., tit. 2, § 1183.1(a)(7), (a)(8) (requiring parameters  
10 and guidelines for claiming reimbursable costs to identify offsetting revenues and savings  
11 resulting from implementation of state-mandated program).) Because section VII of the IWM  
12 plan parameters and guidelines adopted by respondent do not require a California Community  
13 College to identify and deduct offsetting cost savings from its claimed reimbursable costs and  
14 unduly limit the deduction of offsetting revenues, section VII contravenes the rule of section 6  
15 and section 17514 that only actual increased costs of a state mandate are reimbursable.<sup>1</sup>

#### 16 Cost Savings

17 In complying with the mandated solid waste diversion requirements of Public  
18 Resources Code section 42921, California Community Colleges are likely to experience cost  
19 savings in the form of reduced or avoided costs of landfill disposal. The reduced or avoided  
20 costs are a direct result and an integral part of the IWM plan mandates under Public Resources  
21 Code section 42920 et seq.: as solid waste diversion occurs, landfill disposal of the solid waste  
22 and associated landfill disposal costs are reduced or avoided. Indeed, diversion is defined in  
23 terms of landfill disposal for purposes of the IWM plan mandates. (See Pub. Resources Code §§  
24 40124 (“‘diversion’ means activities which reduce or eliminate the amount of solid waste from  
25 solid waste disposal for purposes of this division [i.e., division 30, including § 42920 et seq.]”),  
26

27 <sup>1</sup> There is no indication in the administrative record or in the legal authorities provided to the court that, as  
28 respondent argues, a California Community College might not receive the full reimbursement of its actual increased  
costs required by section 6 if its claims for reimbursement of IWM plan costs were offset by realized cost savings  
and all revenues received from plan activities.

1 40192, subd. (b) (for purposes of Part 2 (commencing with Section 40900), 'disposal' means the  
2 management of solid waste through landfill disposal or transformation at a permitted solid waste  
3 facility.".)

4 Such reduction or avoidance of landfill fees and costs resulting from solid waste  
5 diversion activities under § 42920 et seq. represent savings which must be offset against the costs  
6 of the diversion activities to determine the reimbursable costs of IWM plan  
7 implementation -- i.e., the actual increased costs of diversion -- under section 6 and section  
8 17514. Similarly, under Public Resources Code section 42925, such offsetting savings must be  
9 redirected to fund IWM plan implementation and administration costs in accordance with Public  
10 Contract Code section 12167. The amount or value of the savings may be determined from the  
11 calculations of annual solid waste disposal reduction or diversion which California Community  
12 Colleges must annually report to petitioner Integrated Waste Management Board pursuant to  
13 subdivision (b)(1) of Public Resources Code section 42926.

14 Respondent's three grounds for omitting offsetting savings from section VII of the  
15 IWM plan parameters and guidelines are flawed. First, as explained above, the reduced or  
16 avoided costs of landfill disposal are an integral part of the IWM diversion mandates under  
17 Public Resources Code section 42920 et seq. Therefore, respondent's conclusion that reduced or  
18 avoided disposal costs could not qualify as offsetting cost savings for diversion costs, based on  
19 the erroneous premise that the reduced or avoided disposal costs were not part of the  
20 reimbursable mandates of Public Resources Code section 42920 et seq., is wrong.

21 Second, respondent incorrectly interpreted the phrase "to the extent feasible" in  
22 Public Resources Code section 42925 to mean that the redirection of cost savings resulting from  
23 diversion activities by California Community Colleges to fund their IWM plan implementation  
24 and administration costs was not mandatory and that the colleges could direct the cost savings to  
25 other campus programs upon a finding of infeasibility. Respondent's interpretation is contrary to  
26 the manifest legislative intent and purpose of section 42925, that cost savings be used to fund  
27 IWM plan costs. In light of this legislative purpose, the phrase "to the extent feasible"  
28 reasonably refers to situations where, as a practical matter, the reductions in landfill fees and



1 costs saved as a result of diversion activities by the colleges may not be available for redirection.  
2 For example, a college may not have budgeted or allocated funds for landfill fees and costs  
3 which they did not expect to incur as a result of their diversion activities.

4 Third, respondent incorrectly interpreted "cost savings realized as a result of the state  
5 agency integrated waste management plan" in Public Resources Code section 42925 to mean  
6 "revenues received from [a recycling] plan and any other activity involving the collection and  
7 sale of recyclable materials" under Public Contract Code sections 12167 and 12167.1. This  
8 interpretation, based in turn on a strained interpretation of the phrase "in accordance with  
9 Sections 12167 and 12167.1 of the Public Contract Code" at the end of section 42925, used the  
10 substantive content of sections 12167 and 12167.1 to redefine "cost savings" in a manner directly  
11 contradicting its straightforward description in section 42925. The consequences of this  
12 redefinition are unreasonable: the interpretation effectively denies the existence of cost savings  
13 resulting from IWM plan implementation and eliminates any possibility of redirecting such cost  
14 savings to fund IWM plan implementation and administration costs, thereby defeating the  
15 express legislative purpose of section 42925.

16 The reference to Public Contract Code sections 12167 and 12167.1 in Public  
17 Resources Code section 42925 may be reasonably interpreted in a manner that preserves section  
18 42925's straightforward description of "cost savings" and legislative purpose. The reference to  
19 sections 12167 and 12167.1 in section 42925 reflects an effort by the Legislature to coordinate  
20 the procedures of two programs involving recycling activities exclusively or primarily by state  
21 agencies, the State Assistance for Recycling Markets Act set forth at Public Contracts Code  
22 section 12150 et seq. and the IWM provisions of Public Resources Code section 42920 et seq.  
23 (See Senate Committee on Environmental Quality, Bill Analysis of A.B. 75, 1999-2000 Reg.  
24 Sess., as amended April 27, 1999, p. 6 (need to ensure consistency and avoid conflicts between  
25 A.B. 75 and Public Contract Code provisions relating to state agency reporting on recycling,  
26 depositing revenues from recycled materials etc.)) By requiring the redirection of cost savings  
27 from state agency IWM plans to fund plan implementation and administration costs "in  
28 accordance with Sections 12167 and 12167.1 of the Public Contract Code," section 42925

1 assures that cost savings realized from state agencies' IWM plans are handled in a manner  
2 consistent with the handling of revenues received from state agencies' recycling plans under the  
3 State Assistance for Recycling Markets Act. Thus, in accordance with section 12167, state  
4 agencies, along with California Community Colleges which are defined as state agencies for  
5 purposes of IWM plan requirements in Public Resources Code section 42920 et seq. (Pub.  
6 Resources Code §§ 40196, 40148), must deposit cost savings resulting from IWM plans in the  
7 Integrated Waste Management Account in the Integrated Waste Management Fund; the funds  
8 deposited in the Integrated Waste Management Account, upon appropriation by the Legislature,  
9 may be expended by the Integrated Waste Management Board for the purpose of offsetting IWM  
10 plan costs. In accordance with section 12167.1 and notwithstanding section 12167, cost savings  
11 from the IWM plans of the agencies and colleges that do not exceed \$2000 annually are  
12 continuously appropriated for expenditure by the agencies and colleges for the purpose of  
13 offsetting IWM plan implementation and administration costs; cost savings resulting from IWM  
14 plans in excess of \$2000 annually are available for such expenditure by the agencies and colleges  
15 when appropriated by the Legislature.

16 Accordingly, respondent had no proper justification for omitting offsetting cost  
17 savings from the parameters and guidelines for claiming reimbursable costs of IWM plan  
18 implementation under Public Resources Code section 42920 et seq. The court will order the  
19 issuance of a writ of mandate requiring respondent to correct this omission through an  
20 amendment of the parameters and guidelines.

#### 21 Revenues

22 As indicated previously in this ruling, section VII of the parameters and guidelines  
23 for claiming reimbursement of IWM plan costs provides for offsetting revenues that are governed  
24 by Public Contract Code sections 12167 and 12167.1. Revenues derived from the sale of  
25 recyclable materials by a California Community College are deposited in the Integrated Waste  
26 Management Account. Revenues that do not exceed \$2000 annually are continuously  
27 appropriated for expenditure by the college for the purpose of offsetting recycling program costs  
28 upon approval by the Integrated Waste Management Board, and revenues exceeding \$2000

1 annually are available for such expenditure by the college when appropriated by the Legislature.  
2 To the extent so approved by the board or appropriated by the Legislature, these revenue amounts  
3 offset or reduce the reimbursable costs incurred by the college in implementing an IWM plan  
4 under Public Resources Code section 42920 et seq.

5 Although Public Contract Code sections 12167 and 12167.1 apply to California  
6 Community Colleges for the purpose of offsetting savings pursuant to the terms of Public  
7 Resources Code section 42925, sections 12167 and 12167.1 do not apply to the colleges for the  
8 purpose of offsetting revenues or, indeed, any other purpose. Sections 12167 and 12167.1 apply  
9 exclusively to state agencies and institutions; the colleges, which are school districts rather than  
10 state agencies, are not specially defined as state agencies for purposes of the State Assistance for  
11 Recycling Markets Act of which sections 12167 and 12167.1 are a part. Therefore, sections  
12 12167 and 12167.1 do not properly govern the revenues generated by the colleges' recycling  
13 activities pursuant to their IWM plans. The limits and conditions placed by sections 12167 and  
14 12167.1 on the expenditure of recycling revenues for the purpose of offsetting recycling program  
15 costs are simply inapplicable to the revenues generated by the colleges' recycling activities.

16 The provisions of Public Resources Code section 42920 et seq. do not address the  
17 use of revenues generated by recycling activities of California Community Colleges under IWM  
18 plans to offset reimbursable plan costs. Thus, use of the revenues to offset reimbursable IWM  
19 plan costs is governed by the general principles of state mandates, that only the actual increased  
20 costs of a state-mandated program are reimbursable and, to that end, revenues provided for by the  
21 state-mandated program must be deducted from program costs. (See Cal. Const., art. XIII B, § 6;  
22 Gov.Code §§ 17514, 17556, subd. (e); *County of Fresno v. State of California* (1991) 51 Cal.3d  
23 482, 487; *County of Sonoma v. Commission on State Mandates*, (2000) 84 Cal.App.4th 1264,  
24 1284.) These principles are reflected in respondent's regulation which requires, without  
25 limitation or exception, the identification of offsetting revenues in the parameters and guidelines  
26 for reimbursable cost claims. (Cal. Code Regs., tit. 2, § 1183.1(a)(7).)

27 In sum, respondent erred in adopting parameters and guidelines which, pursuant to  
28 Public Contract Code sections 12167 and 12167.1, limited and conditioned the use of revenues


1 generated by recycling activities of California Community Colleges under IWM plans to offset  
2 the colleges' reimbursable plan costs. Because the use of revenues to offset the reimbursable  
3 costs of IWM plan are properly governed by section 6 principles without the limitations and  
4 conditions imposed by sections 12167 and 12167.1, the court will order the issuance of a writ of  
5 mandate requiring respondent to correct its error through an amendment of the parameters and  
6 guidelines.

7 RELIEF

8 The petition is granted. Counsel for petitioners is directed to prepare a proposed  
9 judgment and proposed writ of mandate consistent with this ruling, serve it on counsel for  
10 respondent for approval as to form, and then submit it to the court pursuant to rule 3.1312 of the  
11 California Rules of Court.

12 Dated: May 29, 2008



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LLOYD G. CONNELLY  
Judge of the Superior Court

**SUPERIOR COURT OF CALIFORNIA, COUNTY OF SACRAMENTO**

Gordon D Schaber Courthouse  
720 Ninth STREET  
Sacramento, CA 95814-1311

**SHORT TITLE: ST OF CA DEPT OF FINANCE. ETAL VS. COMMISSION ON ST MANDATES**

**CLERK'S CERTIFICATE OF SERVICE BY MAIL**

**CASE NUMBER:  
07CS00355**

I certify that I am not a party to this cause. I certify that a true copy of the attached was mailed following standard court practices in a sealed envelope with postage fully prepaid, addressed as indicated below. The mailing and this certification occurred at Sacramento, California, on 05/30/2008.

Clerk of the Court, by: /s/ C Beebout *CRB*, Deputy

Leslie R Lopez  
P.O.Box 944255  
Sacramento, CA 94244

Camille Shelton  
980 Ninth Street # 300  
Sacramento, CA 95814

Jack C Woodside  
P.O.Box 944255  
Sacramento, CA 94244

Lisa Rose  
*Santa Monica Community College Dist.*  
*1900 Pico Blvd*  
*Santa Monica*

Eric Feller  
980 9th Street # 300  
Commission on State Mandates  
Sacramento, CA 95814

Roberta Mason  
*Lake Tahoe Community College Dist.*  
*One College Dr.*  
*South Lake Tahoe, CA 96150*

☐ Additional names and address attached.

**CLERK'S CERTIFICATE OF SERVICE BY MAIL**

Page: 1

(18)

## **Tab 7**

Sierra Joint Community College District  
 Legislatively Mandated Integrated Waste Management Program  
 Offsetting Savings  
 FY's 1999-00 through 2009-10, excluding FY's 2001-02 and 2002-03  
 Review ID #: S13-MCC-942

Sierra College												
Fiscal Year	Dates	Calendar Year	Tonnage Diverted	Tonnage Disposed	Total Tonnage Generated	Actual Diversion Percentage	Maximum Allowable Diversion Percentage	Is the Diversion % (column D) LESS THAN or EQUAL to the Maximum Diversion %	Allocated Diversion %	State-wide Average Landfill Fee	Offsetting Savings	
					C = A + B	D = A / C		If "YES", unlimited off savings = 100% If "NO", limited off savings = (E / D)	(Per Ton)	I = A * G * H		
1999-00	1/1/00 - 6/30/00	2000	Tab 4, page 1	146.10	291.50	437.60	33.39%	25.00%	NO	74.87%	\$ 36.39	(3,981)
												(3,981)
2000-01	7/1/00 - 12/31/00	2000	Tab 4, page 1	146.10	291.50	437.60	33.39%	25.00%	NO	74.87%	\$ 36.39	(3,981)
	1/1/01 - 6/30/01	2001	Tab 4, page 3	102.85	256.50	359.35	28.62%	25.00%	NO	87.35%	\$ 36.39	(3,269)
												(7,250)
2003-04	7/1/03 - 12/31/03	2003	Tab 4, page 5	204.00	243.50	447.50	45.59%	50.00%	YES	100.00%	\$ 36.83	(7,513)
	1/1/04 - 6/30/04	2004	Tab 4, page 7	269.25	229.50	498.75	53.98%	50.00%	NO	92.63%	\$ 38.42	(9,582)
												(17,095)
2004-05	7/1/04 - 12/31/04	2004	Tab 4, page 7	269.25	229.50	498.75	53.98%	50.00%	NO	92.63%	\$ 38.42	(9,582)
	1/1/05 - 6/30/05	2005	Tab 4, page 9	284.85	230.65	515.50	55.26%	50.00%	NO	90.48%	\$ 39.00	(10,052)
												(19,634)
2005-06	7/1/05 - 12/31/05	2005	Tab 4, page 9	284.85	230.65	515.50	55.26%	50.00%	NO	90.48%	\$ 39.00	(10,052)
	1/1/06 - 6/30/06	2006	Tab 4, page 11	290.70	229.25	519.95	55.91%	50.00%	NO	89.43%	\$ 46.00	(11,959)
												(22,011)
2006-07	7/1/06 - 12/31/06	2006	Tab 4, page 11	290.70	229.25	519.95	55.91%	50.00%	NO	89.43%	\$ 46.00	(11,959)
	1/1/07 - 6/30/07	2007	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 48.00	(11,773)
												(23,732)
2007-08	7/1/07 - 12/31/07	2007	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 48.00	(11,773)
	1/1/08 - 6/30/08	2008 *	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 51.00	(12,509)
												(24,282)
2008-09	7/1/08 - 12/31/08	2008 *	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 51.00	(12,509)
	1/1/09 - 6/30/09	2009 *	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 55.00	(13,490)
												(25,999)
2009-10	7/1/09 - 12/31/09	2009 *	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 55.00	(13,490)
	1/1/10 - 6/30/10	2010 *	Tab 4, page 13	295.65	194.90	490.55	60.27%	50.00%	NO	82.96%	\$ 56.00	(13,735)
												(27,225)
											\$	(171,209)

\* Note: In 2008, CalRecycle began focusing on "per-capita disposal" instead of "diversion percentage." Therefore, beginning in 2008, CalRecycle no longer required the districts to report the actual amount of tonnage diverted. As a result, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY's 2007-08, 2008-09, and 2009-10. If the district is able to support a lower amount of tonnage diverted for either 2008, 2009, or 2010, we will revise the amounts accordingly.

## **Tab 8**



## Kurokawa, Lisa

---

**From:** Kurokawa, Lisa  
**Sent:** Friday, May 10, 2013 1:26 PM  
**To:** 'cyatooma@sierracollege.edu'  
**Cc:** 'cirwin@sierracollege.edu'; 'jahlquist@sierracollege.edu'; 'khester@sierracollege.edu'  
**Subject:** Adjustment to Integrated Waste Management Mandated Cost Claims filed by Sierra Joint CCD  
**Attachments:** Offsetting Savings Calculation.xlsx; Narrative of Adjustment.pdf; Waste Management Annual Report of Diversion.pdf; Summary of Program Costs.pdf; Amended Parameters and Guidelines.pdf

Mr. Yatooma,

My name is Lisa Kurokawa and I'm an Audit Manager with the State Controller's Office, Division of Audits, Mandated Cost Claim Bureau. The reason I am contacting you is because the State Controller's Office will be adjusting Sierra Joint CCD's Integrated Waste Management (IWM) claims for FY's 1999-00, 2000-01, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, and 2009-10 by \$116,605. The district contracted with SixTen and Associates to prepare these claims.

At this point, I am not sure who the appropriate district contact would be regarding these claims? If you are not the appropriate contact, please forward this email to the correct person. I have included Colin Irwin as a cc: on this email because he is listed as the district's Recycling Coordinator on CalRecycle's website.

### Unreported Offsetting Savings

We are making this adjustment because the district did not offset any savings realized as a result of implementing the district's IWM Plan. For FY's 1999-00, 2000-01, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, and 2009-10 the district realized savings of \$171,209. Please see the attached "Offsetting Savings Calculation" and the attached "Narrative of Review Adjustment" for an explanation of the adjustment and the calculation. To calculate the offsetting savings realized by the district, we used the "tonnage diverted" that the district reported to CalRecycle in accordance with Public Resource Code section 42926, subsection (b)(1) (as shown on the attached "Waste Management Annual Report of Diversion").

### Financial Summary

For FY's 1999-00, 2000-01, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, and 2009-10, the district claimed reimbursement of \$236,914 (\$238,419 less a \$1,505 penalty for filing a late claim) for the IWM Program. However, because of the offsetting savings adjustment, we have determined that \$120,309 (\$121,131 less a \$822 penalty for filing a late claim) is allowable and \$116,605 is unallowable (please see the attached "Summary of Program Costs" for a summary of the claimed, allowable, and review adjustment by fiscal year). The State has made no payments to the district; therefore, the State will pay the district \$120,309 contingent upon available appropriations.

### Attached Documentation

I have attached the following documentation for you to review:

- Offsetting Savings Calculation
- Narrative of Review Adjustment
- Waste Management Report of Diversion (from CalRecycle's website)
- Summary of Program Costs
- Amended Parameters and Guidelines (See the "Offsetting Savings" section on page 11 of 12)

On a separate email, I will attach the IWM claims because the file size is too large (3 MB).

May 21, 2013 meeting to discuss this adjustment?

At this point, we would like to have a meeting with the district to discuss this adjustment. During this meeting, we can discuss the background regarding this adjustment, explain further how the calculation was made, and answer any questions you may have.

We are available anytime on **Wednesday, May 21, 2013**. If this date does not work for you, please provide an alternate date and time. Alternatively, if the district agrees with this adjustment, we can forgo the meeting and just issue a letter report.

Please let me know how you wish to proceed?

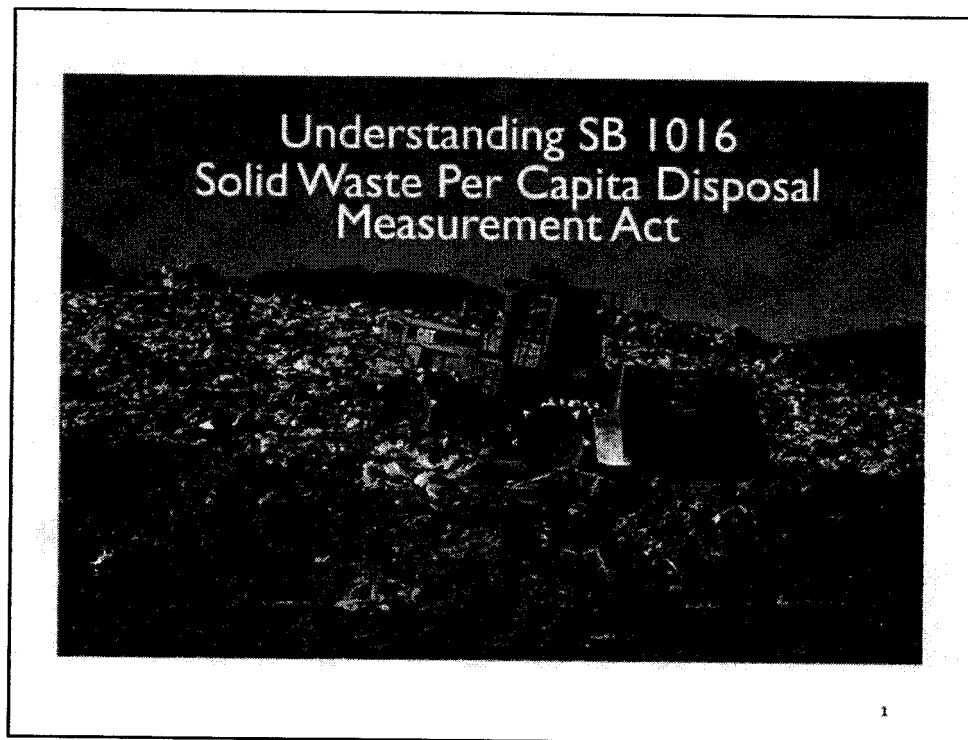
Thank you,

***Lisa Kurokawa***

Audit Manager  
State Controller's Office  
Division of Audits | Mandated Cost Bureau  
(916) 327-3138 - Office | (916) 549-2753 - Work Cell  
[lkurokawa@sco.ca.gov](mailto:lkurokawa@sco.ca.gov)

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## **Tab 9**



#### Intro

Hello, and thank you for your interest in this quick overview of The Solid Waste Per Capita Disposal Measurement Act – also known as SB1016. I am \_\_\_\_\_ of the California Integrated Waste Management Board.

The Integrated Waste Management Act of 1989 (AB 939) was revolutionary legislation that changed the way California managed its trash, its landfills, and most importantly – its resources.

Not only did 939 get California to divert a mandated 50 percent of its waste, it surpassed that goal as California achieved 58 percent diversion in 2007.

But we are far from finished. While the 50 percent target remains unchanged, the passage of SB 1016 will simplify the way jurisdictions measure their waste stream and put more emphasis on successful recycling and diversion program implementation.

[Slide 1]

So how does SB 1016 affect your waste management practices? This presentation will provide a very brief overview that will answer some frequently asked questions about the legislation and will provide resources for additional information.

SOURCE:

<http://www.calrecycle.ca.gov/igcentral/goalmeasure/Tools/SimplePresen.pdf>

①

### **From Diversion...**

- ***Diversion Rate:***
  - Complex mathematical calculations and estimates
  - 18-24 months to determine final calculations
  - Focus on 50 percent rather than implementing effective programs

2

The calculation of a jurisdiction's diversion numbers has always played a major role in AB 939.

However, [click] it has long been described as an inefficient, overly complex process – one that takes [click] between 18 and 24 months to complete.

[click] It also improperly places focus on achieving satisfactory numbers rather than implementing successful waste reduction and recycling programs.

[next slide]

### **...to Disposal**

- **Per Capita Disposal Rate:**
  - Simplifies: calculates disposal per person within a jurisdiction
  - Six months to determine final calculations
  - Less “bean counting” and more resources towards program implementation

3

SB 1016 [click] simplifies the measurement process – moving away from the complexities of diversion estimates and instead measuring per capita *disposal* - that is, disposal per person within a particular Jurisdiction.

This shift from diversion to disposal provides much more accurate measurements, [click] takes less time to calculate – 6 months vs. 18-24 – and allows jurisdictions [click] to apply resources toward building successful programs rather than crunching numbers.

[next slide]

## How does this Change 50%?

- Old system: 50% or MORE *Diversion* plus program implementation equals success
- New system: 50% or LESS *Disposal* plus program implementation equals success
- Under SB 1016, lower per capita disposal equal less waste

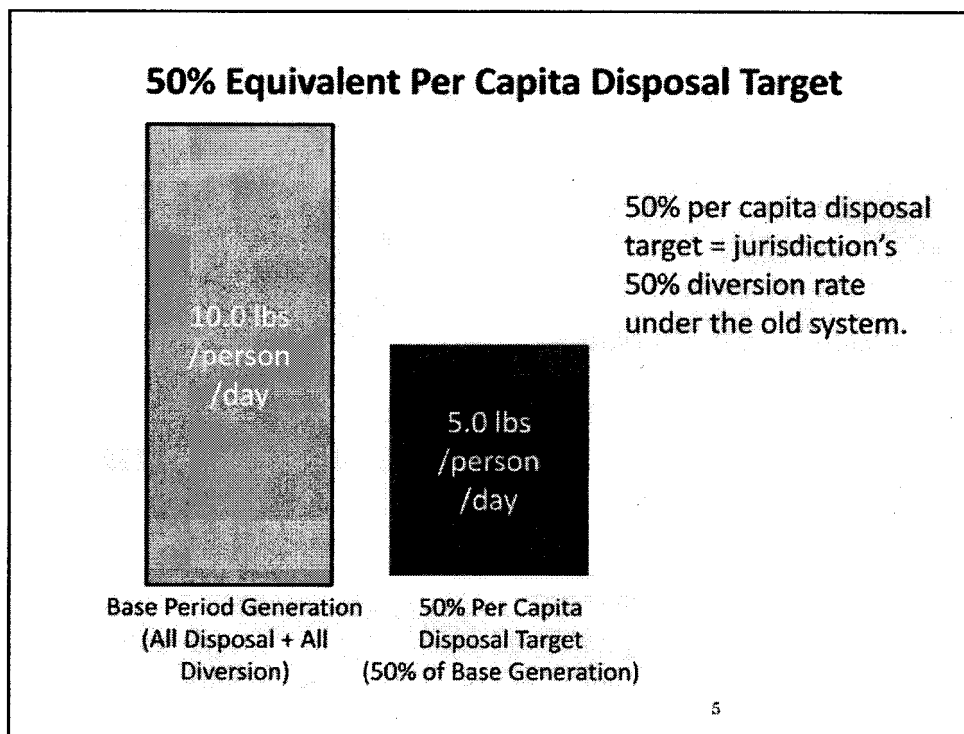
4

This change in measurement does change how we look at the numbers, however the intent remains the same – reducing our waste disposal.

Under the old system, [click] if a jurisdiction *diverted* 50 percent of its waste or MORE, and it was fully implementing its recycling and related programs, then it had met its mandate and was moving in the right direction.

Now, under SB 1016, each jurisdiction will have a disposal target that is the equivalent of 50 percent diversion, and that target will be expressed on a *per capita basis*. [click] If a jurisdiction *disposes* less than its 50 percent equivalent per capita disposal target AND is implementing its recycling and related programs, it has met the mandate.

You are used to thinking about a diversion rate of *over* 50 percent as being great news! [click] But now, you should be thinking that if your per-capita disposal rate is *less than* your target, then that means you're doing a great job with your programs and now that is great news!



Confused? Perhaps this slide will help.

**[click]** A jurisdiction with a base waste generation rate of 10 pounds per person per day will have a **TARGET [click]** of getting that rate to 5 pounds per person per day, or 50 percent. As you can see, under this new system, a low per capita disposal is a good thing.

In short, the lower the percentage, the less waste a jurisdiction is generating - thus the better it is doing.

Also, an important point to remember **[click]** - if your jurisdiction was at 50 percent diversion under the old system, in most cases, your jurisdiction will remain at 50 percent under the new system—it is just measured in terms of per capita disposal now.

**[next slide]**



## **Each Jurisdiction is Unique**

- Differing demographics and industrial bases within jurisdictions
- Impossible to compare targets and progress to other jurisdictions

6

Remember that each jurisdiction is unique! **[click]** Each one has its own 50 percent equivalent disposal target, different demographics and industrial bases.

You may be used to comparing your diversion rate with other jurisdictions in the region, but because the per-capita disposal calculation is unique to each jurisdiction, **[click]** it is impossible to compare targets and disposal rates.

## **Compliance Impacts of SB 1016**

- Compliance remains unchanged
- Disposal number is a factor to consider, but does NOT determine compliance
- Evaluation focused on how jurisdictions are implementing their programs
- Technical assistance for struggling programs

7

SB 1016 does not change AB 939's 50 percent requirement—it just measures it differently.

**[click]** A jurisdiction's compliance is also the same under the new system as it was under the old system. Under both systems, the most important aspect of compliance is program implementation. However, the new system further emphasizes the importance of program implementation.

To evaluate compliance, the Board will look at a jurisdiction's per-capita disposal rates as an indicator of how well its programs are doing to keep or reduce disposal at or below a jurisdiction's unique 50% equivalent disposal target.

**[click]** But the numbers are simply one of several factors – as opposed to being the primary factor – that the Board uses to determine compliance.

**[click]** The priority of the Board is to evaluate that a jurisdiction is continuing to implement the programs it chose and is making progress in meeting its target.

If a jurisdiction is struggling to meet its 50 percent target, **[click]** the Board will provide increased technical assistance to help determine why that may be and work with them to make any necessary program modifications.

**[next slide]**

## **SB 1016 Recap What Stakeholders Asked For!**

- Simplified, accurate and timely
- Maintains 50% requirement
- Emphasis on program implementation instead of number crunching
- Increase CIWMB staff field presence to provide technical assistance

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SB 1016 was developed - in response to recommendations from you and the CIWMB – [click] to create a measurement system that is less complex, more accurate, and more timely than it has been in the past.

[click]

The shift to a per capita disposal system with [click] continuing emphasis on successful program implementation, [click] as well as an increase in technical assistance to jurisdictions, is the next step to improving waste management practices in California.

It creates a clearer picture of where we stand in our waste reduction efforts - but most importantly, SB 1016 allows us to better see where improvements are needed and to address those areas.

## **Contacts:**

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I'm sure you have plenty of questions regarding the finer points of SB 1016 and the Board has a number of staff available to provide any additional information and expertise you might need regarding this important piece of legislation. **[click]** Please do not hesitate to contact them if you have any questions.

### **[Closing]**

It is my hope that you have found this brief introduction to SB 1016 useful and informative. California is a global leader in environmental protection, and it is our work here at the State and Local levels that is so vital to that success.

We at the Board thank you for your efforts thus far, and we look forward to continued success working with you

Thank you very much for your time.

## **Tab 10**

**State Agency Waste Management: Annual Report****Diversion Programs to Report**

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In each reporting year, state agencies must select which diversion programs to report, and describe how programs are implemented. This list of materials and program activities is offered to help state agencies prepare for the annual report.

**Recycling**

Recycling is the practice of collecting and diverting materials from the waste stream for remanufacturing into new products, such as recycled-content paper. The programs listed reflect this practice.

The annual report will ask you to identify the materials that are collected for recycling at your facility/facilities and provide details describing your recycling activities.

- >> Beverage containers
- >> Glass Plastics (#3-7)
- >> Carpet
- >> Cardboard
- >> Newspaper
- >> Office paper (white)
- >> Office paper (mixed)
- >> Confidential shredded paper
- >> Copier/toner cartridges
- >> Scrap metal
- >> Wood waste
- >> Textiles
- >> Ash Sludge (sewage/industrial)
- >> Tires
- >> White goods
- >> Construction materials/debris
- >> Rendering
- >> Other
- >> None

**Information About Hazardous Waste Materials**

These following materials are deemed as hazardous, and cannot be disposed in a landfill. Proper handling is required and does not count as diversion. These hazardous materials are regulated by the California Department of Toxic Substances Control (DTSC). Please see the DTSC website for their disposal guidelines.

①

- » Universal Waste: Radios, stereo equipment, printers, VCR/DVD players, calculators, cell phones, telephones, answering machines, microwave ovens, cathode ray tubes, cathode ray glass, all types of batteries, lamps (compact fluorescent lightbulbs, commercial fluorescent lights), mercury containing equipment, non-empty aerosol cans (containing propane, butane pesticides), and other common electronic devices.
- » Electronic Waste: Common electronic devices that are identified as hazardous waste, such as computers and central processing units (CPU), laptops, monitors and televisions, etc.
- » Additional hazardous wastes should be properly managed: antifreeze, asbestos, paint, treated wood, used oil, etc.



## Organics Recycling

In October of 2014 Governor Brown signed AB 1826 Chesbro (Chapter 727, Statutes of 2014), requiring businesses, including State Agencies, to recycle their organic waste on and after April 1, 2016, depending on the amount of organic waste they generate per week. This law also requires that on and after January 1, 2016, local jurisdictions across the state implement an organic waste recycling program to divert organic waste generated by businesses, including State Agencies that meet the progressive thresholds. Learn more about AB 1826 and Mandatory Commercial Organics Recycling.

Programs that increase diversion of organic materials from landfill disposal for beneficial uses such as compost, mulch, and energy production.

The annual report will ask you to identify the organic materials, how they are diverted by your facility/facilities, and provide details describing your organics recycling programs.

- » Xeriscaping (climate appropriate landscaping)
- » Grasscycling
- » Green Waste—On-site composting and mulching
- » Green Waste—Self-haul
- » Green Waste—Commercial pickup
- » Food scraps—On-site composting and mulching
- » Food scraps—Self-haul
- » Food scraps—Commercial pickup
- » Other

## Material Exchange

Programs that promote the exchange and reuse of unwanted or surplus materials. The reuse of materials/products results in the conservation of energy, raw resources, landfill space, and the reduction of green house gas emissions, purchasing costs, and disposal costs.

The annual report will ask you to identify your agency/facility's efforts to donate or exchanges materials, supplies, equipment, etc., and provide details describing your material exchange activities.

- » Nonprofit/school donations
- » Internal property reutilizations
- » State surplus (accepted by DGS)
- » Used book exchange/buy backs
- » Employee supplies exchange
- » Other

2

**Waste Prevention/Reuse**

Programs in this section support (a) waste prevention: actions or choices that reduce waste, and prevent the generation of waste in the first place; and (b) reuse: using an object or material again, either for its original purpose or for a similar purpose, without significantly altering the physical form of the object or material.

The annual report will ask you to select the common waste prevention and reuse activities implemented at your facility/facilities, and provide details describing your waste prevention and reuse programs.

- Paper forms reduction--online forms
- Bulletin boards
- Remanufactured toner cartridges
- Retreaded/Recapped tires
- Washable/Reusable cups, service ware
- Reusable boxes
- Reusable pallets
- Reusable slip sheets
- Electronic document storage
- Intranet
- Reuse of office furniture, equipment & supplies
- Reuse of packing materials
- Reuse of construction/remodeling materials
- Double-sided copies
- Email vs. paper memos
- Food Donation
- Electric air hand-dryers
- Remanufactured equipment
- Rags made from waste cloth or reusable rags
- Preventative maintenance
- Used vehicle parts
- Used Tires
- Other
- None

**Green Procurement**

Programs that promote green purchasing practices, including the purchase of goods and materials that are made from recycled or less harmful ingredients such as, postconsumer recycled content copy paper or less toxic cleaning products. [View sample policies](#) and the [Department of General Services Buying Green website](#).

The annual report will ask you to identify how your agency is closing the recycling loop (such as buying post-consumer recycled content products), and provide details describing your procurement programs/policies and the types of green products your agency is procuring. [View SABRC Report](#)

- Recycled Content Product (RCP) procurement policy

③



- >> Environmentally Preferable Purchasing (EPP) procurement policy
- >> Staff procurement training regarding RCP/EPP practices
- >> RCP/EPP language included in procurement contracts for products and materials
- >> Other green procurement activities

## Training and Education

Programs to reduce trash, re-use, recycle, compost, and to buy green products are more effective when employees are aware, involved and motivated. How does your agency train and educate employees, and non-employees (if applicable) regarding existing waste management and recycling programs?

The annual report will ask you to identify how your agency trains and educates employees, and non-employees (if applicable) regarding efforts to reduce waste, reuse, recycle, compost, and buy green products, and explain how you also educate your suppliers, customers, and/or your community about your efforts to reduce, reuse, recycle, compost, and buy recycled products.

- >> Web page (intranet or internet)
- >> Signage (signs, posters, including labels for recycling bins)
- >> Brochures, flyers, newsletters, publications, newspaper articles/ads
- >> Office recycling guide, fact sheets
- >> New employee package
- >> Outreach (internal/external) e.g. environmental fairs
- >> Seminars, workshops, special speakers
- >> Employee incentives, competitions/prizes
- >> Awards program
- >> Press releases
- >> Employee training
- >> Waste audits, waste evaluations/surveys
- >> Special recycling/reuse events
- >> Other

Please contact your CalRecycle local assistance representative for individual assistance.

.....

Last updated: July 30, 2015

State Agency Waste Management Programs, <http://www.calrecycle.ca.gov/StateAgency/>

Recycling Coordinator: [SARC@calrecycle.ca.gov](mailto:SARC@calrecycle.ca.gov), (916) 341-6199

Buy Recycled Campaign: [BuyRecycled@calrecycle.ca.gov](mailto:BuyRecycled@calrecycle.ca.gov), (916) 341-6199

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## **Tab 11**



LINDA S. ADAMS  
SECRETARY FOR ENVIRONMENTAL  
PROTECTION

# CALIFORNIA INTEGRATED WASTE MANAGEMENT BOARD



ARNOLD SCHWARZENEGGER  
GOVERNOR

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September 21, 2009

Paula Higashi  
Executive Director  
Commission on State Mandates  
980 Ninth Street, Suite 300  
Sacramento, CA 95864

Re: **Development Of Revised Statewide Cost Estimate**  
Request to Amend Parameters and Guidelines  
Integrated Waste Management Board 05-PGA-16  
Public Resources Code Sections 40148, 40196.3, 42920-42928  
Public Contract Code Sections 12167 and 12167.1  
Statutes 1999, Chapter 764; Statutes 1992, Chapter 1116  
State Agency Model Integrated Waste Management Plan (February 2000)

Dear Ms. Higashi:

You have requested a "revised estimate of avoided disposal costs and sales of recyclable materials, based on the information reported to the CIWMB by the 45 claimant districts" for use in developing an accurate revised statewide cost estimate. Compiling this information required a significant effort on the part of a number of our staff and I wanted to express our appreciation for the additional time you have allowed us to respond.

Enclosed you will find summary spreadsheets containing information on each district to the extent it was available for the years involved with this claim. These summary sheets were built from a number of other spreadsheets detailing disposal reduction amounts for waste, and recovered materials by types, such as glass, paper, etc. I have only enclosed the summary sheets in hard copy due to the large amount of paper involved and the inability to fit much of the information on one page at a time. I will be separately e-mailing those documents to you so that your staff may review them in a more readily useable format. For those parties that are also receiving a copy of this letter, if you would like me to e-mail these additional documents to you, please send your e-mail address with a request to me at [eblock@ciwmb.ca.gov](mailto:eblock@ciwmb.ca.gov).

There are several things I must note about the enclosed information. We could not provide information about the years 1999 and 2000 because plans were first coming in during that period and community colleges were not yet reporting their results. Starting in 2001, the data is based on a calendar year, not a fiscal year, as that is the way in which the information was reported to us. We have not provided 2008 data as we have not received and reviewed all of that information yet. Districts do not report their reduced disposal costs or sales of recyclable materials per se, they report their reduction in disposal and the amounts of recyclable materials they have recovered. We then took that data and used average estimated rates for disposal costs and sale of recyclable commodities for the years involved to develop monetary estimates.

Finally, you will notice that despite some significant offsets and available revenue, some community college districts still show a cost for implementation. I want to make clear that it is the CIWMB's position that these claim amounts are still inaccurate – the amounts claimed far exceed

September 21, 2009  
Paula Higashi  
Page 2

reasonable costs for the programs implemented, particularly when compared to other similar costs from other claimants. While the CIWMB understands that a more detailed level of claim review will occur at a later date, we still believe that the Commission should not include claims that are inaccurate on their face in the calculations of estimated statewide costs.

Once you have had a chance to review this information, you will see that most of the claimants have neglected to provide information to you on offsets and revenues that they reported to us as part of their annual reports. As we have previously indicated, we believe once these numbers are factored in, and other inaccuracies are corrected – the claimants will in fact be owed nothing from the state because the programs that they were required to institute saved them money, rather than costing money.

I realize there is a lot of detail in the information provided and e-mailed separately. Please feel free to let me know if you would like to meet with our staff to obtain any additional information or explanations on how this data was derived. I can be reached at 916-341-6080 if you would like to make arrangements to discuss this further. Thank you for your consideration.

I certify, under penalty of perjury, that I am an authorized representative of the California Integrated Waste Management Board and that the statements made in this document are true and correct to the best of my personal knowledge and belief.

Executed this 21st day of September, 2009 in Sacramento, California, by:



\_\_\_\_\_  
Elliot Block  
Chief Counsel  
California Integrated Waste Management Board

## PROOF OF SERVICE

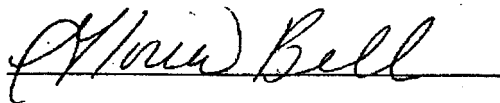
**Development Of Revised Statewide Cost Estimate  
Integrated Waste Management Board 05-PGA-16**

I, the undersigned, declare as follows:

I am employed in the County of Sacramento, State of California, I am 18 years of age or older and not a party to the within-entitled cause; my business address is 1001 I Street, 23<sup>rd</sup> floor, Sacramento, California, 95814.

On September 21, 2009, I served the attached Letter With Enclosures Regarding The Development Of Revised Statewide Cost Estimate to the Commission on State Mandates and by placing a true copy thereof to the Commission and to all of those listed on the attached mailing list enclosed in a sealed envelope with postage thereon fully prepaid in the U. S. Mail at Sacramento, California, in the normal pickup location at 1001 I Street, 23<sup>rd</sup> floor, for Interagency Mail Service, addressed as follows:

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on September 21, 2009 at Sacramento, California.



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Clovis, CA 93611-0599

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Allan Hancock CCD								
Allan Hancock College								
	\$ (13,459.07)	\$ (48,899.21)	\$ (1,185.78)	\$ (8,674.97)	\$ (24,695.78)	\$ (38.54)	\$ (37,252.08)	\$ (134,205.44)
Butte CCD								
Butte College								
	\$ (143,534.70)	\$ (43,154.69)	\$ (46,261.79)	\$ (49,695.92)	\$ (55,239.65)	\$ (62,209.06)	\$ (50,768.13)	\$ (450,863.94)
Cabrillo CCD								
Cabrillo College								
	\$ (14,118.44)	\$ (17,179.18)	\$ (22,818.54)	\$ (18,143.93)	\$ (15,381.47)	\$ (5,411.70)	\$ (25,913.23)	\$ (118,966.49)
Chabot-Las Positas CCD								
Chabot College								
Las Positas College								
	\$ 80,384.42	\$ 81,333.13	\$ 96,103.70	\$ 116,858.89	\$ 159,153.07	\$ 37,557.42	\$ 27,527.32	\$ 598,917.94
Citrus CCD								
Citrus College								
	\$ (60,776.76)	\$ (26,665.64)	\$ (24,284.47)	\$ (2,624.48)	\$ (11,795.19)	\$ (132,644.25)	\$ (83,666.70)	\$ (342,457.49)
Coast CCD								
Coastline Community College								
Golden West College								
Orange Coast College								
	\$ (86,379.58)	\$ (30,046.73)	\$ 149.92	\$ (29,469.60)	\$ 21,164.81	\$ (49,415.73)	\$ (148,200.90)	\$ (322,197.80)
Sequoias CCD								
College of the Sequoias								
	\$ (10,834.92)	\$ (10,310.03)	\$ (20,686.69)	\$ (22,958.41)	\$ (28,017.19)	\$ (33,123.41)	\$ (42,730.48)	\$ (168,661.12)
Contra Costa CCD								



District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Contra Costa College								
Diablo Valley College								
Los Medanos College								
	\$ (9,721.43)	\$ (17,093.76)	\$ (21,268.27)	\$ (34,617.79)	\$ (38,088.70)	\$ (44,388.20)	\$ (93,161.02)	\$ (258,339.18)
El Camino CCD								
El Camino College								
Compton Community Educational Center								
	\$ 31,005.91	\$ 14,677.70	\$ 3,983.50	\$ 13,877.75	\$ (46,510.53)	\$ 8,980.07	\$ (8,815.19)	\$ 17,199.21
Foothill-DeAnza CCD								
DeAnza College								
Foothill College								
	\$ (76,543.42)	\$ (314,355.47)	\$ (108,315.26)	\$ (110,536.86)	\$ (236,092.97)	\$ (181,090.89)	\$ (153,776.91)	\$ (1,180,711.77)
Gavilan Joint CCD								
Gavilan College								
	\$ 63,323.67	\$ 62,091.56	\$ 36,358.77	\$ 45,610.46	\$ 43,765.48	\$ (408,713.79)	\$ 38,836.07	\$ (118,727.79)
Glendale CCD								
Glendale Community College								
	\$ (34,513.22)	\$ 18,688.38	\$ 72,574.80	\$ 46,948.46	\$ 56,408.12	\$ 54,814.00	\$ 80,453.34	\$ 295,373.88
Grossmont-Cuyamaca CCD								
Cuyamaca College								
Grossmont College								
	\$ (137,664.73)	\$ 39,437.16	\$ 39,263.89	\$ (115,710.42)	\$ (721,030.27)	\$ 116,609.81	\$ (597.11)	\$ (779,691.67)
Hartnell CCD								
Hartnell Community College								
	\$ 30,209.01	\$ 43,437.20	\$ 18,598.88	\$ (12,568.36)	\$ 5,597.45	\$ (20,014.70)	\$ (84,752.35)	\$ (19,492.87)

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Lassen CCD								
Lassen College								
	\$ (10,880.06)	\$ (15,900.70)	\$ (9,691.47)	\$ (15,708.67)	\$ (13,755.67)	\$ (18,911.66)	\$ (23,146.91)	\$ (107,995.14)
Long Beach CCD								
Long Beach City College								
	\$ 11,682.69	\$ 16,676.15	\$ 12,275.70	\$ (101,090.71)	\$ 10,735.82	\$ (16,139.13)	\$ (10,663.06)	\$ (76,522.54)
Los Rios CCD								
American River College								
Cosumnes River College								
Folsom Lake College								
Sacramento City College								
	\$ (32,892.88)	\$ (93,854.42)	\$ (66,912.90)	\$ (96,455.32)	\$ (1,231,937.81)	\$ (19,344.10)	\$ (37,187.40)	\$ (1,578,584.82)
Marin CCD								
College of Marin								
	\$ (13,631.22)	\$ (10,468.62)	\$ (1,086.09)	\$ 8,419.85	\$ 9,879.65	\$ 4,744.82	\$ (19,837.14)	\$ (21,978.75)
Merced CCD								
Merced College								
	\$ (208,871.37)	\$ 12,812.47	\$ 15,089.74	\$ 6,851.73	\$ 4,494.98	\$ 35,310.27	\$ 34,030.21	\$ (100,281.96)
MiraCosta CCD								
MiraCosta College								
	\$ (7,547.86)	\$ (10,795.92)	\$ (38,401.45)	\$ (16,505.89)	\$ (55,895.14)	\$ (77,153.72)	\$ (41,286.71)	\$ (247,586.68)
Monterey CCD								
Monterey Peninsula College								
	\$ (12,928.87)	\$ (18,782.43)	\$ (20,194.80)	\$ (28,059.36)	\$ (25,043.13)	\$ (29,633.94)	\$ (18,153.85)	\$ (152,796.37)

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Mt. San Antonio CCD								
Mt. San Antonio College								
	\$ 3,452.14	\$ (22,145.81)	\$ 5,517.39	\$ (8,624.39)	\$ 23,867.20	\$ 38,421.14	\$ 34,257.98	\$ 74,745.65
North Orange Cty CCD								
Cypress College								
Fullerton College								
	\$ (3,105.41)	\$ (80,224.30)	\$ (129,370.31)	\$ (134,735.18)	\$ (193,425.60)	\$ (249,952.05)	\$ (34,409.44)	\$ (825,222.29)
Palo Verde CCD								
Palo Verde College								
	\$ 71,930.00	\$ 58,605.46	\$ 56,129.09	\$ 59,374.79	\$ 65,689.95	\$ 63,553.71	\$ 26,730.81	\$ 402,013.80
Palomar CCD								
Palomar College								
	\$ 65,958.21	\$ 72,504.57	\$ 101,216.85	\$ 58,994.82	\$ 40,096.59	\$ 40,897.25	\$ 65,760.78	\$ 445,429.07
Pasadena CCD								
Pasadena City College								
	\$ 164,564.73	\$ 238,657.67	\$ 256,456.32	\$ 235,830.32	\$ 245,767.58	\$ 14,930.51	\$ 270,023.24	\$ 1,426,230.37
Rancho Santiago CCD								
Santa Ana College								
	\$ 58,373.70	\$ 49,973.24	\$ 54,125.17	\$ 115,919.38	\$ 67,374.86	\$ 141,308.96	\$ 60,312.53	\$ 547,387.84
Santiago Canyon College								
Redwoods CCD								
College of the Redwoods								
	\$ (2,801.78)	\$ 31,802.33	\$ 33,184.43	\$ 33,788.47	\$ 31,796.19	\$ 6,146.67	\$ (79,700.05)	\$ 54,216.27
San Bernardino CCD								
Crafton Hills College								

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
San Bernardino Valley College								
	\$ (3,452.57)	\$ (10,621.38)	\$ (28,228.29)	\$ (19,861.75)	\$ (239,409.28)	\$ (322,864.10)	\$ (995,388.02)	\$ (1,619,825.40)
San Joaquin Delta CCD								
San Joaquin Delta College								
	\$ (22,828.64)	\$ (16,462.40)	\$ (28,689.47)	\$ (38,053.60)	\$ (42,871.30)	\$ (38,021.93)	\$ 19,183.93	\$ (167,743.42)
San Jose CCD								
Evergreen Valley College								
San Jose City College								
	\$ (10,767.02)	\$ 191,233.96	\$ 238,555.16	\$ 256,890.84	\$ 286,824.48	\$ 192,184.29	\$ 374,162.79	\$ 1,529,084.50
San Luis Obispo CCD								
Cuesta College								
	\$ (23,187.77)	\$ (17,819.63)	\$ (19,530.76)	\$ (18,509.76)	\$ (20,925.33)	\$ 37,492.56	\$ 38,224.33	\$ (24,256.35)
San Mateo Co CCD								
College of San Mateo								
Skyline College								
	\$ (29,194.91)	\$ (9,486.68)	\$ (11,855.60)	\$ (128,527.81)	\$ (4,882.60)	\$ (97,026.52)	\$ (89,080.30)	\$ (370,054.41)
Santa Clarita CCD								
College of the Canyons								
	\$ (10,541.53)	\$ (14,971.73)	\$ (23,555.53)	\$ (27,139.81)	\$ (31,272.84)	\$ (40,175.65)	\$ (52,109.34)	\$ (199,766.43)
Santa Monica CCD								
Santa Monica College								
	\$ (970,517.06)	\$ (24,520.06)	\$ (128,695.11)	\$ (270,723.06)	\$ (205,658.62)	\$ (400,814.98)	\$ (185,388.10)	\$ (2,186,316.99)
Shasta Tehama CCD								
Shasta College								
	\$ (8,132.25)	\$ (21,651.17)	\$ (15,267.68)	\$ (66,984.34)	\$ (25,203.34)	\$ (8,982.40)	\$ (17,649.48)	\$ (163,870.65)

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
Sierra Joint CCD								
Sierra College								
	\$ 15,932.10	\$ 19,408.44	\$ 3,580.84	\$ (8,663.27)	\$ (11,695.66)	\$ (10,453.94)	\$ (11,149.13)	\$ (3,040.62)
Siskiyou CCD								
College of the Siskiyous								
	\$ 7,292.15	\$ (4,206.06)	\$ 20,877.40	\$ 4,816.74	\$ 12,846.77	\$ (17,859.70)	\$ (18,158.82)	\$ 5,608.47
Solano Co CCD								
Solano Community College								
	\$ (5,346.21)	\$ (122,573.58)	\$ (13,171.70)	\$ (18,882.42)	\$ (15,244.51)	\$ (40,396.03)	\$ (28,572.29)	\$ (244,186.73)
State Center CCD								
Fresno City College								
Reedley College								
	\$ (3,269.73)	\$ (1,709.91)	\$ (2,020.77)	\$ (14,798.60)	\$ (14,351.89)	\$ (8,247.29)	\$ (21,339.27)	\$ (65,737.47)
Victor Valley CCD								
Victor Valley College								
	\$ 36,238.51	\$ 53,336.44	\$ 56,722.89	\$ 53,200.88	\$ 55,662.05	\$ 17,841.05	\$ 10,432.65	\$ 283,434.46
West Kern CCD								
Taft College								
	\$ 3,941.58	\$ 8,389.09	\$ 7,629.30	\$ 5,452.23	\$ 8,117.72	\$ 10,136.37	\$ (10,150.87)	\$ 33,515.41
West Valley-Mission CCD								
Mission College								
	\$ (12,760.67)	\$ (5,787.41)	\$ (12,321.50)	\$ (15,665.07)	\$ (16,507.43)	\$ (7,764.51)	\$ (27,755.78)	\$ (98,562.37)
Yosemite CCD								
West Valley College								

District / College	Total claimed - (offsets + avoided disposal) for 2001	Total claimed - (offsets + avoided disposal) for 2002	Total claimed - (offsets + avoided disposal) for 2003	Total claimed - (offsets + avoided disposal) for 2004	Total claimed - (offsets + avoided disposal) for 2005	Total claimed - (offsets + avoided disposal) for 2006	Total claimed - (offsets + avoided disposal) for 2007	Grand Total For All Years
	\$ (105,973.59)	\$ (91,365.78)	\$ (106,050.59)	\$ (96,710.98)	\$ (39,130.58)	\$ (123,975.15)	\$ (117,158.48)	\$ (680,365.15)
Yuba CCD								
Yuba College								
	\$ (12,880.59)	\$ (21,586.25)	\$ (21,248.02)	\$ (41,669.46)	\$ (182,486.12)	\$ (56,694.98)	\$ (26,149.84)	\$ (362,715.27)
GRAND TOTAL	\$ (1,454,769.47)	\$ (109,573.99)	\$ 207,280.89	\$ (509,534.59)	\$ (2,397,305.81)	\$ (1,700,533.15)	\$ (1,514,132.40)	\$ (7,478,568.53)

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	<del>\$ 49.00</del>	
Allan Hancock CCD	<del>\$ 12,898.44</del>	<del>\$ 58,686.19</del>	<del>\$ 15,678.90</del>	<del>\$ 19,224.60</del>	<del>\$ 34,251.75</del>	<del>\$ 23,809.60</del>	<del>\$ 46,574.99</del>	
Allan Hancock College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 12,898.44	\$ 58,686.19	\$ 15,678.90	\$ 19,224.60	\$ 34,251.75	\$ 23,809.60	\$ 46,574.99	\$ 211,124.46
Butte CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Butte College	\$ 140,510.89	\$ 39,841.26	\$ 40,434.55	\$ 42,795.27	\$ 43,669.47	\$ 50,620.70	\$ 53,343.85	
	\$ 140,510.89	\$ 39,841.26	\$ 40,434.55	\$ 42,795.27	\$ 43,669.47	\$ 50,620.70	\$ 53,343.85	\$ 411,215.98
Cabrillo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cabrillo College	\$ 7,433.75	\$ 8,477.52	\$ 15,803.75	\$ 9,953.09	\$ 9,086.22	\$ 11,676.64	\$ 12,300.96	
	\$ 7,433.75	\$ 8,477.52	\$ 15,803.75	\$ 9,953.09	\$ 9,086.22	\$ 11,676.64	\$ 12,300.96	\$ 74,731.93
Chabot-Las Positas CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Chabot College	\$ 15,935.18	\$ 15,412.04	\$ 16,278.86	\$ 16,336.18	\$ 14,594.19	\$ 24,228.20	\$ 56,415.17	
Las Positas College	\$ 4,570.58	\$ 4,864.87	\$ 6,062.22	\$ 7,380.48	\$ 5,100.42	\$ 18,082.60	\$ 7,608.97	
	\$ 20,505.77	\$ 20,276.90	\$ 22,341.08	\$ 23,716.67	\$ 19,694.61	\$ 42,310.80	\$ 64,024.14	\$ 212,869.96
Citrus CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Citrus College	\$ 77,880.02	\$ 43,047.73	\$ 38,148.88	\$ 17,523.78	\$ 23,800.18	\$ 175,911.77	\$ 150,622.33	
	\$ 77,880.02	\$ 43,047.73	\$ 38,148.88	\$ 17,523.78	\$ 23,800.18	\$ 175,911.77	\$ 150,622.33	\$ 526,934.69
Coast CCD	\$ 3,042.20	\$ 3,616.64	\$ 3,347.11	\$ 5,758.77	\$ 7,845.36	\$ 5,196.71	\$ 6,346.58	
Coastline Community College	\$ 3,640.46	\$ 3,657.04	\$ 5,851.55	\$ 5,185.05	\$ 8,134.50	\$ 13,262.49	\$ 6,673.21	
Golden West College	\$ 16,646.02	\$ 17,077.38	\$ 21,101.90	\$ 40,968.67	\$ 28,081.95	\$ 84,803.21	\$ 34,882.86	
Orange Coast College	\$ 54,714.91	\$ 27,944.44	\$ 41,899.10	\$ 54,368.14	\$ 46,801.17	\$ 77,922.16	\$ 187,207.44	
	\$ 78,043.60	\$ 52,295.49	\$ 72,199.65	\$ 106,280.63	\$ 90,862.98	\$ 181,184.57	\$ 235,110.09	\$ 815,977.01
Sequoias CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of the Sequoias	\$ 11,390.07	\$ 12,326.74	\$ 12,503.79	\$ 12,774.65	\$ 16,048.50	\$ 18,763.40	\$ 19,835.20	
	\$ 11,390.07	\$ 12,326.74	\$ 12,503.79	\$ 12,774.65	\$ 16,048.50	\$ 18,763.40	\$ 19,835.20	\$ 103,642.34
Contra Costa CCD	\$ 462.15	\$ 453.93	\$ 750.96	\$ 593.59	\$ 649.35	\$ 616.40	\$ 618.63	
Contra Costa College	\$ 2,216.15	\$ 3,121.47	\$ 3,319.86	\$ 5,755.32	\$ 5,495.10	\$ 6,517.74	\$ 21,320.39	
Diablo Valley College	\$ 4,779.10	\$ 6,584.75	\$ 7,775.55	\$ 9,545.45	\$ 8,788.65	\$ 8,864.20	\$ 34,707.68	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	<del>\$ 26.39</del>	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	<del>\$ 49.00</del>	
Los Medanos College	\$ 2,241.62	\$ 3,023.81	<del>\$ 3,577.11</del>	<del>\$ 6,043.39</del>	\$ 5,967.00	<del>\$ 5,416.50</del>	\$ 23,793.91	
	\$ 9,699.03	\$ 13,183.97	\$ 15,423.48	\$ 21,939.74	\$ 20,900.10	\$ 21,414.84	\$ 80,440.61	\$ 183,001.76
El Camino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
El Camino College	\$ 9,026.18	\$ 14,298.00	\$ 68,860.68	\$ 30,109.75	\$ 81,400.41	\$ 45,523.90	\$ 58,023.60	
Compton Community Educational Center	\$ -	\$ 12,205.93	\$ 18,442.99	\$ -	\$ 5,296.20	\$ 6,459.92	\$ 4,975.95	
	\$ 9,026.18	\$ 26,503.93	\$ 87,303.67	\$ 30,109.75	\$ 86,696.61	\$ 51,983.82	\$ 62,999.55	\$ 354,623.51
Foothill-DeAnza CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
DeAnza College	\$ 32,354.35	\$ 53,028.84	\$ 60,438.03	\$ 54,560.24	\$ 29,246.10	\$ 46,469.20	\$ 34,848.80	
Foothill College	\$ 29,888.93	\$ 239,980.72	\$ 21,240.23	\$ 25,622.30	\$ 177,391.50	\$ 96,991.00	\$ 48,637.40	
	\$ 62,243.28	\$ 293,009.55	\$ 81,678.26	\$ 80,182.54	\$ 206,637.60	\$ 143,460.20	\$ 83,486.20	\$ 950,697.63
Gavilan Joint CCD	\$ 4,395.91	\$ 962.12	\$ 22,934.04	\$ 9,977.67	\$ 13,724.10	\$ 462,088.40	\$ 12,725.30	
Gavilan College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 4,395.91	\$ 962.12	\$ 22,934.04	\$ 9,977.67	\$ 13,724.10	\$ 462,088.40	\$ 12,725.30	\$ 526,807.55
Glendale CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Glendale Community College	\$ 67,633.54	\$ 24,092.11	\$ 20,052.83	\$ 18,820.04	\$ 19,254.69	\$ 20,434.58	\$ 24,842.51	
	\$ 67,633.54	\$ 24,092.11	\$ 20,052.83	\$ 18,820.04	\$ 19,254.69	\$ 20,434.58	\$ 24,842.51	\$ 195,130.30
Grossmont-Cuyamaca CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cuyamaca College	\$ 8,082.58	\$ 9,992.69	\$ 9,189.82	\$ 44,981.75	\$ 51,054.08	\$ 14,811.08	\$ 15,052.31	
Grossmont College	\$ 179,799.35	\$ 14,593.87	\$ 16,097.29	\$ 138,480.66	\$ 770,299.14	\$ 18,147.46	\$ 69,446.72	
	\$ 187,881.93	\$ 24,586.56	\$ 25,287.11	\$ 183,462.42	\$ 821,353.22	\$ 32,958.54	\$ 84,499.03	\$ 1,360,028.81
Hartnell CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Hartnell Community College	\$ 9,850.77	\$ 11,350.51	\$ 11,983.01	\$ 30,470.90	\$ 13,861.77	\$ 15,832.28	\$ 81,052.86	
	\$ 9,850.77	\$ 11,350.51	\$ 11,983.01	\$ 30,470.90	\$ 13,861.77	\$ 15,832.28	\$ 81,052.86	\$ 174,402.10
Lassen CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Lassen College	\$ 12,649.89	\$ 13,968.85	\$ 9,951.47	\$ 13,079.32	\$ 11,591.97	\$ 14,887.90	\$ 14,577.99	
	\$ 12,649.89	\$ 13,968.85	\$ 9,951.47	\$ 13,079.32	\$ 11,591.97	\$ 14,887.90	\$ 14,577.99	\$ 90,707.39

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	<del>\$ 49.00</del>	
Long Beach CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Long Beach City College	\$ 8,442.48	\$ 11,914.40	\$ 12,142.85	\$ 190,270.06	\$ 15,359.76	\$ 28,050.80	\$ 17,461.64	
	\$ 8,442.48	\$ 11,914.40	\$ 12,142.85	\$ 190,270.06	\$ 15,359.76	\$ 28,050.80	\$ 17,461.64	\$ 283,641.98
Los Rios CCD	\$ 1,676.12	\$ 2,536.78	\$ 2,386.47	\$ 2,548.01	\$ 3,563.43	\$ 3,013.55	\$ 3,358.80	
American River College	\$ 10,192.11	\$ 16,360.41	\$ 20,682.99	\$ 24,871.96	\$ 24,963.51	\$ 29,823.64	\$ 32,529.14	
Cosumnes River College	\$ 4,919.93	\$ 39,787.40	\$ 7,275.55	\$ 7,805.60	\$ 79,703.52	\$ 31,698.60	\$ 21,073.43	
Folsom Lake College	\$ -	\$ -	\$ -	\$ -	\$ 1,107,929.20	\$ 3,039.68	\$ 3,390.95	
Sacramento City College	\$ 2,867.17	\$ 11,460.46	\$ 10,382.75	\$ 12,514.55	\$ 13,676.52	\$ 15,381.94	\$ 16,503.20	
	\$ 19,655.33	\$ 70,145.06	\$ 40,727.76	\$ 47,740.12	\$ 1,229,836.18	\$ 82,957.41	\$ 76,855.52	\$ 1,567,917.37
Marin CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of Marin	\$ 6,328.95	\$ 8,319.10	\$ 6,279.15	\$ 6,689.31	\$ 6,134.31	\$ 8,623.62	\$ 7,396.06	
	\$ 6,328.95	\$ 8,319.10	\$ 6,279.15	\$ 6,689.31	\$ 6,134.31	\$ 8,623.62	\$ 7,396.06	\$ 49,770.49
Merced CCD	\$ 96,369.45	\$ 479.61	\$ -	\$ -	\$ -	\$ -	\$ -	
Merced College	\$ 93,531.03	\$ 20,609.67	\$ 23,141.03	\$ 36,825.19	\$ 45,099.21	\$ 43,589.60	\$ 46,244.24	
	\$ 189,900.49	\$ 21,089.28	\$ 23,141.03	\$ 36,825.19	\$ 45,099.21	\$ 43,589.60	\$ 46,244.24	\$ 405,889.03
MiraCosta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
MiraCosta College	\$ 4,475.97	\$ 7,197.83	\$ 30,858.02	\$ 15,185.89	\$ 53,120.26	\$ 71,094.70	\$ 53,322.63	
	\$ 4,475.97	\$ 7,197.83	\$ 30,858.02	\$ 15,185.89	\$ 53,120.26	\$ 71,094.70	\$ 53,322.63	\$ 235,255.30
Monterey CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Monterey Peninsula College	\$ 4,995.62	\$ 7,797.53	\$ 7,418.67	\$ 13,562.26	\$ 10,310.43	\$ 11,389.60	\$ 12,558.70	
	\$ 4,995.62	\$ 7,797.53	\$ 7,418.67	\$ 13,562.26	\$ 10,310.43	\$ 11,389.60	\$ 12,558.70	\$ 68,032.80
Mt. San Antonio CCD	\$ 14,546.17	\$ 18,580.17	\$ 19,429.67	\$ 29,518.85	\$ 27,925.56	\$ 37,847.42	\$ 38,030.37	
Mt. San Antonio College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 14,546.17	\$ 18,580.17	\$ 19,429.67	\$ 29,518.85	\$ 27,925.56	\$ 37,847.42	\$ 38,030.37	\$ 185,878.21
North Orange Cty CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cypress College	\$ 1,146.29	\$ 13,146.71	\$ 15,485.91	\$ 25,016.80	\$ 43,624.62	\$ 28,653.40	\$ 33,754.63	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 49.00	
Fullerton College	\$ 280.57	\$ 17,914.75	\$ 55,345.66	\$ 56,346.89	\$ 58,599.18	\$ 191,717.10	\$ 2,914.32	
	\$ 1,426.85	\$ 31,061.46	\$ 70,831.57	\$ 81,363.69	\$ 102,223.80	\$ 220,370.50	\$ 36,668.95	\$ 543,946.81
Palo Verde CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Palo Verde College	\$ -	\$ 2,188.29	\$ 2,265.05	\$ 1,085.37	\$ 6,405.75	\$ 5,014.00	\$ 6,529.25	
	\$ -	\$ 2,188.29	\$ 2,265.05	\$ 1,085.37	\$ 6,405.75	\$ 5,014.00	\$ 6,529.25	\$ 23,487.70
Palomar CCD	\$ 10,892.07	\$ 19,027.73	\$ 12,101.97	\$ 27,658.37	\$ 60,461.47	\$ 26,242.26	\$ 30,766.86	
Palomar College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 10,892.07	\$ 19,027.73	\$ 12,101.97	\$ 27,658.37	\$ 60,461.47	\$ 26,242.26	\$ 30,766.86	\$ 187,150.73
Pasadena CCD	\$ 5,775.09	\$ 8,005.51	\$ 13,507.40	\$ 28,267.13	\$ 29,476.67	\$ 206,035.01	\$ 23,677.93	
Pasadena City College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 5,775.09	\$ 8,005.51	\$ 13,507.40	\$ 28,267.13	\$ 29,476.67	\$ 206,035.01	\$ 23,677.93	\$ 314,744.74
Rancho Santiago CCD	\$ 1,893.19	\$ 2,300.05	\$ 2,145.35	\$ 3,369.82	\$ 1,857.57	\$ 1,426.00	\$ 1,567.36	
Santa Ana College	\$ 1,183.04	\$ 14,755.19	\$ 12,746.86	\$ 22,414.19	\$ 28,720.81	\$ 28,541.62	\$ 31,082.66	
	\$ 3,076.23	\$ 17,055.24	\$ 14,892.21	\$ 25,784.01	\$ 30,578.38	\$ 29,967.62	\$ 32,650.02	\$ 154,003.71
Santiago Canyon College								
Redwoods CCD	\$ 786.02	\$ 1,150.21	\$ 2,781.25	\$ 4,308.80	\$ 4,621.11	\$ 7,326.42	\$ 14,085.05	
College of the Redwoods	\$ 42,561.02	\$ 13,087.03	\$ 10,123.50	\$ 10,595.20	\$ 8,517.17	\$ 9,900.12	\$ 20,711.81	
	\$ 43,347.04	\$ 14,237.24	\$ 12,904.75	\$ 14,904.00	\$ 13,138.28	\$ 17,226.54	\$ 34,796.86	\$ 150,554.71
San Bernardino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Crafton Hills College	\$ 22,434.44	\$ 23,394.76	\$ 24,270.97	\$ 25,464.78	\$ 25,454.91	\$ 18,739.02	\$ 29,902.25	
San Bernardino Valley College	\$ 13,908.26	\$ 19,076.06	\$ 35,538.74	\$ 18,776.62	\$ 241,390.11	\$ 344,128.30	\$ 990,051.37	
	\$ 36,342.69	\$ 42,470.81	\$ 59,809.71	\$ 44,241.40	\$ 266,845.02	\$ 362,867.32	\$ 1,019,953.62	\$ 1,832,530.58
San Joaquin Delta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
San Joaquin Delta College	\$ 16,534.09	\$ 11,376.15	\$ 21,616.78	\$ 24,257.00	\$ 32,345.00	\$ 28,926.36	\$ 33,623.31	
	\$ 16,534.09	\$ 11,376.15	\$ 21,616.78	\$ 24,257.00	\$ 32,345.00	\$ 28,926.36	\$ 33,623.31	\$ 168,678.70
San Jose CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	\$ 46.00	
Evergreen Valley College	\$ 9,446.84	\$ 31,721.81	\$ 28,128.99	\$ 20,191.29	\$ 34,148.36	\$ 34,656.08	\$ 30,805.86	
San Jose City College	\$ 10,041.82	\$ 16,153.16	\$ 8,399.93	\$ 19,877.85	\$ 10,347.64	\$ 166,758.97	\$ 16,725.42	
	\$ 19,488.66	\$ 47,874.97	\$ 36,528.91	\$ 49,069.14	\$ 44,496.00	\$ 201,415.05	\$ 47,531.27	\$ 446,404.01
San Luis Obispo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cuesta College	\$ 14,154.84	\$ 13,404.96	\$ 16,676.26	\$ 13,242.22	\$ 14,828.00	\$ 17,394.90	\$ 23,889.46	
	\$ 14,154.84	\$ 13,404.96	\$ 16,676.26	\$ 13,242.22	\$ 14,828.00	\$ 17,394.90	\$ 23,889.46	\$ 113,590.63
San Mateo Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of San Mateo	\$ 6,096.78	\$ 17,866.89	\$ 21,602.38	\$ 139,365.09	\$ 19,560.84	\$ 29,220.67	\$ 22,601.25	
Skyline College	\$ 13,068.09	\$ 10,780.47	\$ 10,726.37	\$ 12,508.13	\$ 12,074.40	\$ 57,144.47	\$ 49,543.02	
	\$ 19,164.87	\$ 28,647.36	\$ 32,328.75	\$ 151,873.22	\$ 31,635.24	\$ 86,365.14	\$ 72,144.27	\$ 422,158.85
Santa Clarita CCD	\$ 10,471.22	\$ 11,556.32	\$ 16,774.22	\$ 17,932.54	\$ 19,513.65	\$ 25,042.40	\$ 29,694.00	
College of the Canyons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 10,471.22	\$ 11,556.32	\$ 16,774.22	\$ 17,932.54	\$ 19,513.65	\$ 25,042.40	\$ 29,694.00	\$ 130,984.35
Santa Monica CCD	\$ 994,431.35	\$ 97,145.39	\$ 217,496.99	\$ 346,715.14	\$ 290,473.17	\$ 488,949.64	\$ 327,850.18	
Santa Monica College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 994,431.35	\$ 97,145.39	\$ 217,496.99	\$ 346,715.14	\$ 290,473.17	\$ 488,949.64	\$ 327,850.18	\$ 2,763,061.86
Shasta Tehama CCD	\$ 5,074.95	\$ 17,259.96	\$ 7,966.70	\$ 57,606.60	\$ 15,253.68	\$ 19,997.86	\$ 18,083.25	
Shasta College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 5,074.95	\$ 17,259.96	\$ 7,966.70	\$ 57,606.60	\$ 15,253.68	\$ 19,997.86	\$ 18,083.25	\$ 141,243.00
Sierra Joint CCD	\$ 7,441.76	\$ 10,422.39	\$ 14,958.87	\$ 20,504.75	\$ 21,989.37	\$ 26,471.16	\$ 28,738.50	
Sierra College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 7,441.76	\$ 10,422.39	\$ 14,958.87	\$ 20,504.75	\$ 21,989.37	\$ 26,471.16	\$ 28,738.50	\$ 130,526.80
Siskiyou CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
College of the Siskiyous	\$ 7,202.67	\$ 17,743.56	\$ 5,516.40	\$ 17,513.37	\$ 15,415.53	\$ 16,526.42	\$ 16,452.24	
	\$ 7,202.67	\$ 17,743.56	\$ 5,516.40	\$ 17,513.37	\$ 15,415.53	\$ 16,526.42	\$ 16,452.24	\$ 96,370.19
Solano Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

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District / College	Avoided Cost 2001	Avoided Cost 2002	Avoided Cost 2003	Avoided Cost 2004	Avoided Cost 2005	Avoided Cost 2006	Avoided Cost 2007	Grand Total For All Years
Landfill cost per ton	\$ 36.39	\$ 36.17	\$ 36.83	\$ 38.42	\$ 39.00	\$ 46.00	<del>\$ 49.00</del>	
Solano Community College	\$ 27,769.21	\$ 149,566.57	\$ 30,519.92	\$ 35,637.85	\$ 32,687.30	<del>\$ 35,202.42</del>	<del>\$ 38,327.75</del>	
	\$ 27,769.21	\$ 149,566.57	\$ 30,519.92	\$ 35,637.85	\$ 32,687.30	\$ 35,202.42	\$ 38,327.75	\$ 349,711.02
State Center CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fresno City College	\$ 14,495.59	\$ 11,320.12	\$ 12,458.48	\$ 14,579.24	\$ 14,660.49	\$ 17,456.54	\$ 16,964.78	
Reedley College	\$ 13,227.77	\$ 14,757.36	\$ 14,818.92	\$ 24,158.88	\$ 25,174.50	\$ 29,237.60	\$ 28,748.30	
	\$ 27,723.36	\$ 26,077.48	\$ 27,277.40	\$ 38,738.12	\$ 39,834.99	\$ 46,694.14	\$ 45,713.08	\$ 252,058.57
Victor Valley CCD	\$ 13,133.51	\$ 12,673.06	\$ 13,159.36	\$ 23,109.63	\$ 19,132.62	\$ 80,315.54	\$ 21,930.15	
Victor Valley College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 13,133.51	\$ 12,673.06	\$ 13,159.36	\$ 23,109.63	\$ 19,132.62	\$ 80,315.54	\$ 21,930.15	\$ 183,453.87
West Kern CCD	\$ 2,893.01	\$ 3,012.96	\$ 3,237.36	\$ 3,638.37	\$ 3,613.35	\$ 14,408.58	\$ 9,604.00	
Taft College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 2,893.01	\$ 3,012.96	\$ 3,237.36	\$ 3,638.37	\$ 3,613.35	\$ 14,408.58	\$ 9,604.00	\$ 40,407.63
West Valley-Mission CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Mission College	\$ 10,653.17	\$ 7,476.34	\$ 15,092.57	\$ 16,286.24	\$ 15,892.50	\$ 17,504.38	\$ 19,429.48	
	\$ 10,653.17	\$ 7,476.34	\$ 15,092.57	\$ 16,286.24	\$ 15,892.50	\$ 17,504.38	\$ 19,429.48	\$ 102,334.68
Yosemite CCD	\$ 68,733.80	\$ 71,285.64	\$ 76,429.62	\$ 57,126.31	\$ 37,918.14	\$ 137,038.60	\$ 43,932.42	
West Valley College	\$ 10,931.92	\$ 14,945.44	\$ 23,601.77	\$ 24,700.22	\$ 20,920.38	\$ 19,562.88	\$ 193,402.02	
	\$ 79,665.72	\$ 86,231.09	\$ 100,031.38	\$ 81,826.53	\$ 58,838.52	\$ 156,601.48	\$ 237,334.44	\$ 800,529.16
Columbia College CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Modesto Junior College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yuba CCD	\$ 18,242.31	\$ 18,373.49	\$ 15,238.08	\$ 21,656.36	\$ 162,123.39	\$ 42,854.89	\$ 37,483.58	
Yuba College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ 18,242.31	\$ 18,373.49	\$ 15,238.08	\$ 21,656.36	\$ 162,123.39	\$ 42,854.89	\$ 37,483.58	\$ 315,972.09
GRAND TOTAL	\$ 2,335,292.73	\$ 1,480,541.11	\$ 1,392,454.20	\$ 2,103,013.79	\$ 4,146,421.15	\$ 3,723,284.80	\$ 3,471,177.20	\$ 18,652,184.99

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
Allan Hancock CCD	\$ 7,062.63	\$ 11,412.03	\$ 5,880.88	\$ 10,759.37	\$ 12,127.03	\$ 10,984.94	\$ 17,070.09	\$ 75,296.98
Allan Hancock College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 7,062.63	\$ 11,412.03	\$ 5,880.88	\$ 10,759.37	\$ 12,127.03	\$ 10,984.94	\$ 17,070.09	\$ 75,296.98
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Butte CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Butte College	\$ 3,023.82	\$ 3,313.43	\$ 5,827.23	\$ 6,900.65	\$ 11,570.18	\$ 11,588.36	\$ 17,540.28	\$ 59,763.96
	\$ 3,023.82	\$ 3,313.43	\$ 5,827.23	\$ 6,900.65	\$ 11,570.18	\$ 11,588.36	\$ 17,540.28	\$ 59,763.96
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cabrillo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cabrillo College	\$ 6,684.69	\$ 8,701.65	\$ 7,014.79	\$ 8,190.85	\$ 6,295.25	\$ 8,137.06	\$ 13,612.27	\$ 58,636.56
	\$ 6,684.69	\$ 8,701.65	\$ 7,014.79	\$ 8,190.85	\$ 6,295.25	\$ 8,137.06	\$ 13,612.27	\$ 58,636.56
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chabot-Las Positas CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Chabot College	\$ 5,087.37	\$ 7,479.29	\$ 8,299.46	\$ 4,440.79	\$ 4,343.06	\$ 5,439.09	\$ 20,058.18	\$ 55,147.23
Las Positas College	\$ 1,953.45	\$ 2,046.69	\$ 2,171.76	\$ 646.65	\$ 1,748.27	\$ 2,294.69	\$ 3,320.36	\$ 14,181.87
	\$ 7,040.82	\$ 9,525.97	\$ 10,471.23	\$ 5,087.44	\$ 6,091.32	\$ 7,733.78	\$ 23,378.54	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Citrus CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Citrus College	\$ 1,910.73	\$ 3,004.91	\$ 2,776.59	\$ 4,304.69	\$ 3,357.02	\$ 13,546.48	\$ 17,281.37	\$ 46,181.79
	\$ 1,910.73	\$ 3,004.91	\$ 2,776.59	\$ 4,304.69	\$ 3,357.02	\$ 13,546.48	\$ 17,281.37	\$ 46,181.79
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Coast CCD	\$ 742.87	\$ 1,263.62	\$ 1,318.97	\$ 1,941.99	\$ 2,657.46	\$ 855.47	\$ 1,473.86	\$ 10,254.25
Coastline Community College	\$ 294.98	\$ 506.02	\$ 718.91	\$ 660.08	\$ 2,267.19	\$ 1,643.03	\$ 3,595.39	\$ 9,685.60
Golden West College	\$ 2,590.86	\$ 3,004.83	\$ 4,895.22	\$ 8,704.43	\$ 10,181.55	\$ 8,083.98	\$ 13,065.76	\$ 50,526.62
Orange Coast College	\$ 16,992.27	\$ 12,549.77	\$ 16,713.32	\$ 21,188.47	\$ 19,785.02	\$ 25,603.69	\$ 54,369.79	\$ 167,202.32
	\$ 20,620.99	\$ 17,324.24	\$ 23,646.42	\$ 32,494.97	\$ 34,891.21	\$ 36,186.16	\$ 72,504.81	\$ 237,668.80
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sequoias CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of the Sequoias	\$ 5,128.85	\$ 6,711.29	\$ 8,182.90	\$ 10,183.76	\$ 11,968.69	\$ 14,360.01	\$ 22,895.28	\$ 79,430.78
	\$ 5,128.85	\$ 6,711.29	\$ 8,182.90	\$ 10,183.76	\$ 11,968.69	\$ 14,360.01	\$ 22,895.28	\$ 79,430.78
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contra Costa CCD	\$ 1,026.27	\$ 1,088.23	\$ 1,337.46	\$ 1,734.27	\$ 2,304.04	\$ 1,770.52	\$ 1,491.41	\$ 10,752.20
Contra Costa College	\$ 4,344.51	\$ 5,930.25	\$ 6,831.49	\$ 9,271.61	\$ 9,816.57	\$ 6,401.14	\$ 22,010.10	\$ 64,605.67
Diablo Valley College	\$ 2,282.02	\$ 4,169.38	\$ 4,726.35	\$ 6,732.82	\$ 9,046.73	\$ 8,209.67	\$ 10,826.50	\$ 45,993.47
Los Medanos College	\$ 5,217.60	\$ 5,692.94	\$ 6,460.48	\$ 8,784.35	\$ 10,346.26	\$ 6,592.04	\$ 6,639.41	\$ 49,733.08
	\$ 12,870.41	\$ 16,880.79	\$ 19,355.78	\$ 26,523.05	\$ 31,513.60	\$ 22,973.36	\$ 40,967.42	\$ 171,084.41
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
El Camino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
El Camino College	\$ 2,170.92	\$ 3,383.13	\$ 2,392.30	\$ 3,983.50	\$ 9,858.40	\$ 8,393.22	\$ 15,127.21	\$ 45,308.68
Compton Community Educational Center	\$ -	\$ 3,115.24	\$ 1,010.00	\$ -	\$ 3,787.51	\$ 1,737.89	\$ 753.44	\$ 10,404.08

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
	\$ 2,170.92	\$ 6,498.37	\$ 3,402.30	\$ 3,983.50	\$ 13,645.92	\$ 10,131.11	\$ 15,880.65	\$ 55,712.76
Foothill-DeAnza CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DeAnza College	\$ 7,843.06	\$ 7,694.99	\$ 11,661.38	\$ 17,909.13	\$ 13,802.10	\$ 15,483.93	\$ 25,990.52	\$ 100,385.11
Foothill College	\$ 6,457.09	\$ 13,650.92	\$ 14,975.62	\$ 17,588.19	\$ 27,349.27	\$ 26,172.76	\$ 44,300.19	\$ 150,494.04
	\$ 14,300.15	\$ 21,345.91	\$ 26,637.00	\$ 35,497.32	\$ 41,151.37	\$ 41,656.69	\$ 70,290.71	\$ 250,879.14
Gavilan Joint CCD	\$ 1,487.42	\$ 4,286.32	\$ 9,508.19	\$ 11,167.87	\$ 11,004.42	\$ 14,730.39	\$ 19,228.63	\$ 71,413.24
Gavilan College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 1,487.42	\$ 4,286.32	\$ 9,508.19	\$ 11,167.87	\$ 11,004.42	\$ 14,730.39	\$ 19,228.63	\$ 71,413.24
Glendale CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Glendale Community College	\$ 4,251.68	\$ 2,615.50	\$ 1,714.37	\$ 3,573.50	\$ 3,397.19	\$ 1,992.43	\$ 4,081.15	\$ 21,625.82
	\$ 4,251.68	\$ 2,615.50	\$ 1,714.37	\$ 3,573.50	\$ 3,397.19	\$ 1,992.43	\$ 4,081.15	\$ 21,625.82
Grossmont-Cuyamaca CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cuyamaca College	\$ 550.53	\$ 1,455.20	\$ 1,012.79	\$ 1,587.54	\$ 730.52	\$ 652.18	\$ 4,913.85	\$ 10,902.61
Grossmont College	\$ 4,976.27	\$ 5,353.08	\$ 5,150.20	\$ 5,994.47	\$ 6,197.52	\$ 8,755.47	\$ 13,496.23	\$ 49,923.25
	\$ 5,526.80	\$ 6,808.29	\$ 6,163.00	\$ 7,582.01	\$ 6,928.05	\$ 9,407.65	\$ 18,410.08	\$ 60,825.86
Hartnell CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hartnell Community College	\$ 4,024.22	\$ 4,629.29	\$ 5,648.11	\$ 6,381.46	\$ 9,233.78	\$ 10,510.42	\$ 13,728.49	\$ 54,155.77
	\$ 4,024.22	\$ 4,629.29	\$ 5,648.11	\$ 6,381.46	\$ 9,233.78	\$ 10,510.42	\$ 13,728.49	\$ 54,155.77
Lassen CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Lassen College	\$ 2,726.17	\$ 1,931.85	\$ 1,500.00	\$ 2,629.35	\$ 2,163.70	\$ 4,023.76	\$ 8,568.92	\$ 23,543.75
	\$ 2,726.17	\$ 1,931.85	\$ 1,500.00	\$ 2,629.35	\$ 2,163.70	\$ 4,023.76	\$ 8,568.92	\$ 23,543.75
Long Beach CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Long Beach City College	\$ 2,369.83	\$ 1,540.45	\$ 5,271.45	\$ 6,517.66	\$ 1,807.42	\$ 3,510.33	\$ 3,745.42	\$ 24,762.56
	\$ 2,369.83	\$ 1,540.45	\$ 5,271.45	\$ 6,517.66	\$ 1,807.42	\$ 3,510.33	\$ 3,745.42	\$ 24,762.56
Los Rios CCD	\$ 570.11	\$ 1,140.59	\$ 1,951.34	\$ 2,932.98	\$ 3,055.31	\$ 309.62	\$ 850.07	\$ 10,810.02
American River College	\$ 17,955.75	\$ 36,523.96	\$ 40,950.75	\$ 55,630.70	\$ 64,384.00	\$ 64,943.62	\$ 69,002.43	\$ 349,391.21
Cosumnes River College	\$ 3,020.27	\$ 4,165.53	\$ 2,273.05	\$ 8,415.41	\$ 5,251.28	\$ 5,296.95	\$ 11,033.52	\$ 39,456.02
Folsom Lake College	\$ -	\$ -	\$ -	\$ -	\$ 1,144.04	\$ 856.50	\$ 1,174.86	\$ 3,175.40
Sacramento City College	\$ 2,119.41	\$ 2,553.28	\$ -	\$ 1,197.11	\$ -	\$ -	\$ -	\$ 5,869.80
	\$ 23,665.54	\$ 44,383.36	\$ 45,175.14	\$ 68,176.20	\$ 73,834.63	\$ 71,406.69	\$ 82,060.88	\$ 408,702.45
Marin CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of Marin	\$ 7,302.27	\$ 2,149.52	\$ 3,770.94	\$ 4,866.84	\$ 4,805.04	\$ 8,083.56	\$ 12,441.08	\$ 43,419.26

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
	\$ 7,302.27	\$ 2,149.52	\$ 3,770.94	\$ 4,866.84	\$ 4,805.04	\$ 8,083.56	\$ 12,441.08	\$ 43,419.26
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Merced CCD	\$ 10,288.44	\$ 77.29	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,365.73
Merced College	\$ 10,288.44	\$ 5,460.96	\$ 5,273.23	\$ 5,497.08	\$ 5,467.81	\$ 7,001.13	\$ 17,698.55	\$ 56,687.20
	\$ 20,576.88	\$ 5,538.25	\$ 5,273.23	\$ 5,497.08	\$ 5,467.81	\$ 7,001.13	\$ 17,698.55	\$ 67,052.93
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MiraCosta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MiraCosta College	\$ 3,071.89	\$ 3,598.09	\$ 7,543.43	\$ 1,320.00	\$ 2,774.87	\$ 6,059.02	\$ 9,240.07	\$ 33,607.38
	\$ 3,071.89	\$ 3,598.09	\$ 7,543.43	\$ 1,320.00	\$ 2,774.87	\$ 6,059.02	\$ 9,240.07	\$ 33,607.38
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Monterey CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Monterey Peninsula College	\$ 7,933.25	\$ 10,984.90	\$ 12,776.14	\$ 14,497.10	\$ 14,732.70	\$ 18,244.34	\$ 27,144.15	\$ 106,312.56
	\$ 7,933.25	\$ 10,984.90	\$ 12,776.14	\$ 14,497.10	\$ 14,732.70	\$ 18,244.34	\$ 27,144.15	\$ 106,312.56
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mt. San Antonio CCD	\$ 2,863.69	\$ 5,368.64	\$ 4,131.94	\$ 4,732.54	\$ 4,457.24	\$ 2,876.44	\$ 4,483.65	\$ 28,914.14
Mt. San Antonio College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,863.69	\$ 5,368.64	\$ 4,131.94	\$ 4,732.54	\$ 4,457.24	\$ 2,876.44	\$ 4,483.65	\$ 28,914.14
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
North Orange Cty CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cypress College	\$ 1,332.07	\$ 18,697.34	\$ 19,300.38	\$ 6,322.71	\$ 39,092.99	\$ 5,695.06	\$ 13,654.72	\$ 104,095.27
Fullerton College	\$ 346.49	\$ 30,465.51	\$ 39,238.36	\$ 47,048.79	\$ 52,108.81	\$ 43,207.50	\$ 72,248.76	\$ 284,664.22
	\$ 1,678.56	\$ 49,162.85	\$ 58,538.74	\$ 53,371.49	\$ 91,201.80	\$ 48,902.55	\$ 85,903.48	\$ 388,759.48
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Palo Verde CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Palo Verde College	\$ -	\$ 1,299.26	\$ 1,698.86	\$ 1,536.85	\$ 2,499.30	\$ 3,014.29	\$ 5,551.95	\$ 15,600.50
	\$ -	\$ 1,299.26	\$ 1,698.86	\$ 1,536.85	\$ 2,499.30	\$ 3,014.29	\$ 5,551.95	\$ 15,600.50
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Palomar CCD	\$ 7,897.72	\$ 10,315.69	\$ 8,601.18	\$ 11,312.81	\$ 10,151.94	\$ 11,518.48	\$ 17,183.37	\$ 76,981.20
Palomar College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 7,897.72	\$ 10,315.69	\$ 8,601.18	\$ 11,312.81	\$ 10,151.94	\$ 11,518.48	\$ 17,183.37	\$ 76,981.20
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pasadena CCD	\$ 1,157.17	\$ 3,969.83	\$ 6,853.28	\$ 3,561.55	\$ 12,146.75	\$ 6,933.48	\$ 11,056.83	\$ 45,678.89
Pasadena City College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 1,157.17	\$ 3,969.83	\$ 6,853.28	\$ 3,561.55	\$ 12,146.75	\$ 6,933.48	\$ 11,056.83	\$ 45,678.89
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rancho Santiago CCD	\$ 186.25	\$ 222.65	\$ 697.88	\$ 526.34	\$ 533.72	\$ 836.64	\$ 1,317.22	\$ 4,320.70
Santa Ana College	\$ 891.83	\$ 1,992.87	\$ 934.74	\$ 2,523.27	\$ 4,386.03	\$ 4,216.78	\$ 4,880.22	\$ 19,825.75
	\$ 1,078.08	\$ 2,215.52	\$ 1,632.62	\$ 3,049.61	\$ 4,919.76	\$ 5,053.42	\$ 6,197.45	\$ 24,146.45
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Santiago Canyon College								
Redwoods CCD	\$ 1,633.34	\$ 2,586.21	\$ 5,729.97	\$ 8,261.74	\$ 7,339.16	\$ 15,448.46	\$ 33,467.86	\$ 74,466.74

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
College of the Redwoods	\$ 4,972.39	\$ 5,186.22	\$ 5,809.84	\$ 4,859.79	\$ 4,588.37	\$ 3,234.32	\$ 11,435.33	\$ 40,086.27
	\$ 6,605.74	\$ 7,772.43	\$ 11,539.81	\$ 13,121.53	\$ 11,927.53	\$ 18,682.79	\$ 44,903.19	\$ 114,553.02
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Bernardino CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Crafton Hills College	\$ 1,923.05	\$ 1,539.12	\$ 1,904.95	\$ 2,371.13	\$ 2,219.52	\$ 3,258.08	\$ 7,226.46	\$ 20,442.31
San Bernardino Valley College	\$ 1,155.83	\$ 1,412.45	\$ 1,842.64	\$ 7,452.23	\$ 6,816.74	\$ 6,450.70	\$ 12,932.94	\$ 38,063.52
	\$ 3,078.88	\$ 2,951.57	\$ 3,747.58	\$ 9,823.36	\$ 9,036.26	\$ 9,708.78	\$ 20,159.40	\$ 58,505.83
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Joaquin Delta CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Joaquin Delta College	\$ 6,294.55	\$ 5,086.25	\$ 7,072.69	\$ 13,796.60	\$ 10,526.30	\$ 9,095.57	\$ 12,355.76	\$ 64,227.73
	\$ 6,294.55	\$ 5,086.25	\$ 7,072.69	\$ 13,796.60	\$ 10,526.30	\$ 9,095.57	\$ 12,355.76	\$ 64,227.73
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Jose CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Evergreen Valley College	\$ 3,963.82	\$ 1,615.75	\$ 1,787.70	\$ 2,189.17	\$ 900.68	\$ 5,268.50	\$ 4,226.84	\$ 19,952.46
San Jose City College	\$ 3,777.54	\$ 6,056.32	\$ 4,735.22	\$ 5,141.86	\$ 5,647.84	\$ 6,861.17	\$ 9,358.09	\$ 41,578.03
	\$ 7,741.36	\$ 7,672.07	\$ 6,522.92	\$ 7,331.02	\$ 6,548.52	\$ 12,129.66	\$ 13,584.93	\$ 61,530.49
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Luis Obispo CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cuesta College	\$ 9,032.93	\$ 4,414.67	\$ 2,854.50	\$ 5,267.54	\$ 6,097.33	\$ 5,142.54	\$ 11,093.21	\$ 43,902.72
	\$ 9,032.93	\$ 4,414.67	\$ 2,854.50	\$ 5,267.54	\$ 6,097.33	\$ 5,142.54	\$ 11,093.21	\$ 43,902.72
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
San Mateo Co CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of San Mateo	\$ 4,465.86	\$ 19,230.20	\$ 15,890.63	\$ 13,691.14	\$ 11,581.45	\$ 6,933.74	\$ 7,911.47	\$ 79,704.48
Skyline College	\$ 6,964.18	\$ 5,595.11	\$ 6,047.22	\$ 8,523.45	\$ 8,397.91	\$ 10,185.64	\$ 13,880.56	\$ 59,594.09
	\$ 11,430.04	\$ 24,825.31	\$ 21,937.85	\$ 22,214.59	\$ 19,979.36	\$ 17,119.38	\$ 21,792.03	\$ 139,298.57
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Santa Clarita CCD	\$ 2,030.31	\$ 3,415.41	\$ 8,204.31	\$ 10,816.27	\$ 11,759.19	\$ 15,133.25	\$ 22,415.34	\$ 73,774.09
College of the Canyons	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,030.31	\$ 3,415.41	\$ 8,204.31	\$ 10,816.27	\$ 11,759.19	\$ 15,133.25	\$ 22,415.34	\$ 73,774.09
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Santa Monica CCD	\$ 8,804.71	\$ 12,628.67	\$ 12,866.13	\$ 11,045.91	\$ 22,883.45	\$ 13,431.34	\$ 22,553.92	\$ 104,214.14
Santa Monica College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 8,804.71	\$ 12,628.67	\$ 12,866.13	\$ 11,045.91	\$ 22,883.45	\$ 13,431.34	\$ 22,553.92	\$ 104,214.14
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shasta Tehama CCD	\$ 3,057.30	\$ 4,391.20	\$ 7,300.98	\$ 9,377.74	\$ 9,949.66	\$ 9,237.54	\$ 15,158.23	\$ 58,472.65
Shasta College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 3,057.30	\$ 4,391.20	\$ 7,300.98	\$ 9,377.74	\$ 9,949.66	\$ 9,237.54	\$ 15,158.23	\$ 58,472.65
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sierra Joint CCD	\$ 2,864.14	\$ 5,779.17	\$ 6,730.28	\$ 13,015.52	\$ 17,831.29	\$ 20,930.78	\$ 35,535.63	\$ 102,686.82
Sierra College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,864.14	\$ 5,779.17	\$ 6,730.28	\$ 13,015.52	\$ 17,831.29	\$ 20,930.78	\$ 35,535.63	\$ 102,686.82

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District / College	Total Estimated Available Revenue for Total Materials / College 2001	Total Estimated Available Revenue for Total Materials / College 2002	Total Estimated Available Revenue for Total Materials / College 2003	Total Estimated Available Revenue for Total Materials / College 2004	Total Estimated Available Revenue for Total Materials / College 2005	Total Estimated Available Revenue for Total Materials / College 2006	Total Estimated Available Revenue for Total Materials / College 2007	Total Estimated Available Revenue for Total Materials / College for all
Siskiyou CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
College of the Siskiyous	\$ 1,089.18	\$ 1,131.51	\$ 805.21	\$ 2,004.89	\$ 1,790.70	\$ 1,333.28	\$ 1,706.58	\$ 9,861.34
	\$ 1,089.18	\$ 1,131.51	\$ 805.21	\$ 2,004.89	\$ 1,790.70	\$ 1,333.28	\$ 1,706.58	\$ 9,861.34
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Solano Co CCD	\$ 550.00	\$ 200.00	\$ 50.00	\$ 90.00	\$ 100.00	\$ 210.73	\$ 363.56	\$ 1,564.29
Solano Community College	\$ -	\$ 4,658.01	\$ 3,287.78	\$ 3,861.56	\$ 3,992.20	\$ 4,982.88	\$ 9,433.98	\$ 30,216.42
	\$ 550.00	\$ 4,858.01	\$ 3,337.78	\$ 3,951.56	\$ 4,092.20	\$ 5,193.61	\$ 9,797.54	\$ 31,780.71
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Center CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fresno City College	\$ 3,417.69	\$ 5,614.45	\$ 7,129.42	\$ 10,995.57	\$ 10,359.16	\$ 13,848.57	\$ 11,908.84	\$ 63,273.70
Reedley College	\$ 4,577.68	\$ 6,352.98	\$ 5,564.95	\$ 8,186.92	\$ 7,681.74	\$ 8,581.58	\$ 14,168.35	\$ 55,114.20
	\$ 7,995.37	\$ 11,967.43	\$ 12,694.37	\$ 19,182.49	\$ 18,040.90	\$ 22,430.15	\$ 26,077.19	\$ 118,387.90
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Victor Valley CCD	\$ 10,233.98	\$ 8,637.50	\$ 7,274.75	\$ 7,815.49	\$ 6,164.33	\$ 5,743.41	\$ 6,365.21	\$ 52,234.66
Victor Valley College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 10,233.98	\$ 8,637.50	\$ 7,274.75	\$ 7,815.49	\$ 6,164.33	\$ 5,743.41	\$ 6,365.21	\$ 52,234.66
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Kern CCD	\$ 711.42	\$ 785.95	\$ 788.35	\$ 2,095.40	\$ 792.93	\$ 833.05	\$ 2,396.87	\$ 8,403.97
Taft College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 711.42	\$ 785.95	\$ 788.35	\$ 2,095.40	\$ 792.93	\$ 833.05	\$ 2,396.87	\$ 8,403.97
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
West Valley-Mission CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Mission College	\$ 2,107.50	\$ 1,114.07	\$ 2,628.94	\$ 3,878.83	\$ 5,294.93	\$ 5,299.13	\$ 8,326.30	\$ 28,649.69
	\$ 2,107.50	\$ 1,114.07	\$ 2,628.94	\$ 3,878.83	\$ 5,294.93	\$ 5,299.13	\$ 8,326.30	\$ 28,649.69
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yosemite CCD	\$ 23,754.95	\$ 3,416.93	\$ 4,926.50	\$ 6,904.32	\$ 5,201.11	\$ 5,377.18	\$ 9,039.78	\$ 58,620.77
West Valley College	\$ 5,219.92	\$ 5,249.76	\$ 8,689.71	\$ 11,014.13	\$ 8,353.95	\$ 8,279.49	\$ 15,489.26	\$ 62,296.22
	\$ 28,974.87	\$ 8,666.70	\$ 13,616.21	\$ 17,918.45	\$ 13,555.06	\$ 13,656.67	\$ 24,529.04	\$ 120,916.99
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Columbia College CCD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Modesto Junior College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Yuba CCD	\$ 4,106.28	\$ 5,901.76	\$ 9,730.94	\$ 22,926.11	\$ 31,641.73	\$ 27,261.09	\$ 4,414.26	\$ 105,982.18
Yuba College	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 4,106.28	\$ 5,901.76	\$ 9,730.94	\$ 22,926.11	\$ 31,641.73	\$ 27,261.09	\$ 4,414.26	\$ 105,982.18
GRAND TOTAL	\$ 295,133.74	\$ 387,515.88	\$ 438,649.37	\$ 549,282.80	\$ 642,049.66	\$ 622,928.35	\$ 961,310.21	\$ 3,827,540.90

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## **Tab 12**

## RE: Rancho Santiago CCD IWM Audit Questions

Tuesday, March 12, 2013  
3:14 PM

Subject	RE: Rancho Santiago CCD IWM Audit Questions
From	Kustic, Debra
To	Kurokawa, Lisa
Sent	Wednesday, April 04, 2012 9:21 AM

Hi Lisa,

See the highlighted part of the e-mail below for the 2008 and 2009. We are not able to get the 2011 data at this time – It has not yet been compiled. We can check later with the external organization that does track that info, but they are a private entity, so we never know for sure if they will continue to be willing to provide it to us.

I am out of the office next week, so let's try to connect the week of April 16<sup>th</sup>.

Debra

From: Kustic, Debra  
Sent: Tuesday, March 20, 2012 2:26 PM  
To: 'Martin, Alexandra L.'  
Cc: Kurokawa, Lisa  
Subject: RE: Rancho Santiago CCD IWM Audit Questions



Hi,

I was able to get answers for your questions related to Rancho Santiago CCD.

There are 3 landfills on Orange County – Bowerman, Prims Desecha, and Olinda Alpha. All three have the same rates, and it was \$22/ton for haulers that hold franchise agreements from 1997-2010. The County entered in a long term contract with cities, franchised waste haulers, and sanitary districts in 1997 in order to maintain a stable customer base.

Since 2010, we believe the franchised hauler rate remained about the same, but the County added a large surcharge to waste hauled by independent haulers – their rate is around \$55/ton. The difference between the true landfill rate and this added surcharge is given to cities and public entities as grants. The surcharge is supposed to make MRF processing a more appealing option versus bringing the material directly to the landfill.

Here are the disposal numbers for the two colleges in the district (in total tons and pounds/person/day). This is useful in seeing the disposal trend over time. The data only goes through 2010 as they have not yet submitted their annual report with 2011 – that reporting period is now open and reports are due by May 1<sup>st</sup>.

### Santa Ana College

Year	Disposal in Tons	Lbs/person/day Disposed
------	------------------	-------------------------

2001	32.5	0.2
2002	512.7	2.8
2003	469	2.4
2004	579	3.0
2005	727.4	4.0
2006	378.9	2.0
2007	284.2	1.5
2008	311	2.1
2009	312.2	2.2
2010	331	3.2

**Santiago Canyon College**

Year	Disposal in Tons	Lbs/person/day Disposed
2001	105.3	3.0
2002	98.9	2.6
2003	87.8	1.7
2004	100.3	1.8
2005	97.8	1.7
2006	114.5	1.9
2007	227.4	3.1
2008	114.6	1.6
2009	109.3	1.6
2010	114.1	1.5

2007 - \$48 per ton  
2008 - \$51 per ton

Let me know if you have questions on that info.

Regarding the statewide average landfill disposal fee:

The numbers we provided to you for 2001-2004 were before my tenure - but as far as I am aware, they were the most accurate information available to us for those years.

We do not track landfill fees. The numbers we gave you for 2005-2007 we got in Sept 2009 from a third party that tracks this information. They provided us with information again in Feb 2011 and the 2007 figure was revised to \$48/ton,

[REDACTED]

[REDACTED]

[REDACTED]

Regards,

*Debra Kustic*



California Department of Resources Recycling and Recovery

[debra.kustic@calrecycle.ca.gov](mailto:debra.kustic@calrecycle.ca.gov)

Phone: 916-341-8207

Fax: 916-318-8112

## **Tab 13**

## Lanfill Disposal Fees

Tuesday, March 12, 2013  
3:12 PM

Subject	Lanfill Disposal Fees
From	Kustic, Debra
To	Kurokawa, Lisa
Sent	Thursday, May 31, 2012 1:19 PM

Hi Lisa,

I finally got updated landfill disposal fee information! When the organization from which we get this data provided us with the 2010 and 2011 fees, they also provided us with an updated 2009 fee. I think this happens because they have had additional time to gather a more complete data set. We saw this with another year for which I had provided you with a landfill cost and when they provided us with updated figures, it had decreased.

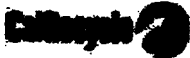
2009: \$55/ton (previously was noted at \$54/ton)  
2010: \$56/ton  
2011: \$56/ton

*[Handwritten mark]*

If you have any questions, please let me know.

Regards,

*Debra Kustic*



California Department of Resources Recycling and Recovery  
[debra.kustic@calrecycle.ca.gov](mailto:debra.kustic@calrecycle.ca.gov)  
Phone: 916-341-6207  
Fax: 916-319-8112

**DECLARATION OF SERVICE BY EMAIL**

I, the undersigned, declare as follows:

I am a resident of the County of Sacramento and I am over the age of 18 years, and not a party to the within action. My place of employment is 980 Ninth Street, Suite 300, Sacramento, California 95814.

On November 2, 2015, I served the:

**SCO Comments**

Integrated Waste Management, 13-0007-I-02

Public Resources Code Section 40418, 40196.3, 42920-42928;

Public Contract Code Section 12167 and 12167.1

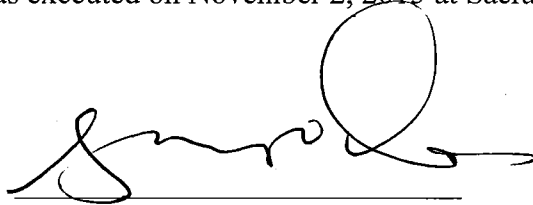
Statutes 1992, Chapter 1116 (AB 3521); Statutes 1999, Chapter 764 (AB 75)

Fiscal Years: 1999-2000, 2000-2001, 2003-2004, 2004-2005, 2005-2006, 2006-2007, 2007-2008, 2008-2009, and 2009-2010

Sierra Joint Community College District, Claimant

By making it available on the Commission's website and providing notice of how to locate it to the email addresses provided on the attached mailing list.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct, and that this declaration was executed on November 2, 2015 at Sacramento, California.

A handwritten signature in black ink, appearing to read 'Lorenzo Duran', written over a horizontal line.

Lorenzo Duran

Commission on State Mandates

980 Ninth Street, Suite 300

Sacramento, CA 95814

(916) 323-3562



# COMMISSION ON STATE MANDATES

## Mailing List

**Last Updated:** 10/29/15

**Claim Number:** 13-0007-I-02

**Matter:** Integrated Waste Management

**Claimant:** Sierra Joint Community College District

### TO ALL PARTIES, INTERESTED PARTIES, AND INTERESTED PERSONS:

Each commission mailing list is continuously updated as requests are received to include or remove any party or person on the mailing list. A current mailing list is provided with commission correspondence, and a copy of the current mailing list is available upon request at any time. Except as provided otherwise by commission rule, when a party or interested party files any written material with the commission concerning a claim, it shall simultaneously serve a copy of the written material on the parties and interested parties to the claim identified on the mailing list provided by the commission. (Cal. Code Regs., tit. 2, § 1181.3.)

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